

AGENDA
SPECIAL CALLED CITY COUNCIL MEETING
CITY COUNCIL WORKSHOP
Kronkosky Place
17 Old San Antonio Road
Boerne, TX 78006
December 1, 2020 – 4:00 PM

FACIAL COVERINGS WILL BE REQUIRED

1. CALL TO ORDER – 4:00 PM
2. PUBLIC COMMENTS: This is the opportunity for visitors and guests to address the City Council on any issue, in compliance with LGC Section 551.007. City Council may not discuss any presented issue, nor may any action be taken on any issue at this time. (Attorney General opinion – JC-0169)
3. [2020-694](#) DISCUSSION OF EMPLOYEE ENGAGEMENT SURVEY

 Attachments: [2020 City Council Strategy Workshop](#)
4. DISCUSSION OF MASTER PLAN AND STRATEGIC ALIGNMENT
- A. [2020-695](#) REVIEW BOERNE 2018 MASTER PLAN RECOMMENDATIONS

 Attachments: [Master Plan Action Item Spreadsheet Council Workshop Dec0120](#)
- B. [2020-696](#) DISCUSS PRIORITIZATION
5. COMMENTS FROM COUNCIL – No discussion or action may take place.
6. ADJOURNMENT

CERTIFICATION

**I hereby certify that the above notice of meeting was posted on the 25th day of
November, 2020 at 3:00 p.m.**

s/s Lori A. Carroll
City Secretary

NOTICE OF ASSISTANCE AT THE PUBLIC MEETINGS

The Kronkosky Place is wheelchair accessible. Requests for special services must be received forty-eight (48) hours prior to the meeting time by calling the City Secretary at 830-249-9511.

Pursuant to Section 30.06 Penal Code (trespass by license holder with a concealed handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a concealed handgun.

Pursuant to section 30.07 Penal Code (trespass by license holder with an openly carried handgun), a person licensed under Subchapter H, Chapter 411, Government Code (handgun licensing law), may not enter this property with a handgun that is carried openly.



MEMORANDUM

November 25, 2020

To: Honorable Mayor and City Council Members
From: Ben Thatcher, City Manager
Subject: **City Council Strategic Workshop**

The follow-up to our August City Council Strategic Workshop, is scheduled as follows:

Tuesday, December 1, 2020

4:00 p.m.

Kronkosky Place

Discussion of 2020 Employee Engagement Survey Results. I will briefly provide you with an overview of the survey, Boerne's results, and information about how employee engagement improves business performance.

Discussion of Master Plan and Strategic Alignment. If you recall from our August strategic workshop staff was assigned to update the Master Plan recommendations status so that Council can discuss the desired approach for prioritization. In your packet you'll find the comprehensive list of all Master Plan recommendations, Park Master Plan recommendations, as well as the staff identified capital improvement (CIP) projects. Staff will provide you a summary of the progress at the meeting and then the Mayor and I will lead a discussion about prioritization.

Comments from Council. We will end the workshop with a Council comment section just like our regular City Council meetings.

Thank you for your attention to this memo. We look forward to spending the evening discussing what strategic success might look like for us in the future.

Action #	Document	Action Recommendation	Short term (1-2 yrs.)	Mid term (3-10 yrs.)
Goal 1: Accommodate anticipated co				
1.1.1	MP	Proactively evaluate and implement Boerne's growth program in the context of smart growth principles.	■	
1.1.2	MP	Emphasize Implement community growth strategies that maximize the use of existing City infrastructure.	■	
1.1.4	MP	Re-evaluate the City's Capital Improvement Program (CIP) and update it to incorporate consistent findings related to the Master Plan and changing priorities.	■	
1.1.6	MP	Refine the fiscal impact analysis process to potentially include a tool used in the assessment of property annexation and planned unit development proposals. Establish a fiscal impact analysis tool used in the assessment of property annexation and planned unit development proposals	■	
1.2.1	MP	Coordinate with the San Antonio River Authority (SARA) and Guadalupe-Blanco River Authority (GBRA) partners to implement identified improvements on the Cibolo Creek watershed and other important drainageways in the Boerne area.		■
1.2.2	MP	Evaluate potential Modifications to the City's drainage criteria manual and regulations stemming from recent updates to the frequency and intensity of rainfall events.		■
1.2.3	MP	Consider development of Develop a comprehensive Drainage Master Plan for Boerne.		■
1.2.4	CIP	River Rd - Erosion control & bank stabilization		■
1.2.5	CIP	Calder Drainage Channel Improvement		■
1.2.6	CIP	Cascade Caverns/Old San Antonio Rd Drainage		■

1.3.1	MP	Consider expansion of the 2015 Water Resources Plan to develop a Comprehensive Water/Wastewater Master Plan to help identify long term water and wastewater infrastructure needs and timing of these projects. Develop a comprehensive water/wastewater master plan to help identify long-term water and wastewater infrastructure needs.		■
1.3.5	MP	Continue to evaluate and anticipate the need for expansion of the City's water treatment to accommodate population growth projections.		■
1.3.6	MP	Continue to evaluate and anticipate the need for expansion of the City's Wastewater Treatment and Recycling Center (WWTRC) to accommodate population growth projections.		■
1.3.11	MP	Determine present conditions of downtown/ North Main utility infrastructure; create a program for improvements to allow for economic development opportunities.	■	
1.3.12	CIP	Electric Feeder Re-Conductoring		■
1.3.13	CIP	Buc-ee's Electric Extension		■
1.3.14	CIP	Renovation of Former Street/Mechanic Facility		■
1.3.15	CIP	Ranches at Creekside Reclaimed Reimb		■
1.3.16	CIP	Regent Park Standpipe Oversz		■
1.3.17	CIP	Buc-ee's Water Extension		■
1.3.18	CIP	WTP Generator		■
1.3.19	CIP	Carbon Filter Buckskin		■
1.3.20	CIP	Suggs Creek/Buc'ees Sewer Extension		■
1.3.21	CIP	School Lift Station Upgrade		■
1.3.22	CIP	Southglen Gas Main		■
1.3.23	CIP	Regent Park Gas Main		■
1.3.24	CIP	Ranches at Creekside Gas Main		■
1.3.25	CIP	Buc-ee's Gas Extension		■

1.3.26	CIP	West Water Main Loop		■
1.3.27	CIP	Reclaimed Water - Storage Tank		■
1.3.28	CIP	Water Treatment Plant		■
1.3.29	CIP	Reclaimed Water Main Extension through Trails at Herff Ranch		■
1.3.30	CIP	WCID #4 Oversizing/ROW/Pumping/Metering		■
1.3.31	CIP	School Lift Station (does not inc. portion in FY 20 & FY 21)		■
1.3.32	CIP	WWTRC Expansion		■
1.3.33	CIP	South Cibolo Collector Main		■
1.3.34	CIP	Cibolo Wastewater Diversion Station		■
1.3.35	CIP	WCID 3A Main Improvements/collection		■
1.3.36	CIP	Gas Loop -West Boerne/ South of Hwy 46		■
1.3.37	Other	Develop Business Plan for Utilities		■
1.3.38	Other	Determine cost/benefit of potential Solar Electricity Program		■
1.4.1	MP	Consider and evaluate Promote environmentally sensitive building and low impact development (LID) practices as part of new public and private development.	■	
1.4.4	MP	Evaluate opportunities to improve riparian buffers on City-owned property.	■	
1.4.5	MP	Consider and Evaluate and implement modifications to the City's development ordinances to establish riparian buffers and low impact development as part of new development in sensitive areas.	■	
1.4.6	MP	Consider and Evaluate opportunities to modify and implement modifications to the City's zoning, subdivision, and other development regulations to encourage or incentivize further protection of sensitive natural resources (e.g., stream or riparian corridors, steep slopes, mature trees, etc.) as part of new development.	■	

Goal 2: Diversify h

2.1.1	MP	Undertake a comprehensive analysis of the City's zoning, subdivision, and other zoning regulations, and consider opportunities for modification evaluate and modify ordinances to accomplish quality development goals.	■	
2.1.2	MP	Consider Undertake a comprehensive update to the City's zoning, subdivision, and other development regulations to implement the recommendations identified in the Boerne Master Plan and improve the quality and character of the built environment and the City's design criteria.	■	
2.1.3	MP	Review and amend the subdivision regulations as necessary to improve connectivity in and through new subdivisions.	■	
2.1.4	MP	Review and amend the zoning and subdivision regulations to allow a greater mix of housing types in neighborhoods.	■	
2.1.5	MP	Collaborate with Boerne ISD to establish joint goals for future school siting to ensure they are well-located and integrated into neighborhoods where possible.	■	
2.2.1	MP	Proactively evaluate opportunities to expand the unique urban character of downtown to adjacent areas designated on the Boerne Future Land Use Plan.	■	
2.2.2	MP	Identify opportunities to allow multi-family residential in transitional residential areas per market demand.	■	
2.2.3	MP	Review and amend the zoning and subdivision regulations to facilitate increased transition of existing single-family residential units to higher intensity transitional residential products or neighborhood commercial in and around the older established neighborhoods of downtown.	■	
2.2.4	MP	Consider Developing character and context-sensitive street cross-sections as part of the next update to the City's Thoroughfare Master Plan.	■	
2.2.5	MP	Evaluate additional Facilitate opportunities to implement the Cibolo Creek Catalytic Site in downtown Boerne.		■
2.2.6	MP	Evaluate additional Facilitate opportunities to implement the BISD Catalytic Site in downtown Boerne.		■
2.2.7	MP	Expand efforts to increase protections for historic preservation in Boerne.	■	
2.3.3	MP	Consider Developing a comprehensive guidebook which clearly specifies the development process for citizens and the development community.	■	

2.3.4	MP	Consider the Establishment of a zoning clearance permit to clarify development rights.	■	
2.3.5	MP	Continue to implement Establish a consistent process for codifying adopted City ordinances.	■	
2.3.6	MP	Evaluate opportunities to establish mixed-use development along Herff Road (i.e., mixed-product residential, commercial, medical and office development).	■	
2.4.1	MP	Consider Facilitate public streetscape improvements as catalyst projects in downtown.		■
2.4.2	MP	Consider Identify funding for additional gateways into downtown Boerne.		■
2.4.3	MP	Continue to identify opportunities to add urban-character residential units in downtown and the surrounding area to create an increased nighttime and weekend market demand.		■
2.4.4	MP	Coordinate with area property owners (and TxDOT) to improve access and the landscaping and visual appearance of properties along North Main Street.		■
Goal 3: Proactively				
3.1.1	MP	Prepare an update to the City's Thoroughfare Master Plan.	■	
3.1.3	MP	Continue to work in partnership with TxDOT, Kendall County, and other area partners to find solutions regarding regional transportation issues.	■	
3.1.4	MP	Consider Evaluate cost/benefit of acquiring the rights-of-way of Main Street/Highway 87 from TxDOT	■	
3.1.5	MP	Consider Determine and pursue available opportunities to establish new truck route ordinance to reroute truck traffic away from Main Street.	■	
3.1.6	MP	Support longer-term efforts to establish a transit station in Boerne by 2032.		
3.2.1	MP	Consider the Adoption of a Complete Streets policy to promote safer mobility for all users.	■	

3.2.2	MP	Obtain cost estimates and establish a long-term plan to implement the high priority on-street bicycle lane projects as set out in the Boerne Pedestrian & Bicycle Recommendations Study (AAMPO) (e.g., East Blanco Road/West San Antonio Ave.; Herff Road from Oak Park Drive to Old San Antonio Road; West Highland Drive; South Plant Street; and the secondary streets of Turner Avenue, West Hosack Street, Live Oak Street, and Rosewood Avenue).		
3.2.3	MP	Obtain cost estimates and establish a long-term plan to implement the high priority pedestrian sidewalk projects as set out in the Boerne Pedestrian & Bicycle Recommendations Study (AAMPO) (e.g., West San Antonio Avenue to Lattimore Boulevard; Rosewood Avenue to downtown Boerne; North right-of-way of River Road; East Bandera Road; Schweppe Street; Herff Road to Old San Antonio Road; West Bandera Road from I-10 frontage road to past Norris Lane).		
3.2.4	MP	Continue to work with TxDOT to establish additional pedestrian crosswalks with median refuges at additional locations on Main Street and River Road.	■	
3.2.5	MP	Consider Fund the recommended improvements to key intersections to improve the safety of pedestrian crossings (e.g., River Road; Main Street, and the South Main	■	
3.2.6	MP	Consider Fund and establish the recommended shared use path improvements to improve pedestrian and bicycle connections throughout the City (e.g., along Esser Road and Johns Road, Champion Boulevard, and a connection between Johns Road and North Main Street).		
3.2.7	MP	Consider Partnering with the Alamo Area MPO and other jurisdictions to create consistent bicycle and pedestrian educational and promotional materials beneficial to the Boerne community.		■
3.2.8	PMP	Herff Rd to Boerne City Park Trail	■	
3.2.9	PMP	Pedestrian Bridge across Cibolo Creek	■	
3.2.10	PMP	Curry Creek Trail Extension Blanco Road to Old No. 9 Trail	■	

3.2.11	PMP	Trails within Northrup Park		■
3.2.12	CIP	Buc-ee's Way Road Improvements		■
3.2.13	CIP	Corridor/Street Improvements		■
3.2.14	CIP	Cascade Caverns Phase I-Frontage Rd to BISD School Entrance		■
3.2.15	CIP	Cascade Caverns Rd to Southglen		■
3.2.16	CIP	Enterprise Parkway at Scenic Loop Improvements		■
3.2.17	CIP	Enterprise Parkway Connection to IH 10 Frontage Rd		■
3.2.18	CIP	Johns Road Improvements		■
3.2.19	CIP	Old San Antonio Bridge at Menger Creek		■
3.2.20	CIP	Scenic Loop Rd between Cascade Caverns and IH 10 Frontage Rd		■
3.2.21	CIP	Scenic Loop Rd Improvements		■
3.2.22	CIP	5 Points Traffic Circle - Main St @ N. School		■

Goal 4: Provide high quality

4.1.1	MP	Enhance Develop a community outreach and engagement strategy that fosters dialogue, builds community trust, and encourages informed civic participation.	■	
4.1.2	MP	Utilize the Boerne Master Plan as an integral part in daily, weekly, and monthly decision-making processes.	■	
4.1.3	MP	Develop specific benchmarking performance measures for each Master Plan element and use these to track plan implementation on a recurring basis.	■	
4.1.4	MP	During the annual budget process consider Annually budget the necessary funds needed to implement identified projects set out in the Master Plan.	■	
4.1.5	MP	Consider the Development of additional downtown parking options.		■

4.1.6	MP	Publish list of volunteer and donation opportunities to allow the public to help improve the public spaces in Boerne.	■	
4.2.1	MP	Consider Moving forward with implementation of priority projects identified in the Boerne Parks, Recreation, and Open Space Master Plan.	■	■
4.2.2	MP	Review and update the Open Space Systems requirements as a Parkland Dedication Ordinance to help meet the growing need for parks and recreation as development in the community continues.	■	
4.2.3	MP	Proactively address parkland needs in underserved areas identified in the Boerne Parks, Recreation, and Open Space Master Plan.		
4.2.3a	PMP	Northside Community Park Improvements (Adult Softball Fields, Large Multi-Purpose Field, Small Multi-Purpose Field, Covered Basketball Court, Volleyball Court, Playgrounds, Dog Park, Pavilions, Restrooms, Concessions, Walking Trails, Picnic Shelters, Parking, Bioswales, Landscaping)	■	
4.2.3b	PMP	Northrup Park Miracle League Fields (Re-orient fields, playground, and surrounding circulation space)	■	
4.2.3c	PMP	Boerne Lake Park Improvements (Trails, Trail Head, Expanded Playgrounds, Picnic, Bioswales)		■
4.2.3d	PMP	Northside Neighborhood Park Improvements (Trails, Pedestrian Bridge, Picnic Shelters, Parking)		■
4.2.6	MP	Consider development of an aquatics facility or natatorium; plan to provide a variety of water-based recreation opportunities in Boerne.		■
4.2.6a	PMP	City Park Aquatics (Option A: Replacement of pool and structures with Leisure and Lap Lanes, Zero-Depth Entry (beach) area, Cabanas, Pavilions, Pool House and Landscape amenities. Option B: Renovated Pool Facility, Renovated Pavilion, Splash Pad, Seat Walls, Lawn, Seating Boulders)	■	
4.2.6b	PMP	Waterworks Terrace and Main Plaza Improvements (Pavilion, Enhanced Plaza, Shade Trees, Fountain Plaza Splash Pads, Seating Parking Expansion, Streetscape Renovation)		■
4.2.8	MP	Update the Boerne Parks, Recreation, and Open Space Master Plan by 2022-2023.		■

4.3.1	MP	Develop an update to the library strategic plan by 2020.	■	
4.3.2	MP	Consider Determine alternative funding options, including increased support from Kendall County, and collaborate and support efforts by the Boerne Public Library Foundation (BPLF) and the Friends of the Boerne Public Library (FOBPL) to raise funds to support library services.	■	
4.3.3	MP	Consider Determine location and funding to meet the longer-term goal to establish public library services in other areas of Boerne.		
4.3.4	CIP	Kiosk/Canopy		■
4.3.5	CIP	Express Library		■
4.4.6	CIP	Emergency Vehicle Warehouse		■
4.5.5	MP	Support Fire Department efforts to obtain specialized response equipment (e.g., hazardous materials response, high and low angle rope rescue, confined space, swiftwater, vehicle extrication, and other specialized rescue needs).		■
4.5.7	MP	Evaluate partnerships and financial opportunities to establish an emergency services training facility in Boerne.		■
4.5.9	MP	Continue to evaluate other Fire Department facilities, including future substations.		■
4.5.9a	CIP	Fire Station		■
4.6.1	MP	Evaluate the near- and long-term needs regarding Boerne's provision of EMS response.	■	
4.7.3	CIP	New Animal Control Facility		■
4.8.1	MP	Evaluate the near- and longer-term needs regarding healthcare facilities in Boerne.		■
4.9.1	CIP	Shop expansion		■
4.9.2	CIP	Parks & Recreation - Storage Units		■
4.9.3	CIP	New Facility for Street Department		■

Goal 5: Foster a thriving and diverse economy through business and industry				
5.1.3	MP	Seek out and evaluate opportunities to expand incentives and other assistance for residential and nonresidential property owners to reinvest in their properties.	■	
5.1.7	MP	Consider and/or Expand support for the Boerne Convention and Visitor Bureau (CVB).	■	
5.1.8	MP	Consider Create and pursue opportunities for partnering to attract a future community college or higher education institutional campus to the Boerne area.	■	
5.1.9	MP	Consider Support for the development of an economic development strategic analysis.	■	
5.1.10	MP	Seek economic development initiatives to expand and diversify employment opportunities including higher paying jobs.	■	
Goal 6: Maintain Boerne's historic character				
6.2.1	MP	Investigate opportunities to Expand and/or enhance the Hill Country Mile to increase its marketability.	■	
6.2.3	MP	Utilize scaled entrance monuments, signage, and landscaping to identify points of entry into Boerne.	■	
6.2.4	MP	Consider Determine funding alternatives to provide for a greater variety of arts initiatives.	■	
6.2.5	MP	Consider Replacing and enhancing street signage throughout Boerne to improve community identification.	■	
6.2.6	MP	Consider the Fund the addition of wayfinding signage at key points around the City.		■
6.2.7	MP	Coordinate with TxDOT to improve the appearance of key interchanges along Interstate 10 (i.e., South Main Street, Bandera Road, Johns Road, North Main Street).	■	
6.2.8	Other	Develop a comprehensive branding initiative for the City.		■

Initiation Time Frame				
Long term (10+ yrs.)	Legal/Regulatory Obligation?	Vision Category	CM Report Category	Council Sponsor
Community growth through smart growth principles and strategic investments in utilities while				
	No	Unique Community Charm	Development	
	No	Fiscal Excellence	Development	
	No	Fiscal Excellence	Financial	
	No	Economic Stability	Development	
	No	Environmental Responsibility	Infrastructure	
	Yes-R	Environmental Responsibility	Development	
	No	Environmental Responsibility	Infrastructure	
	No	Environmental Responsibility	Infrastructure	
	Yes-L	Environmental Responsibility	Infrastructure	
	No	Environmental Responsibility	Mobility	

	No	Safety & Security	Infrastructure	
■	Yes-R	Environmental Responsibility	Infrastructure	
	Yes-R	Environmental Responsibility	Infrastructure	
	No	Economic Stability	Development	
	No	Safety & Security	Infrastructure	
	Yes-L	Safety & Security	Infrastructure	
	No	Safety & Security	Infrastructure	
	Yes-L	Safety & Security	Infrastructure	
	No	Safety & Security	Infrastructure	
	Yes-L	Safety & Security	Infrastructure	
	No	Safety & Security	Infrastructure	
	Yes-R	Safety & Security	Infrastructure	
	Yes-L	Safety & Security	Infrastructure	
	Yes-R	Safety & Security	Infrastructure	
	Yes-L	Safety & Security	Infrastructure	
	Yes-L	Safety & Security	Infrastructure	
	Yes-L	Safety & Security	Infrastructure	
	Yes-L	Safety & Security	Infrastructure	

	Yes-R	Safety & Security	Infrastructure	
	No	Safety & Security	Infrastructure	
	Yes-R	Safety & Security	Infrastructure	
	No	Safety & Security	Infrastructure	
	Yes-L	Safety & Security	Infrastructure	
	Yes-R	Safety & Security	Infrastructure	
	Yes-R	Safety & Security	Infrastructure	
	Yes-R	Safety & Security	Infrastructure	
	Yes-R	Safety & Security	Infrastructure	
	Yes-L	Safety & Security	Infrastructure	
	Yes-R	Safety & Security	Infrastructure	
	No	Economic Stability	Infrastructure	
	No	Environmental Responsibility	Infrastructure	M
	No	Environmental Responsibility	Development	
	No	Environmental Responsibility	Infrastructure	
	No	Environmental Responsibility	Development	
	No	Environmental Responsibility	Development	

housing and employment opportunities through a focus on the character and quality of develop

	No	Economic Stability	Development	
	No	Unique Community Charm	Development	
	No	Safety & Security	Development	
	No	Economic Stability	Development	
	No	Economic Stability	Development	
	No	Economic Stability	Development	
	No	Economic Stability	Development	
	No	Historical Stewardship	Development	
	No	Historical Stewardship	Development	
	No	Economic Stability	Development	
	No	Economic Stability	Development	
	No	Historical Stewardship	Development	
	No	Economic Stability	Development	

	No	Economic Stability	Development	
	No	Economic Stability	Development	
	No	Economic Stability	Development	
	No	Unique Community Charm	Development	
	No	Unique Community Charm	Mobility	
	No	Economic Stability	Development	
	No	Unique Community Charm	Development	

plan for a multimodal transportation system to reduce congestion, accommodate anticipated

	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
■	No	Economic Stability	Mobility	
	No	Safety & Security	Mobility	

■	No	Safety & Security	Mobility	
■	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
■	No	Safety & Security	Mobility	
■	No	Unique Community Charm	Mobility	
	No	Unique Community Charm	Mobility	
	No	Unique Community Charm	Mobility	
	No	Unique Community Charm	Mobility	
	No	Unique Community Charm	Mobility	

	No	Unique Community Charm	Mobility	
	Yes-L	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
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	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	
	No	Safety & Security	Mobility	

quality facilities and services which create a healthy, safe, and well-educated community and in

	No	Safety & Security	Other	
	No	Fiscal Excellence	Other	
	No	Fiscal Excellence	Other	
	No	Unique Community Charm	Financial	
	No	Economic Stability	Mobility	

	No	Unique Community Charm	Other	
■	No	Unique Community Charm	Infrastructure	
	No	Unique Community Charm	Infrastructure	
■	No	Unique Community Charm	Infrastructure	
	No	Unique Community Charm	Infrastructure	
	No	Unique Community Charm	Infrastructure	
	No	Unique Community Charm	Infrastructure	
	No	Unique Community Charm	Mobility	
	No	Unique Community Charm	Infrastructure	
	No	Unique Community Charm	Infrastructure	
	No	Unique Community Charm	Mobility	
	No	Unique Community Charm	Infrastructure	

	No	Unique Community Charm	Infrastructure	
	No	Unique Community Charm	Other	
■	No	Unique Community Charm	Infrastructure	
	No	Unique Community Charm	Infrastructure	
	No	Unique Community Charm	Infrastructure	
	No	Safety & Security	Infrastructure	
	No	Safety & Security	Infrastructure	
	No	Safety & Security	Other	
■	No	Safety & Security	Infrastructure	
	No	Safety & Security	Infrastructure	
	No	Safety & Security	Other	
	No	N/A	Infrastructure	
	No	Economic Stability	Development	
	No	N/A	Infrastructure	
	No	N/A	Infrastructure	
	No	N/A	Infrastructure	

business attraction, retention, expansion, employment diversification and attraction of higher pay

	No	Economic Stability	Development	
	No	Economic Stability	Other	
	No	Economic Stability	Other	
	No	Economic Stability	Other	
	No	Economic Stability	Development	

e's unique character through celebration of Boerne's culture, placemaking initiatives, vibrant c

	No	Economic Stability	Development	
	No	Unique Community Charm	Mobility	
	No	Unique Community Charm	Other	
	No	Safety & Security	Mobility	
	No	Unique Community Charm	Mobility	
	No	Unique Community Charm	Other	
	No	Unique Community Charm	Other	

Action Owner	Estimated Cost (\$)	Projected Start	Projected Completion	Current Status
protecting the natural resources and small-town character of Boerne.				
BELT		FY18-19	Ongoing	In-Progress
BELT/City Council		FY18-19	Ongoing	In-Progress
BELT/CMO		FY18-19	Ongoing	In-Progress
Laura Talley	N/A	Feb-18	Apr-18	Complete
Jeff Carroll				Not Started
Mike Mann	N/A	Aug-19	Oct-19	Complete
Jeff Carroll	\$250,000	Mar-20	TBD	In-Progress
Danny Zincke	\$720,000	FY20-21		In-Progress
TBD	\$347,000	FY20-21		In-Progress
Jeff Carroll	\$1,000,000	FY21-22		Not Started

Mike Mann/Jeff Carroll				Not Started
Mike Mann		FY18-19		In-Progress
Mike Mann		FY18-19		In-Progress
Jeff Carroll/Nicholas Montagno				Not Started
Mike Mann	\$610,000	Oct-19		In-Progress
Mike Mann	\$350,000	Oct-19		In-Progress
Mike Mann	\$250,000	FY23-24		Not Started
Nicholas Montagno	\$584,400	Mar-18		In-Progress
Mike Mann	\$250,000	FY22-23		Not Started
Mike Mann	\$450,000	Oct-19		In-Progress
Mike Mann	\$1,000,000	FY21-22		Not Started
Mike Mann	\$500,000	FY21-22		Not Started
Mike Mann	\$1,000,000	Oct-19		In-Progress
Mike Mann	\$600,000	FY21-22		Not Started
Nicholas Montagno	\$100,000	Dec-17		In-Progress
Nicholas Montagno	\$865,539	Apr-18		In-Progress
Nicholas Montagno	\$989,400	Mar-18		In-Progress
Mike Mann	\$350,000	Oct-19		In-Progress

Mike Mann	\$2,000,000	FY22-23		Not Started
Mike Mann	\$1,500,000	FY24-25		Not Started
Mike Mann	\$18,000,000	FY23-24		Not Started
Mike Mann	\$1,000,000	FY22-23		Not Started
Mike Mann	\$1,250,000	FY21-22		Not Started
Mike Mann	\$1,700,000	FY22-23		Not Started
Mike Mann	\$15,000,000	FY22-23		Not Started
Mike Mann	\$6,000,000	FY23-24		Not Started
Mike Mann	\$2,000,000	FY23-24		Not Started
Mike Mann	\$1,000,000	FY21-22		Not Started
Mike Mann	\$1,770,000	FY22-23		Not Started
Jeff Thompson				Not Started

Mike Mann/Jeff Thompson				Not Started
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Jeff Carroll	\$67,299	Sep-19	Feb-20	Complete
Jeff Carroll/Danny Zincke		FY20-21		In-Progress
Jeff Carroll	\$67,299	Sep-19	Feb-20	Complete
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress

mpment and redevelopment around the community.

Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley		FY18-19	Ongoing	In-Progress
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley	\$150,000	Jun-21	Feb-22	Not Started
Laura Talley		FY18-19		In-Progress
Laura Talley				Not Started
Laura Talley	N/A	Oct-19	Nov-19	Complete
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress

Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley/Jeff Carroll/Danny Zincke				Not Started
Laura Talley/Jeff Carroll/Danny Zincke				Not Started
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Laura Talley/Jeff Carroll/Danny Zincke				Not Started

travel demand, and provide quality of life amenities.

Laura Talley	\$150,000	Jun-21	Feb-22	Not Started
Jeff Carroll	N/A	Ongoing-MPO	Ongoing	In-Progress
BELT/City Council				Not Started
BELT/City Council				Not Started
BELT/City Council		FY18-19		In-Progress
Laura Talley	\$150,000	Jun-21	Feb-22	Not Started

Jeff Carroll/Danny Zincke				Not Started
Jeff Carroll/Danny Zincke		FY19-20		In-Progress
Jeff Carroll	TBD	Sep-20	TBD	In-Progress
Jeff Carroll		FY18-19		In-Progress
Jeff Carroll/Danny Zincke				Not Started
Laura Talley/Jeff Carroll/Danny Zincke				Not Started
Danny Zincke	\$53,275	N/A	N/A	Not Started
Danny Zincke	\$360,000			Not Started
Danny Zincke	\$176,880			Not Started

Danny Zincke	\$665,755			Not Started
Jeff Carroll	\$505,000	Oct-19		In-Progress
Jeff Carroll	\$400,000	Oct-20		In-Progress
Jeff Carroll	\$1,800,000	FY21-22		Not Started
Jeff Carroll	\$3,500,000	FY21-22		Not Started
Jeff Carroll	\$160,000	FY21-22		Not Started
Jeff Carroll	\$1,000,000	FY21-22		Not Started
Jeff Carroll	\$2,000,000	FY21-22		Not Started
Jeff Carroll	\$2,150,000	FY21-22		Not Started
Jeff Carroll	\$4,475,000	FY21-22		Not Started
Jeff Carroll	\$690,000	FY21-22		Not Started
Jeff Carroll	\$1,800,000	FY21-22		Not Started

incorporate the residents in decision-making processes.

BELT		FY18-19		In-Progress
BELT/City Council	N/A	FY18-19	Ongoing	In-Progress
BELT		FY20-21		In-Progress
BELT/City Council		FY18-19	Ongoing	In-Progress
Danny Zincke	TBD	FY18-19	TBD	In-Progress

Danny Zincke				Not Started
Danny Zincke				Not Started
Laura Talley	\$300,450	Feb-19	Mar-21	In-Progress
Danny Zincke				Not Started
Danny Zincke	\$9,558,000			Not Started
Danny Zincke	\$3,924,000			Not Started
Danny Zincke	\$1,642,200			Not Started
Danny Zincke	\$223,800			Not Started
Danny Zincke				Not Started
Danny Zincke	\$8,340,000			Not Started
Danny Zincke	\$313,340			Not Started
Danny Zincke				Not Started

Kelly Skovbjerg	N/A	Jan-19	Sep-19	Complete
Kelly Skovbjerg		FY18-19		In-Progress
Kelly Skovbjerg				Not Started
Kelly Skovbjerg	\$150,000	FY21-22		Not Started
Kelly Skovbjerg	\$1,600,000	FY23-24		Not Started
Jim Kohler	\$100,000	FY20-21		Not Started
Ray Hacker				In-Progress
Ray Hacker				Not Started
Ray Hacker				Not Started
Ray Hacker	\$7,694,993	FY21-22		Not Started
Ray Hacker/Kendall County				Not Started
Danny Zincke	\$2,470,000	FY23-24		Not Started
Nicholas Montagno				In-Progress
Danny Zincke	\$200,000	FY21-22		Not Started
Danny Zincke	\$202,400	FY20-21		Not Started
Jeff Carroll	\$3,400,000	FY21-22		Not Started

ing jobs, and destination amenities which maintain the overall financial viability of the City.

Nicholas Montagno				Not Started
Larry Woods	N/A	N/A	N/A	In-Progress
Amy-ACCD Campus	N/A	N/A	N/A	Complete
Amy-IC ²	N/A	Dec-19	Oct-20	Complete
Nicholas Montagno/BKCEDC	TBD	Jan-19	TBD	In-Progress

community interaction, and a diversified event calendar.

Danny Zincke		FY19-20		In-Progress
Danny Zincke/Jeff Thompson-TXDOT				Not Started
Danny Zincke		FY18-19		In-Progress
Danny Zincke/Jeff Carroll				Not Started
Danny Zincke/Jeff Carroll				Not Started
Jeff Carroll		FY18-19		Not Started
Ben Thatcher				Not Started

Comments
Staff utilizes community vision in master plan as well as smart growth principles in evaluation of projectss
See 1.4.1. Staff has implemented ordinances that help to accomplish this goal.
Development of Master Plan Action Item Spreadsheet
Developed as part of Annexation Strategy before change in state annexation law in 2018
Not started
Completed
Phase 1 Wrapping up. Subsequent phases on hold due to COVID-19
\$120,000 funded for first project
Working on amendment to Calder agreement
Proposed as Potential General Obligation Bond Project

Mayor created water planning committee.
Staff will use recommendations from
committee to help develop master plan

Staff Continues to monitor growth

Staff continues to monitor growth and has
projects proposed in CIP to expand as
necessary

Staff has had discussions on potential
incentive program. Program would
potentially include grant or reimbursement
on utility bill for infrastructure upgrades.

Ongoing Project

Required as part of Buc-ee's 380 agreement.
In design phase

Proposed for FY23-24

Ongoing reimbursement from DA- City has
reimbursed for 2 of 8 total units

Proposed for FY22-23

Required as part of Buc-ee's 380 agreement.
In design phase

Proposed for FY21-22

Proposed for FY21-22

Required as part of Buc-ee's and Regent
Park agreements. In design phase

Required for future service of WCID #3A

Two Phases (11A and 11B) remaining until
completion of current obligation

Ongoing Reimbursement from DA-City has
reimbursed for 3 of 9 total phases

Ongoing reimbursement from DA- City has
reimbursed for 2 of 8 total units

Required as part of Buc-ee's 380 agreement.
In design phase

Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Proposed as Potential Utility Revenue Bond Project
Not Started
Staff has had preliminary discussion with BEC about a possilbe program
LID/Stormwater part of single project and ordinance update
See 1.2.4. In-progress
LID/Stormwater part of single project and ordinance update
Creation of Unified Development Code (UDC)

Creation of Unified Development Code (UDC)
Creation of Unified Development Code (UDC)
Creation of Unified Development Code (UDC)
Creation of Unified Development Code (UDC)
Staff has helped locate potential sites within WCID #3A
Creation of Unified Development Code (UDC)
Creation of Unified Development Code (UDC)
Creation of Unified Development Code (UDC)
Budget for project approved. Part of City's Thoroughfare Master Plan
Staff continues to work with potential developers of parcels within area
BISD not selling property
Updated Zoning Ordinance for Historic Structure Demolitions
Creation of Unified Development Code (UDC)

Creation of Unified Development Code (UDC)
Creation of Unified Development Code (UDC)
Creation of Unified Development Code (UDC)
Not started-No serious discussions about taking over ownership of Main Street
Not started
Creation of Unified Development Code (UDC)
Not started
Budget for project approved.
Staff meets monthly with AAMPO to determine needs. Call for Projects scheduled Oct 20-Apr 20.
Not Started
Not Started
N/A-Not currently viable through VIA or other entities. Staff, with the BKCEDC and Chamber has had several discussions with transit authorities.
Budget for project approved. Part of City's Thoroughfare Master Plan

Not started

West San Antonio Ave to Lattimore
Complete

City working with TXDOT to determine
locations. Also determining if prjocet could
be MPO project

City working with TXDOT to determine
locations. Staff is also determining if prjocet
could be MPO project

No current comments

Not started

No longer viable- Nature Center School built
in location requied for easement.

Proposed as Potential Bond Project

Proposed as Potential Bond Project

Proposed as Potential Bond Project
Required as part of Buc-ee's 380 agreement. In design phase
FY20-21 \$100,000 Budgeted-Sidewalk Projects-Currently under Design
Proposed as Potential General Obligation Bond Project
Proposed as Potential General Obligation Bond Project
Proposed as Potential General Obligation Bond Project
Proposed as Potential General Obligation Bond Project
Proposed as Potential General Obligation Bond Project
Proposed as Potential General Obligation Bond Project
Proposed as Potential General Obligation Bond Project
Proposed as Potential General Obligation Bond Project
Proposed as Potential General Obligation Bond Project
Proposed as Potential General Obligation Bond Project
Staff and Council continues to utilize all forms of communication to reach and engage community
Staff utilizes master plan in decision making processes
Development of Master Plan Action Item Spreadsheet first step in being able to benchmark projects
Staff and Council continue to move forward with projects. Master Plan Action Item Spreadsheet to assist in identifying, prioritizing, budgeting and implementing projects
Stage 1- Lot on BISD-Church-City-Complete

Not Started

Projects currently proposed as potential
Bond Projects

Creation of Unified Development Code (UDC)

Projects currently proposed as potential
Bond Projects

Proposed as Potential Bond Project

Proposed as Potential Bond Project

Proposed as Potential Bond Project

Proposed as Potential Bond Project

Projects currently proposed as potential
Bond Projects

Proposed as Potential Bond Project

Proposed as Potential Bond Project-Splash
pads have been discussed with the
possibility of funding in FY20-21.

No current plan to update.

Completed
Library staff continues to explore options
Projects currently proposed in 5 year CIP (Express Library and Kiosk)
Proposed for FY21-22
Proposed for FY23-24
Was not funded in FY20-21 budget
Fire Department continues to obtain specialized response equipment including thermal image cameras, swiftwater equipment, ballistic gear, hazardous materials gear and SCUBA gear.
Not started
Projects currently proposed in CIP Bond Projects (5.5.9a)
Proposed as Potential General Obligation Bond Project
Not Started
Proposed as Potential General Obligation Bond Project
Staff continues to meet with potential prospects. After meeting with regional medical entities, larger size hospital not currently viable.
Proposed for FY21-22
Was not funded in FY20-21 budget
Proposed as Potential General Obligation Bond Project

y.
Staff has had discussions on potential incentive program. Item actually calls for action by BKCEDC and Kendall County
CVB continues to promote City as a destination
Complete
Complete
Staff will work with BKCEDC on targeted goals in new 5 year Economic Development Strategy Plan
Staff in preliminary internal discussions about possibility of expansion along River Road up to Elm St.
Staff explored possibility with TXDOT as part of Interstate expansion, was unable to move forward.
Staff continues to try and find alternative funding sources such as grants to help facilitate initiatives. Staff is currently working with an outside contractor to facilitate finding grants.
Not Started
Not started
Staff explored possibility with TXDOT as part of Interstate expansion, was unable to move forward.
Not Started



