

- B. [2026-224](#) CONSIDER ON SECOND READING ORDINANCE NO. 2026-02; AN ORDINANCE OF THE CITY OF BOERNE TEXAS, AMENDING THE CODE OF ORDINANCES OF THE CITY OF BOERNE, TEXAS, CHAPTER 2. ARTICLE V. ETHICS, SEC. 2-123 ETHICS REVIEW COMMISSION, C. OFFICERS OF THE COMMISSION; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE.

Attachments: [AIS 2026- Ethics mayoral appt Ordinance No. 2026-02](#)

- C. [2026-216](#) CONSIDER RESOLUTION NO. 2026-R34; A RESOLUTION ADOPTING THE 2026 CITY OF BOERNE ROLLING TEN YEAR PLAN.

Attachments: [AIS Jun2326 Resolution No. 2026-R34 2026 Rolling Ten Year Plan](#)

REGULAR AGENDA:

5. PRESENTATIONS, PUBLIC HEARINGS, AND ORDINANCES:

- A. [2026-226](#) CONSIDER A ONE-TIME READING OF ORDINANCE NO. 2026-03; AS PERMITTED BY THE CITY OF BOERNE'S HOME RULE CHARTER SECTION 3.11.A. (As described below)
- B. [2026-137](#) CONSIDER ORDINANCE NO. 2026-03; AN ORDINANCE ESTABLISHING THE RATE CLASSIFICATIONS AND RATES TO BE CHARGED FOR GAS SERVICE PROVIDED BY THE CITY OF BOERNE UTILITIES, AND REPEALING ORDINANCE 2023-07, DATED FEBRUARY 28, 2023, AND ALL ORDINANCES OR PARTS OF ORDINANCES IN CONFLICT HEREWITH.

Attachments: [AIS - Gas rate update for 2026 - first reading June 23rd Ordinance No. 2026-03](#)

6. RESOLUTIONS:

- A. [2026-227](#) CONSIDER THE UN-TABLING OF RESOLUTION NO. 2026-R33, AS DESCRIBED BELOW. (tabled on 6/09/2025)

- B. [2026-223](#) DISCUSSION AND CONSIDER RESOLUTION NO. 2026-R33; A RESOLUTION NAMING THE NEW COMMUNITY PARK CURRENTLY UNDER CONSTRUCTION AT THE NORTHSIDE COMMUNITY PARK SITE.

Attachments: [AIS Renaming Northside Community Park 06.23.2023](#)
[Resolution No. 2026-R33](#)
[COB Naming Policy](#)

7. OTHER:

- A. [2026-189](#) PRESENTATION ON BUDGET CONSIDERATIONS, PROCESS, AND CALENDAR.

Attachments: [AIS - FY 27 Budget update presentation](#)

- B. [2026-157](#) PRESENTATION OF THE INITIAL PLAN OF FINANCE TO FUND 2026 CAPITAL IMPROVEMENT PLAN AND ECONOMICALLY REFUNDING EXISTING DEBT.

Attachments: [AIS Presentation of initial plan of finance 2026](#)
[Boerne 2026 Plan of Finance Presentation 6_23_26](#)

8. CITY MANAGER'S REPORT:

- A. [2025-661](#) MONTHLY PROJECTS UPDATE.

9. COMMENTS FROM COUNCIL – No discussion or action may take place.

10. ADJOURNMENT

CERTIFICATION

**I hereby certify that the above notice of meeting was posted on the 16 day of
June, 2026 at 4:00 p.m.**

s/s Lori A. Carroll
City Secretary

NOTICE OF ASSISTANCE AT THE PUBLIC MEETINGS

The City Hall is wheelchair accessible. Access to the building and special parking is available at the northeast entrance of the building. Requests for auxiliary aides and special services must be received forty-eight (48) hours prior to the meeting time by calling the City Secretary at 830-249-9511.

MINUTES
REGULAR CITY COUNCIL MEETING
RONALD C. BOWMAN CITY COUNCIL CHAMBERS
447 North Main Street
Boerne, Texas 78006
June 9, 2026

Minutes of the Regular Called City Council Meeting Of June 9, 2026.

Present: 6 - Mayor Frank Ritchie, Mayor Pro Tem Ty Wolosin, Council Member Joe Bateman, Council Member Kyle Mickelsen, Council Member Bret A. Bunker, and Council Member Joseph Macaluso

Staff Present: Ben Thatcher, Siria Arreola, Mike Brinkmann, Lori Carroll, Nathan Crane, Emily Derrick, Taylor Hill, Bria Jackson, Lissette Jimenez, Mick McKamie, Mike Raute, Chris Shadrock, Natalie Shults, Kristy Stark, Chastity Valdes, Andrew Wilkinson, and Danny Zincke.

Recognized/Registered Guests: Sylvia Albrecht, Sharon Wright, Baron Wiley, Virginia Nikolich, Sarah Eckert, and Judy Moldenhauer.

1. CALL TO ORDER – 6:00 PM

Mayor Ritchie called the City Council meeting to order at 6:00 p.m.

Mayor Ritchie called on Rabbi Yossi Marrus from Chabad of Boerne to provide the Invocation.

Mayor Ritchie led the Pledge of Allegiance to the United States Flag and to the Texas Flag.

2. PROCLAMATION RECOGNIZING THE 250TH ANNIVERSARY OF THE UNITED STATES OF AMERICA (AMERICA 250), COMMEMORATING THE NATIONS FOUNDING AND CELEBRATING ITS HISTORY, HERITAGE, AND ENDURING IDEALS.

Mayor Richie read aloud the proclamation in recognizing the 250th Anniversary of the United States of America.

3. CONFLICTS OF INTEREST

No conflicts were declared.

4. PUBLIC COMMENTS:

Sylvia Albrecht, 507 Holiday Road Comfort Texas and her cousin Judy Moldenhauer spoke regarding the naming of the new community park.

Sharon Wright, 314 Deer Creek stated that she is a member of the Historic Landmark Commission. She spoke regarding Women's Veterans Day which is June 12, 2026 but will be celebrated on Veterans Plaza on June 27, 2026.

Baron Wiley, 116 Cactus Flower spoke regarding the Boerne Radio Station which he bought five and half years ago and just now signed a lease for a tower. He will be working along side the parks department to simulcast music with the fire works on July 4th.

5. CONSENT AGENDA: All items listed below within the Consent Agenda are considered to be routine by the City Council and may be enacted with one motion. There will be no separate discussion of items unless a Council Member or citizen so requests, in which event the item may be moved to the general order of business and considered in its normal sequence.

Council Member Macaluso asked that consent agenda item 5.B. be removed from the consent agenda for discussion.

A MOTION WAS MADE BY MAYOR PRO TEM WOLOSIN, SECONDED BY COUNCIL MEMBER BUNKER, TO APPROVE CONSENT AGENDA ITEM 5.A. AND 5.C. AS PRESENTED. THE MOTION CARRIED BY THE FOLLOWING VOTE:

Yeah: 5 - Council Member Bateman, Council Member Bunker, Mayor Pro Tem Wolosin, Council Member Mickelsen, and Council Member Macaluso

A. CONSIDER THE APPROVAL OF THE MINUTES OF CITY COUNCIL

MEETING OF MAY 12, 2026.

THE MINUTES WERE APPROVED.

- C. CONSIDER RESOLUTION NO. 2026-R31; A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF BOERNE, TEXAS, ACCEPTING THE REQUEST AND SETTING THE DATE, TIME AND PLACE FOR A PUBLIC HEARING ON THE PROPOSED ANNEXATION OF APPROXIMATELY 13.4 ACRES OF LAND LOCATED ALONG 31300 BLOCK OF IH-10, BY THE CITY OF BOERNE, TEXAS; AUTHORIZING AND DIRECTING THE PUBLICATION OF NOTICE OF SUCH PUBLIC HEARING. (Set public hearing for July 28, 2026, at 6:00 p.m. for a proposed annexation.)**

THE RESOLUTION WAS APPROVED.

- B. CONSIDER RESOLUTION NO. 2026-R30; A RESOLUTION RESCINDING RESOLUTION NO. 2024-R41 AND ESTABLISHING THE NUMBER OF TERMS, RESIDENCY REQUIREMENTS, AND ATTENDANCE OF THE VARIOUS BOARDS, COMMITTEES AND COMMISSIONS WHERE THE MAYOR AND CITY COUNCIL OF THE CITY OF BOERNE, TEXAS APPOINT THE MEMBERS, AND THE VARIOUS BOARDS, COMMITTEES, AND COMMISSIONS ARE ESTABLISHED BY STATE LAW, CITY ORDINANCE, AND BY LAWS OF OTHER ENTITIES.**

Council Member Macaluso asked for clarification regarding mayoral appointments, specifically confirming that the City Council affirms all mayoral recommendations for appointments and reappointments, including the appointment of chairs and vice chairs to all boards and commissions. Staff noted that the Unified Development Code (UDC) will be updated to reflect these changes and ensure consistency among all applicable ordinances and resolutions. Council Member Macaluso also requested clarification regarding the composition of the new Capital Improvements Advisory Committee (CIAC). City Manager Thatcher explained that the committee's membership is structured in accordance with state law. While the CIAC serves a similar function to the former Impact Fee Advisory Committee, recent legislative changes prohibit public officials from serving on the committee. The CIAC is responsible for carrying out duties prescribed by state law related to the

development, assessment, and administration of impact fees.

A MOTION WAS MADE BY MAYOR PRO TEM WOLOSIN, SECONDED BY COUNCIL MEMBER BUNKER, TO APPROVE RESOLUTION NO. 2026-R30; A RESOLUTION RESCINDING RESOLUTION NO. 2024-R41 AND ESTABLISHING THE NUMBER OF TERMS, RESIDENCY REQUIREMENTS, AND ATTENDANCE OF THE VARIOUS BOARDS, COMMITTEES AND COMMISSIONS WHERE THE MAYOR AND CITY COUNCIL OF THE CITY OF BOERNE, TEXAS APPOINT THE MEMBERS, AND THE VARIOUS BOARDS, COMMITTEES, AND COMMISSIONS ARE ESTABLISHED BY STATE LAW, CITY ORDINANCE, AND BY LAWS OF OTHER ENTITIES. THE MOTION CARRIED BY THE FOLLOWING VOTE:

Yeah: 5 - Council Member Bateman, Council Member Bunker, Mayor Pro Tem Wolosin, Council Member Mickelsen, and Council Member Macaluso

REGULAR AGENDA:

6. PRESENTATIONS, PUBLIC HEARINGS, AND ORDINANCES:

A. CONSIDER ON FIRST READING ORDINANCE NO. 2026-02; AN ORDINANCE OF THE CITY OF BOERNE TEXAS, AMENDING THE CODE OF ORDINANCES OF THE CITY OF BOERNE, TEXAS, CHAPTER 2. ARTICLE V. ETHICS, SEC. 2-123 ETHICS REVIEW COMMISSION, C. OFFICERS OF THE COMMISSION; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE.

Mayor Ritchie called on City Secretary Lori Carroll. Secretary Carroll explained that, following Council's adoption of Resolution No. 2026-R30, it is necessary to amend the Ethics Ordinance to provide that the Mayor appoints the Vice Chair of the Ethics Advisory Committee, consistent with the resolution. She stated that this is the only change being made to the ordinance. Secretary Carroll also noted that the Unified Development Code (UDC) will be amended in the near future to ensure consistency with this change.

A MOTION WAS MADE BY COUNCIL MEMBER BUNKER, SECONDED BY MAYOR PRO TEM WOLOSIN, TO APPROVE ON FIRST READING ORDINANCE NO. 2026-02; AN ORDINANCE OF THE CITY OF BOERNE TEXAS, AMENDING THE CODE OF ORDINANCES OF THE CITY OF BOERNE, TEXAS, CHAPTER 2. ARTICLE V. ETHICS, SEC. 2-123 ETHICS REVIEW COMMISSION, C. OFFICERS OF THE COMMISSION; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE. THE MOTION CARRIED BY THE FOLLOWING VOTE:

Yeah: 5 - Council Member Bateman, Council Member Bunker, Mayor Pro Tem Wolosin, Council Member Mickelsen, and Council Member Macaluso

7. RESOLUTIONS:

A. RECEIVE BIDS AND CONSIDER RESOLUTION NO. 2026-R32; A RESOLUTION AWARDING THE CONTRACT FOR CONSTRUCTION OF THE GBRA WATER MAIN EXTENSION PROJECT TO _____, AND AUTHORIZING THE CITY MANAGER TO MANAGE AND EXECUTE THE RELATED CONTRACT WITH A NOT TO EXCEED TOTAL CONSTRUCTION COST OF _____.

Mayor Ritchie called on Utilities Engineer Andrew Wilkinson to present information regarding the bid process and award of the contract for the GBRA Water Main Extension project. Engineer Wilkinson displayed a location map of the project area and explained that ten bids were received. Following a review of the bids by City staff and the project consultant, Kimley-Horn, staff recommends awarding the contract to RL Jones, LP. Engineer Wilkinson also reminded Council that the project will be a cost-sharing effort between the City of Boerne and the City of Fair Oaks Ranch.

A MOTION WAS MADE BY COUNCIL MEMBER BUNKER, SECONDED BY COUNCIL MEMBER MACALUSO, TO RECEIVE BIDS AND APPROVE RESOLUTION NO. 2026-R32; A RESOLUTION AWARDING THE CONTRACT FOR CONSTRUCTION OF THE GBRA WATER MAIN EXTENSION PROJECT TO R L JONES, LP, AND AUTHORIZING THE CITY MANAGER TO MANAGE AND EXECUTE THE RELATED CONTRACT WITH A NOT TO EXCEED TOTAL CONSTRUCTION COST OF \$2,000,000.00. THE MOTION CARRIED BY THE FOLLOWING VOTE:

Yeah: 5 - Council Member Bateman, Council Member Bunker, Mayor Pro Tem Wolosin, Council Member Mickelsen, and Council Member Macaluso

B. DISCUSSION AND CONSIDER RESOLUTION NO. 2026-R33; A RESOLUTION NAMING THE NEW COMMUNITY PARK CURRENTLY UNDER CONSTRUCTION AT THE NORTHSIDE COMMUNITY PARK SITE.

Mayor Ritchie called on Assistant City Manager Kristy Stark to review the process for naming city property. At Council's request, a community survey was conducted and made available for 12 days. Staff received a total of 118 responses. The responses were narrowed to 13 potential names, which Council then force-ranked. ACM Stark presented the top three names resulting from that process. Council decided to table the item to give more consideration to the name. City Manager Ben Thatcher suggested that each Council Member submit their top three preferred names. The results would be compiled and brought back to Council for an additional force-ranking process.

A MOTION WAS MADE BY COUNCIL MEMBER MACALUSO, SECONDED BY COUNCIL MEMBER BATEMAN, TO TABLE RESOLUTION NO. 2026-R33; A RESOLUTION NAMING THE NEW COMMUNITY PARK CURRENTLY UNDER CONSTRUCTION AT THE NORTHSIDE COMMUNITY PARK SITE UNTIL THE NEXT COUNCIL MEETING. THE MOTION CARRIED BY THE FOLLOWING VOTE:

Yeah: 5 - Council Member Bateman, Council Member Bunker, Mayor Pro Tem Wolosin, Council Member Mickelsen, and Council Member Macaluso

8. OTHER:

A. CONSIDER ANNUAL MAYORAL APPOINTMENTS TO VARIOUS BOARDS AND COMMISSIONS.

Mayor Ritchie called on City Secretary Lori Carroll to review his recommendations for annual appointments and reappointments to the City's various boards and commissions. Secretary Carroll reminded Council that, during the March joint meeting of the City Council and Planning and Zoning Commission, there was consensus to dissolve the Design Review Committee, as many of its responsibilities overlap with those of the Historic Landmark

Commission. She noted that current Design Review Committee members were being considered for appointment to various other boards and commissions. Secretary Carroll then read each recommended appointment and reappointment aloud for Council's consideration.

A MOTION WAS MADE BY MAYOR PRO TEM WOLOSIN, SECONDED BY COUNCIL MEMBER BUNKER, TO APPROVE THE ANNUAL MAYORAL APPOINTMENTS TO VARIOUS BOARDS AND COMMISSIONS AS PRESENTED. THE MOTION CARRIED BY THE FOLLOWING VOTE:

Yeah: 5 - Council Member Bateman, Council Member Bunker, Mayor Pro Tem Wolosin, Council Member Mickelsen, and Council Member Macaluso

9. CITY MANAGER'S REPORT:

A. UPDATE ON UPCOMING CITY SUMMER EVENTS AND THE INCORPORATION OF AMERICA 250 COMMEMORATIVE ACTIVITIES.

City Manager Ben Thatcher called on Communications and Civic Engagement Director Chris Shadrock to provide an overview of upcoming City-sponsored events. Director Shadrock highlighted events hosted by the Patrick Heath Public Library, various Parks and Recreation programs and events, and summer activities planned in conjunction with the America250 celebration.

10. COMMENTS FROM COUNCIL – No discussion or action may take place.

Council Member Macaluso commented on the use of moratoriums and referenced a recent lawsuit involving another city.

Council Member Bunker stated, "Go Spurs!"

Council Member Bateman expressed appreciation to staff for the many community events being offered and encouraged residents to participate. He wished everyone a Happy Father's Day, reminded the public that Das Festival would take place during Father's Day weekend, and added, "Go Spurs Go!"

Mayor Ritchie expressed appreciation to city staff for their dedication and service to the community. He encouraged everyone to attend the Women's Veterans Day event at Veterans Plaza and urged residents to reflect on the liberties and freedoms enjoyed in the United States, noting that many people around the world do not have the same opportunities and freedoms.

11. EXECUTIVE SESSION IN ACCORDANCE WITH THE TEXAS GOVERNMENT CODE:

Mayor Ritchie convened the City Council into Executive Session at 7:18 p.m.

- A. SECTION 551.072 - DELIBERATION REGARDING REAL PROPERTY: DELIBERATE THE PURCHASE, EXCHANGE, LEASE OR VALUE OF REAL PROPERTY. (A10166 - Survey 174 N Flores 21.171 acres, Heffner Addition Lot 9 PT 11 0.2697 acres, and Wendlers Addition Lot 8 0.375 acres)**

No action was taken.

12. RECONVENE INTO OPEN SESSION AND TAKE ANY NECESSARY ACTION RELATING TO THE EXECUTIVE SESSION AS DESCRIBED ABOVE.

Mayor Ritchie reconvened the City Council into Open Session at 7:39 p.m.

No action was taken.

13. ADJOURNMENT

Mayor Ritchie adjourned the meeting at 7:39 p.m.

Approved:


Mayor

Attest:

City Secretary



AGENDA ITEM SUMMARY

	AGENDA ITEM SUMMARY
Agenda Date	June 23, 2026
Requested Action	APPROVE ON SECOND READING ORDINANCE NO. 2026-02; AN ORDINANCE OF THE CITY OF BOERNE TEXAS, AMENDING THE CODE OF ORDINANCES OF THE CITY OF BOERNE, TEXAS, CHAPTER 2. ARTICLE V. ETHICS, SEC. 2-123 ETHICS REVIEW COMMISSION, C. OFFICERS OF THE COMMISSION; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE.
Contact Person	Lori A. Carroll, City Secretary
Background Information	With the adoption of Resolution No. 2026-R30, corresponding amendments to the City's Ethics Ordinance are necessary to ensure consistency with the updated policy governing boards and commissions. The proposed ordinance amendments would revise the process for selecting the Ethics Commission Chair and Vice Chair, providing for appointment by the Mayor in accordance with Resolution No. 2026-R30. No other substantive changes to the Ethics Ordinance are proposed at this time.
Strategic Alignment	
Financial Considerations	
Citizen Input/Board Review	
Legal Review	
Alternative Options	
Supporting Documents	Ordinance No. 2026-02

ORDINANCE NO. 2026-02

AN ORDINANCE OF THE CITY OF BOERNE TEXAS, AMENDING THE CODE OF ORDINANCES OF THE CITY OF BOERNE, TEXAS, CHAPTER 2. ARTICLE V. ETHICS, SEC. 2-123 ETHICS REVIEW COMMISSION, C. OFFICERS OF THE COMMISSION; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, the conduct of the public business should be accomplished by City Officials that have no personal financial interest in such business clearly separate from that of the general public; and

WHEREAS, it is important that City Officials be provided with a process and procedure to give notice and to then refrain from participation in any specific business of the City in which such official has a personal financial interest different from that of the general public; and

WHEREAS, some actions of a City Official in the conduct of City business may constitute, or have the appearance of constituting, a conflict of interest because these actions provide undue and inappropriate advantage to another person or organization closely related to the City Official by affinity; and

WHEREAS, a reasonable ethics ordinance with disclosure requirements will provide a basis for continuing public confidence in the conduct of the business and affairs of the City.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BOERNE, TEXAS:

SECTION 1. FINDINGS

The foregoing recitals are adopted as findings of the City Council and are incorporated herein for all purposes.

SECTION 2. AMENDMENT TO CODE OF ORDINANCES

The City Code of Ordinances is hereby amended by revising Chapter 2. Article V. Ethics, Sec. 2-123 Ethics Review Commission, to amend the following provision:

C. Officers of the Commission

The Mayor shall appoint a Chair **and Vice Chair**, the Ethics Review Commission shall elect a ~~Vice Chair~~ and Secretary at its first meeting each year. The City Secretary shall serve as staff liaison and shall be responsible for taking the minutes of the meetings.

SECTION 3. REPEALER

All ordinances or parts of ordinances in conflict with this Ordinance are hereby repealed to the extent of any such conflict.

SECTION 4. SEVERABILITY

If any section, paragraph, clause, or provision of this Ordinance shall be held to be invalid or unenforceable for any reason, the remainder shall remain in full force and effect.

SECTION 5. EFFECTIVE DATE

This Ordinance shall be effective upon its adoption.

PASSED and APPROVED on first reading this the 9 day of June, 2026

PASSED, APPROVED and ADOPTED on second reading this the ___ day of _____, 2026.

APPROVED:

Mayor

ATTEST:

City Secretary

APPROVED AS TO FORM:

City Attorney



AGENDA ITEM SUMMARY

Agenda Date	June 23, 2026
Requested Action	APPROVE RESOLUTION NO. 2026-R34; A RESOLUTION ADOPTING THE 2026 CITY OF BOERNE ROLLING TEN-YEAR PLAN.
Contact Person	Nicholas Montagno, Director of Operations
Background Information	<p>As Council begins discussions on the budget, staff is bringing forward the 2026 City of Boerne Rolling Ten-Year Plan for Council consideration and adoption to help provided strategic direction for this budget goals and objectives.</p> <p>This year’s plan sees the update of the PHPL Library Strategic Plan and Activity Plan 2026-2030, as well as an update to the Master Action Item List. As with every year, the objectives of the Rolling Ten Year plan continue to be:</p> <ul style="list-style-type: none">• To provide a document to reference each year for progress on actionable items within each adopted plan;• To provide a singular resource document that summarizes all major planning documents; and• To help to guide City Council each year to prioritize projects and make strategic budget decisions. <p>With the addition of the new projects from the PHPL Plan, the total number of projects from the Rolling Ten Year Plan that will need to be prioritized and budgeted for in the next ten years is at 75. This does not include those projects on the Capital Improvement Plan that will also need to be prioritized and budgeted for as well.</p> <p>Attached as Attachment A is the 2026 City of Boerne Rolling Ten Year Plan.</p>
Strategic Alignment	Safety & Security, Fiscal Excellence, Community Charm, Environmental Responsibility, C1, C2, C3, C4, F1, F2, F3, F4, B1, B2, B3, B4

Financial Considerations	N/A
Citizen Input/Board Review	N/A
Legal Review	N/A
Alternative Options	N/A
Supporting Documents	Resolution No. 2026-R34 Attachment A – 2026 City of Boerne Rolling Ten Year Plan

RESOLUTION NO. 2026-R34

**A RESOLUTION ADOPTING THE 2026 CITY OF BOERNE ROLLING
TEN YEAR PLAN**

WHEREAS, the Rolling Year Plan is an organizational document that brings together and highlights key components, recommendations, and implementation priorities of all the major planning documents for the City of Boerne; and

WHEREAS, the City Council finds that adopting the 2026 City of Boerne Rolling Ten Year Plan is in the best interest of the citizens of Boerne;

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BOERNE, TEXAS, THAT:

Section 1. The recitals contained in the preamble to this Resolution are hereby found to be true and are incorporated into this Resolution for all purposes.

Section 2. The 2026 City of Boerne Rolling Ten Year Plan attached hereto, is hereby adopted.

PASSED, APPROVED and ADOPTED on this the ___ day of _____, 2026.

APPROVED:

Mayor

ATTEST:

City Secretary



2026 City of Boerne Rolling Ten Year Plan

Adopted _____, 2026

Mayor's Foreword



Change, as defined by Webster's Dictionary, in the form of a verb means "to undergo transformation, transition, or substitution." In the form of a noun, it simply means a "transformation."

"Change is the law of life. And those who look only to the past or present are certain to miss the future." – President John F. Kennedy

I start this message with this idea of change because we have experienced tremendous change over the last few decades. In the 25 years that I have been blessed to call Boerne home, I have seen it firsthand. We must only look at society, our world, technology, transportation, and the list can go on – everything changes. I, too, have changed over that same period, and I thank God for that every day. Simply put, change is inevitable, and we can either help shape it or have it shape us.

"One must care about a world one will not see." – Bertrand Russell

In considering the inevitability of change, I am thankful for the people who came before me and looked to address that very future for our community. With no crystal ball to show the future, they guided our community with compassion and fortitude but without knowing how exactly something will turn out 15 to 20 years later. Some of those actions were wonderful contributions to our community and some of those actions may not have turned out the way we may have wanted them to.

As we start this new season in Boerne, I am excited because of things like the 10 Year Rolling Master Plan. This living document allows us, as a community, to move forward strategically and deliberately in ways that we will benefit from. I am so thankful for the leadership throughout our community that looks to the past, the present, and the future and asks, "How can, how have, and how will we move forward for the betterment of our community?" I strongly believe it is resources, planning strategies, and documents like the Rolling 10 Year Plan that allow us to embrace the future with confidence and self-assurance.

This document allows us to look at where we have been and where we are going in terms of public necessities, utilities, transportation, conservation, parks, and recreation and so much more. It allows our City Council and City Leadership to engage the community in the overall outlook and development as it relates to wants, needs, and desires. We will continually work at keeping Boerne the amazing place it is, with our top priority being maintaining and even improving that for the future success of our community.

"Nothing we do can change the past, but everything we do changes the future." – Ashleigh Brilliant

By being intentional and strategic in our planning we can then be more fiscally responsible and more deliberate in prioritizing projects while being flexible enough that as change occurs our leadership can adapt if the needs of our community change. I'm amazed at how every facet of our city government is encompassed in this document and how deliberate and intentional each department is in their planning for our community. I truly believe this collaboration and intentionality is what makes having a plan in place so valuable and effective in helping to guide our city government.

Brothers and sisters, the future of Boerne is bright and alive, and I am blessed and excited to move into it especially knowing plans like this are in place to ensure the future of our Hill Country gem of a community.

Together we are better, together we are Boerne, and together we will set in motion the future of our community.

Mayor Frank Ritchie



Strategy Map

We are building an exemplary Hill Country Community by delivering high-quality, customer-focused essential services to all who live, work, and play in Boerne.

The City of Boerne is a model of an engaged and dynamic community centered on the tenets of:



Safety & Security



Fiscal Excellence



Community Charm



Environmental Responsibility

We Serve Our Customers By:

We Provide Financial Stewardship By:

We Achieve Best-In-Class Status By:

We Aspire To Be An Employer Of Choice By:

C1 - Offering consistent, high-quality customer experiences across every point of contact.

C2 - Anticipating community needs through customer-driven feedback and proactive communication about city priorities, development, and service delivery.

C3 - Collaborating with community partners to enhance quality of life.

C4 - Preserving community charm, walkability, and the unique character of Boerne.

F1 - Committing to strategic, responsible, and conservative financial management.

F2 - Investing in and maintaining high-quality and resilient infrastructure, mobility, and public assets.

F3 - Supporting a resilient and diversified local economy aligned with community priorities.

F4 - Delivering cost-effective services that provide strong value to residents and taxpayers.

B1 - Utilizing data to drive smart decision making.

B2 - Advancing master plan recommendations.

B3 - Providing streamlined and efficient processes.

B4 - Administering environmental stewardship programs and protecting Boerne's natural resources.

L1 - Promoting lifelong learning and intentional growth.

L2 - Fostering a strong culture of employee engagement.

L3 - Emphasizing a values-centric, high-performing work culture.

L4 - Attracting, developing, and retaining high-quality talent and leaders.

Mayor & City Council



Mayor Frank Ritchie



Ty Wolosin
Council District 1 | Mayor Pro Tem



Joe Bateman
Council District 2



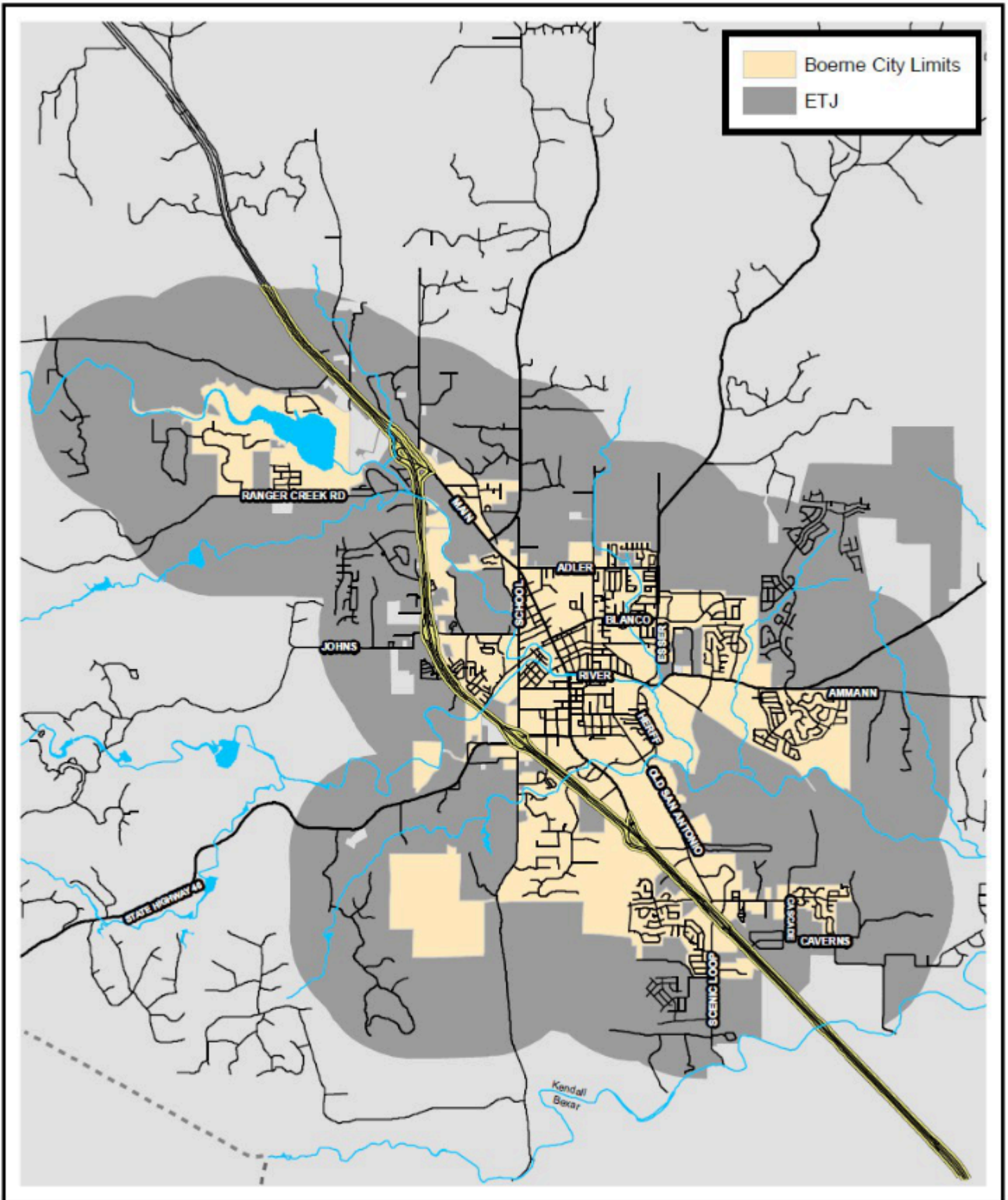
Kyle Mickelsen
Council District 3



Bret Bunker
Council District 4



Joe Macaluso
Council District 5



BOERNE CITY LIMITS &

EXTRATERRITORIAL JURISDICTION (ETJ)





1. Introduction & Purpose of Document



The City of Boerne, located in South Central Texas and nestled comfortably in the Texas Hill Country, is a burgeoning community of over 18,000 residents. Boerne was originally founded in 1852 by John James and Gustav Theissen and named after the German author and publicist Karl Ludwig Börne. Boerne, like many Hill Country towns in the area, lays claim to a strong German and Prussian influence and its charming and historic downtown/Main Street area reflect this influence. Boerne is the county seat of Kendall County and is located just 15 miles northwest of San Antonio. Stunning natural amenities, an unforgettable small town atmosphere, excellent parks and trail systems, and exemplary schools continue to contribute to an increase in growth and prosperity for Boerne.

As the City and larger region continue to expand, City leaders have recognized the importance of thoughtful and proactive strategic planning. The 2026 City of Boerne Rolling Ten Year Plan looks to centralize and summarize each of the strategic planning documents that the City adopts.

This introductory chapter gives context to the purpose of the Rolling Ten Year Plan, how the plan should be used, and the process by which the plan will be updated.



Purpose of the Rolling Ten Year Plan

The Rolling Ten Year Plan is an organizational document that brings together and highlights key components, recommendations, and implementation priorities of all the major planning documents for the City of Boerne. It summarizes each of the individual documents and provides one source for elected officials and the community to go to look at key highlights and recommendations from each plan.

In 2017, The City of Boerne initiated an update to the 2006 Boerne Master Plan. The result, the Boerne 2018 Master Plan identified key challenges and opportunities, defined goals and objectives, developed a strategic vision, and established an implementation framework that each subsequent planning document listed in this Rolling Ten Year Plan will follow.



2014 Dickens on Main, © Elizabeth Castle for Art Green

Elements of the Rolling Ten Year Plan

The Rolling Ten Year Plan is organized into eight main chapters and an appendix that highlights the major action items from each plan chapter.

CHAPTER 1: INTRODUCTION & PURPOSE OF DOCUMENT

This chapter introduces and explains the purpose of the Rolling Ten Year Plan

CHAPTER 2: COMMUNITY DEMOGRAPHICS

The second chapter presents a community profile of Boerne including the regional and historic context and a demographic snapshot.

CHAPTER 3: GOALS

This chapter describes the overall goals and accompanying principles by which all of the following documents described in this plan form their basis.

CHAPTER 4: BOERNE 2018 MASTER PLAN

The fourth chapter looks at the Boerne 2018 Master Plan that is the overall comprehensive planning document for the City of Boerne.

CHAPTER 5: CITY OF BOERNE PARKS, RECREATION, AND OPEN SPACE MASTER PLAN

This chapter looks at the 2017 City of Boerne Parks, Recreation, and Open Space Master Plan.

CHAPTER 6: PATRICK HEATH PUBLIC LIBRARY MASTER PLAN

The sixth chapter of the 2023 Rolling Ten Year Plan examines the PHPL Master Plan

CHAPTER 7: BOERNE MASTER DRAINAGE PLAN

The seventh chapter details the Boerne Master Drainage Plan

CHAPTER 8: BOERNE MOBILITY MASTER PLAN

The eighth chapter examines the Boerne Mobility Master Plan

CHAPTER 9: ARTS & CULTURE STRATEGIC PLAN

The ninth chapter discusses the newly added Arts & Culture Strategic Plan

APPENDIX A: MASTER ACTION ITEM LIST

This list contains all major actionable items from every plan in this document that have budget implications.

How to use the Rolling Ten Year Plan

The Rolling Ten Year Plan, much like each of the plans summarized within it, is meant to provide guidance to elected officials, City staff, property owners, developers, and residents regarding decisions on policy making, the built environment, and priorities of expenditures. However, the Plan is only successful when the actions outlined in it are prioritized and implemented judiciously. Actions from each of the documents summarized in this plan include:

- Changes to regulatory tools used by cities to control development (i.e., zoning and subdivision ordinances);
- General budget or capital improvement program investments;
- Additional planning studies or efforts;
- Procedures or policies used to guide City decisions;
- New or changed programs, staffing, or operational procedures; and
- Partnerships or coordination activities within the City of Boerne and with external entities.



Updating this Plan

Although each of the plans within this document was based on a detailed analysis of existing conditions and an intense public engagement process, it still reflects a snapshot in time. For each of the documents summarized in this plan to be achievable, implementation must continue to be flexible and allow adjustment to accommodate changes in the local, national, and social environment. Therefore, it is recommended that the Rolling Ten Year Plan be revisited on a yearly basis followed by warranted updates.

- Annual Progress Report: As a part of their work program, the City Council should evaluate progress on the Action Items contained on the Master Action Items List.
- Annual Updates: Led by the City Managers' office, and after the yearly progress report is prepared, the Master Action Items List should be updated as part of a yearly Plan amendment.



2. Community Demographics & Existing Conditions

Boerne continues to grow and develop at a rapid pace. Understanding the past and the present help to facilitate plans and projections for the future. This chapter looks at key demographic data and gives a general overview of the utility systems and general operations within the City.

It provides an overview of:

- Community demographics
- Utility system growth and capacity
- Community facilities and services
- Existing Land Use & Development
Mobility



Community Demographics

Figure 2.1: Historical Population Growth

Year	Boerne (persons)	Percent Change	City Percent of County Population	Kendall County (persons)	Percent Change
1980	3,254		31%	10,635	
1990	4,274	31%	29%	14,589	37%
2000	6,178	45%	26%	23,743	63%
2010	10,471	69%	31%	33,410	41%
2020	17,850	70%	40%	44,279	33%

Source: U.S. Census Bureau 1970, 1980, 1990, 2000, 2010, 2020.

Figure 2.3: Race and Ethnicity

Race & Ethnicity	Boerne	Kendall County	Texas	United States
White	70.70%	75.20%	48.50%	61.00%
Black or African American	1.50%	0.90%	12.20%	12.20%
American Indian & Alaska Native	0.10%	0.20%	0.70%	0.90%
Asian	3.20%	1.60%	5.60%	6.00%
Native Hawaiian & Other Pacific Islander	0.00%	0.00%	0.10%	0.20%
Other	5.90%	6.90%	9.30%	7.10%
Two or More Races	18.60%	5.90%	23.50%	12.60%
Hispanic or Latino Descent	28.90%	22.00%	39.70%	19.30%

Source: U.S. Census Bureau, 2024 American Community Survey 5-Year Estimate, Table DP05: ACS Demographic and Housing Estimates.

Figure 2.2: Age Comparisons

Age Range	Boerne			Kendall County		Texas		USA	
	2020	2024	%	2020	2024	2020	2024	2020	2024
			Change						
Under 5 years	6.6%	4.7%	-28.8%	4.7%	4.6%	7.0%	6.4%	6.0%	5.6%
5 to 9 years	7.8%	6.9%	-11.5%	6.1%	6.6%	7.0%	6.9%	6.1%	6.0%
10 to 14 years	8.8%	7.1%	-19.3%	7.9%	6.5%	7.4%	7.3%	6.5%	6.4%
15 to 19 years	7.7%	7.0%	-9.1%	7.5%	6.6%	7.1%	7.2%	6.5%	6.6%
20 to 24 years	4.6%	6.0%	30.4%	5.3%	5.5%	7.0%	6.9%	6.7%	6.5%
25 to 29 years	4.4%	3.8%	-13.6%	4.3%	4.5%	7.4%	7.1%	7.1%	6.7%
30 to 34 years	7.2%	5.0%	-30.6%	5.5%	5.0%	7.3%	7.4%	6.8%	7.0%
35 to 39 years	7.4%	6.0%	-18.9%	5.6%	5.9%	7.0%	7.1%	6.5%	6.7%
40 to 44 years	6.2%	7.6%	22.6%	7.2%	7.2%	6.6%	6.9%	6.1%	6.5%
45 to 49 years	7.3%	7.0%	-4.1%	6.3%	6.5%	6.4%	6.2%	6.3%	6.0%
50 to 54 years	4.2%	6.6%	57.1%	6.4%	6.7%	6.0%	6.0%	6.4%	6.2%
55 to 59 years	6.1%	6.9%	13.1%	7.9%	7.3%	5.9%	5.6%	6.7%	6.2%
60 to 64 years	4.2%	6.0%	42.9%	6.0%	6.5%	5.3%	5.5%	6.2%	6.4%
65 to 69 years	4.2%	6.0%	42.9%	6.1%	6.3%	4.3%	4.6%	5.3%	5.6%
70 to 74 years	5.3%	5.2%	-1.9%	5.2%	5.6%	3.2%	3.6%	4.1%	4.6%
75 to 79 years	3.2%	3.7%	15.6%	3.4%	3.8%	2.2%	2.4%	2.8%	3.1%
80 to 84 years	2.0%	2.1%	5.0%	1.7%	2.2%	1.4%	1.5%	1.9%	2.0%
85 years and over	3.1%	2.4%	-22.6%	2.7%	2.4%	1.4%	1.4%	2.0%	1.9%
Median Age	37.1	42.4	14.29%	42.1	43.2	34.8	35.9	38.2	39.2

Source: U.S. Census Bureau, 2024 American Community Survey 5-Year Estimates, Age and Sex, Table S0101

Figure 2.4: Educational Attainment

Educational Attainment	Boerne	Kendall County	Texas	United States
High School or Higher	95.1%	92.8%	84.1%	84.8%
Bachelors Degree or Higher	48.8%	45.3%	31.5%	30.2%

Source: U.S. Census Bureau, 2024 American Community Survey 5-Year Estimate, Table S1501: Educational Attainment.

Figure 2.5: Median Household Income

Household & Family Income	Boerne	Kendall County	Texas	United States
Median Household Income	\$120,758	\$114,962	\$78,476	\$80,734

Source: U.S. Census Bureau, 2024 American Community Survey 5-Year Estimate, Table DP03: Selected Economic Characteristics.

Figure 2.6: Poverty Level

Poverty Level	Boerne			Kendall County	Texas	United States
	2020	2024	% Change			
Families below poverty level	2.9%	3.6%	24.1%	3.5%	10.5%	8.8%
Individuals below poverty level	4.6%	4.9%	6.5%	5.0%	13.8%	12.5%

Source: U.S. Census Bureau, 2024 5-Year American Community Survey, DP03: Selected Economic Characteristics.

Figure 2.7: Median Household Income Comparison

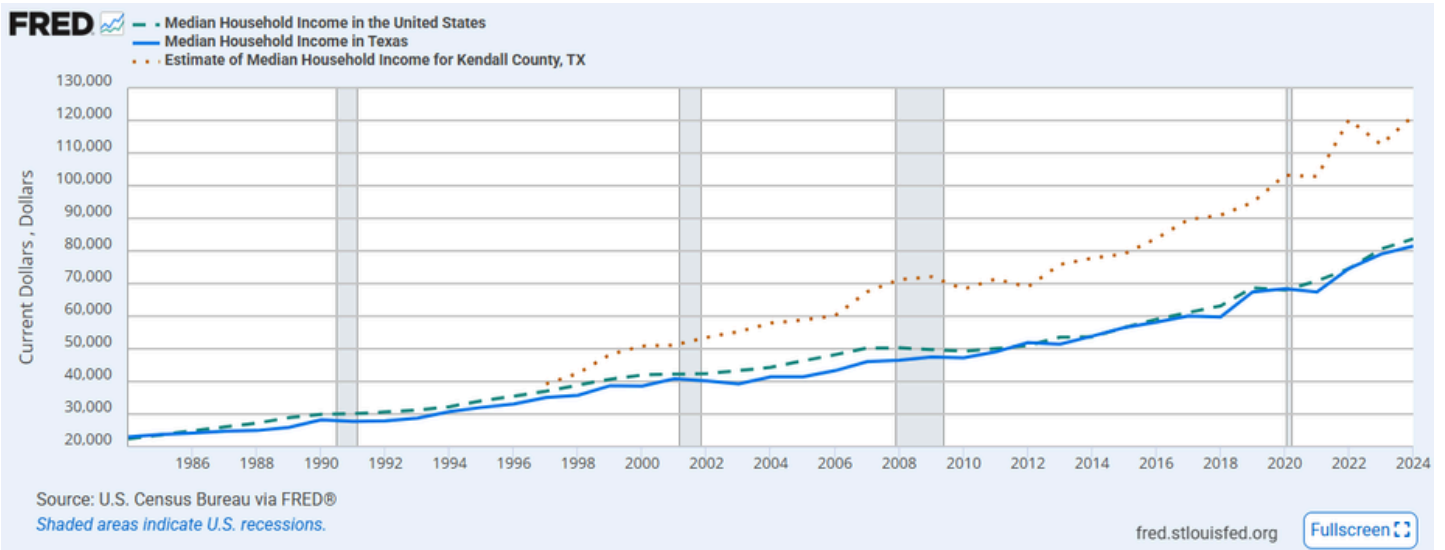
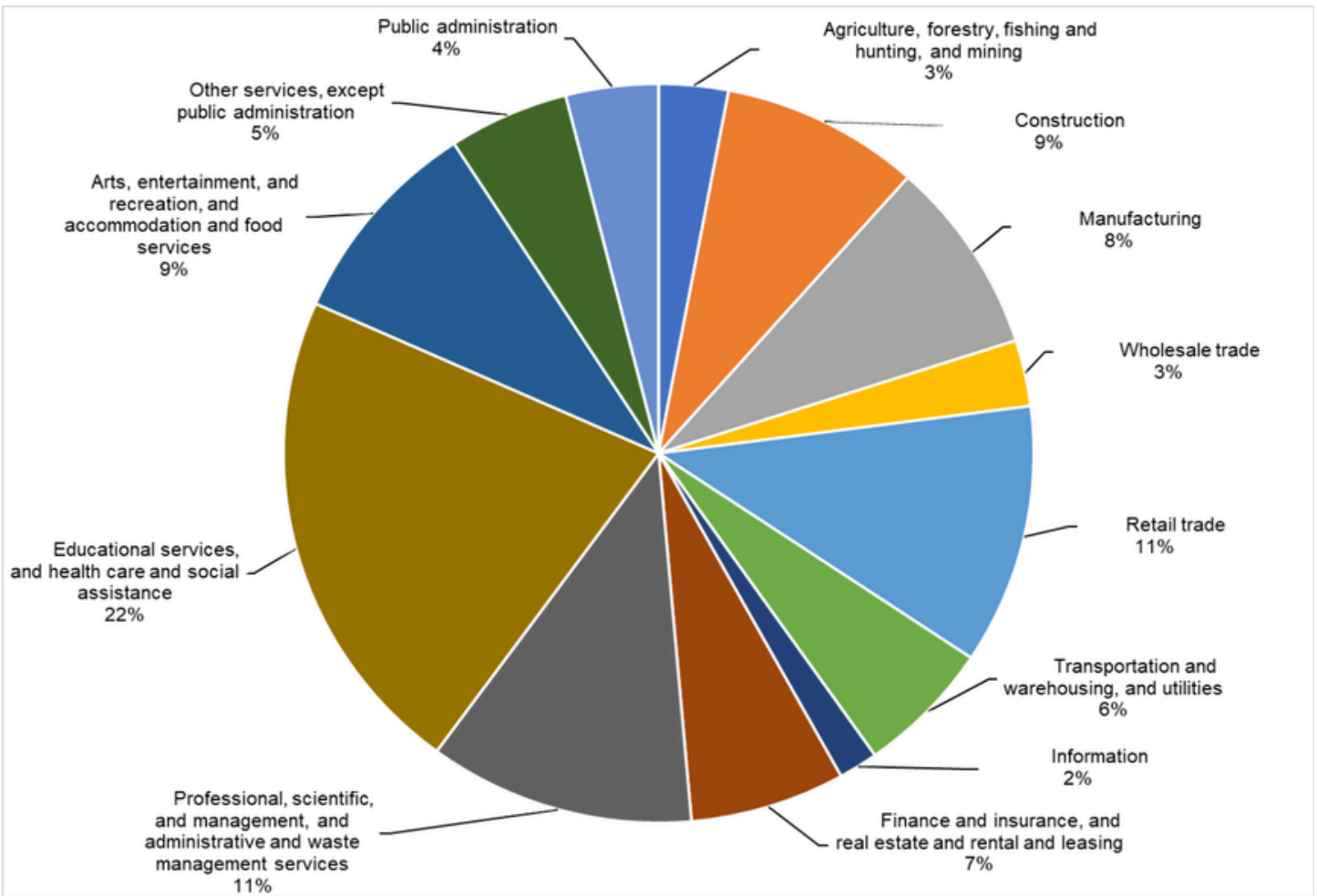
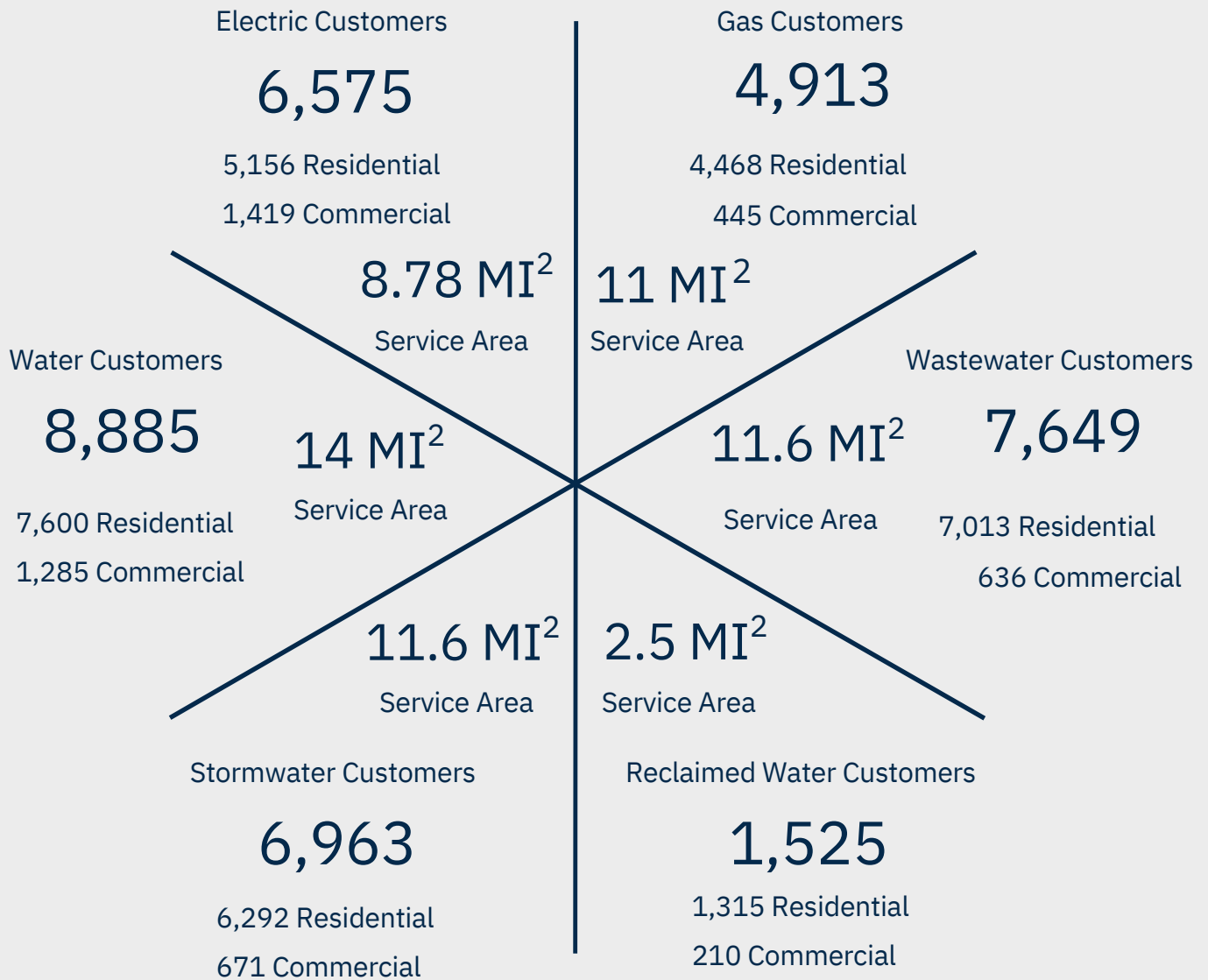


Figure 2.8: Local Industries



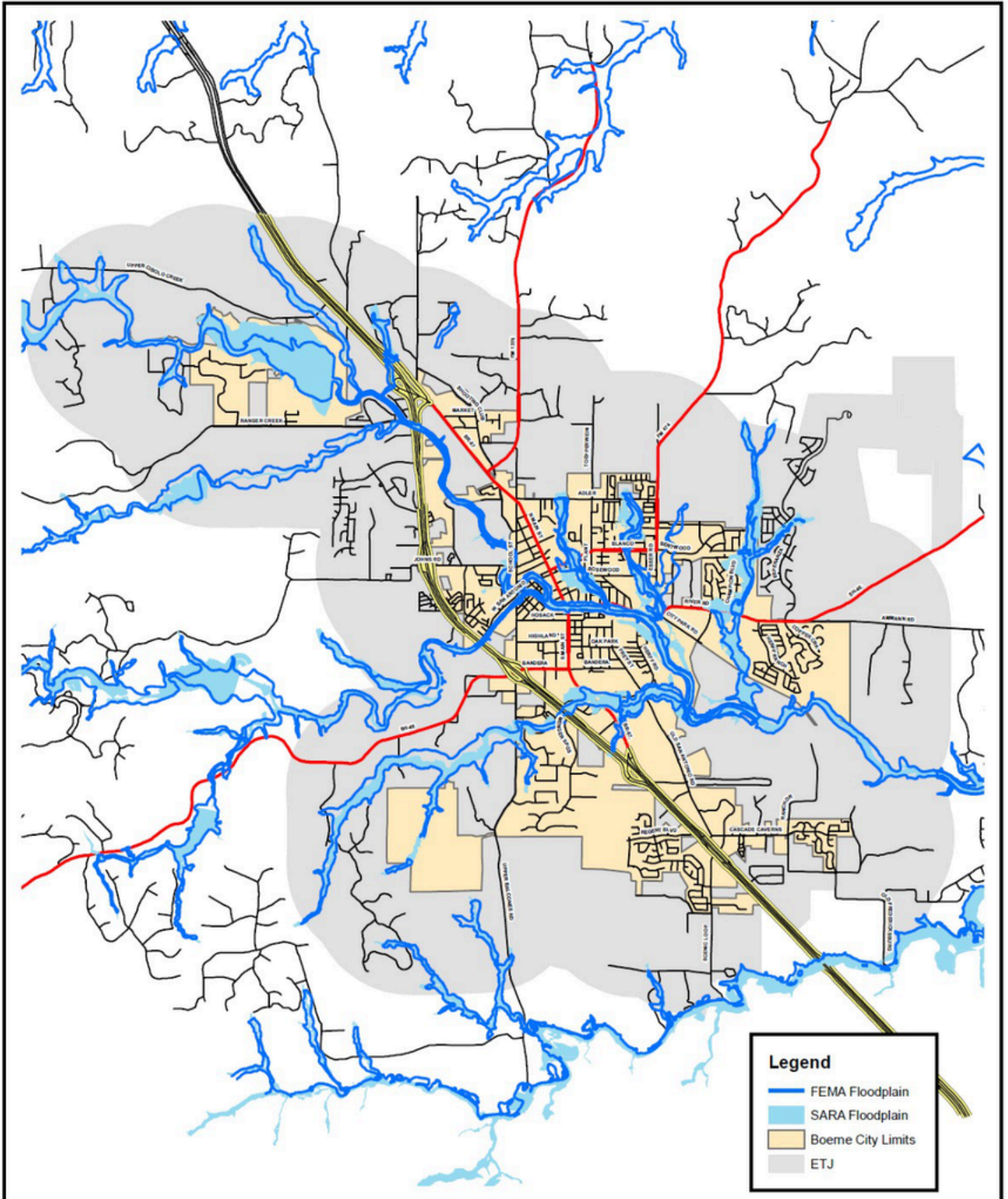
Growth and Capacity



11%

OF BOERNE IS IN THE 100-YEAR FLOODPLAIN

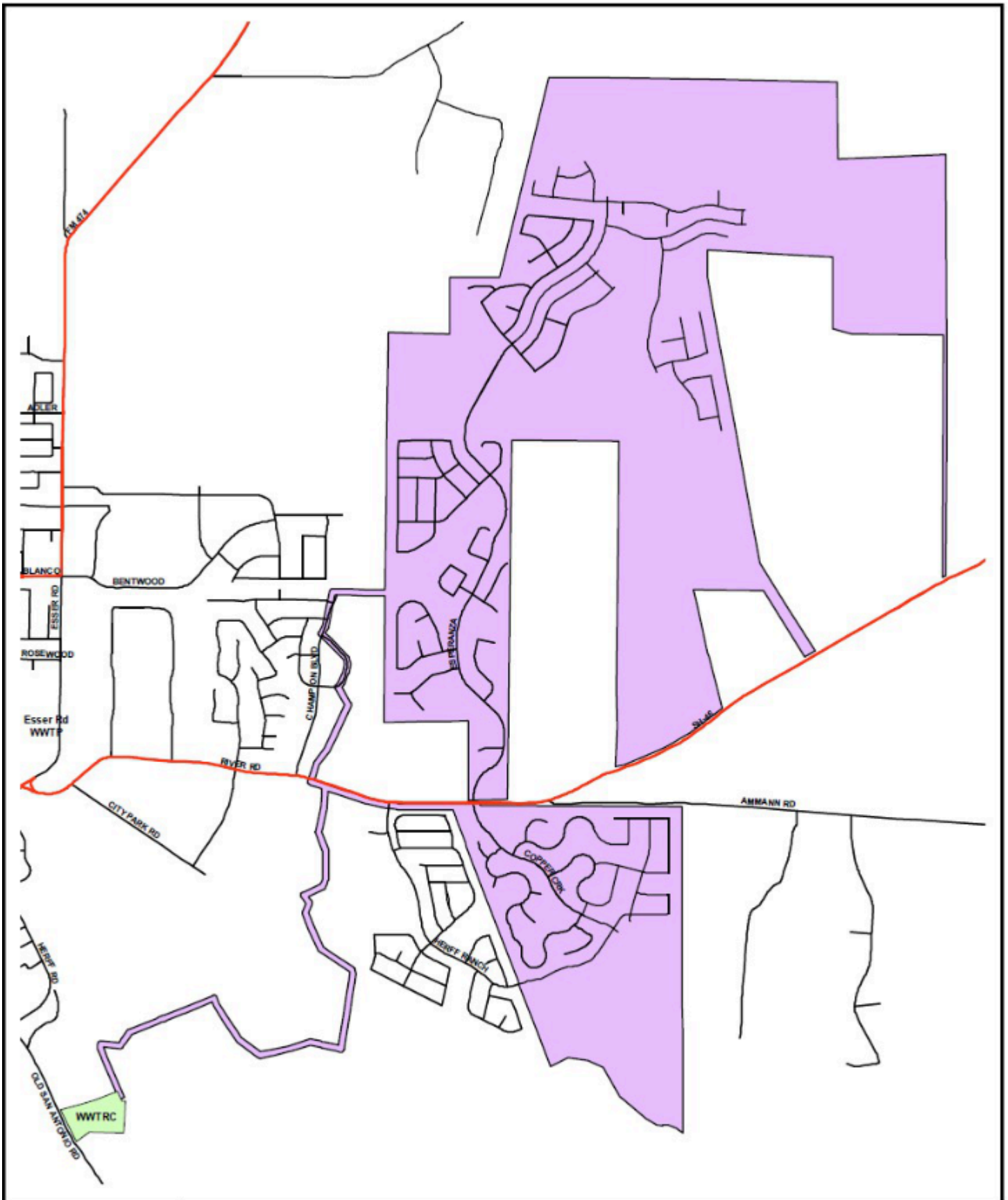




FLOODPLAIN & STORM DRAINAGE



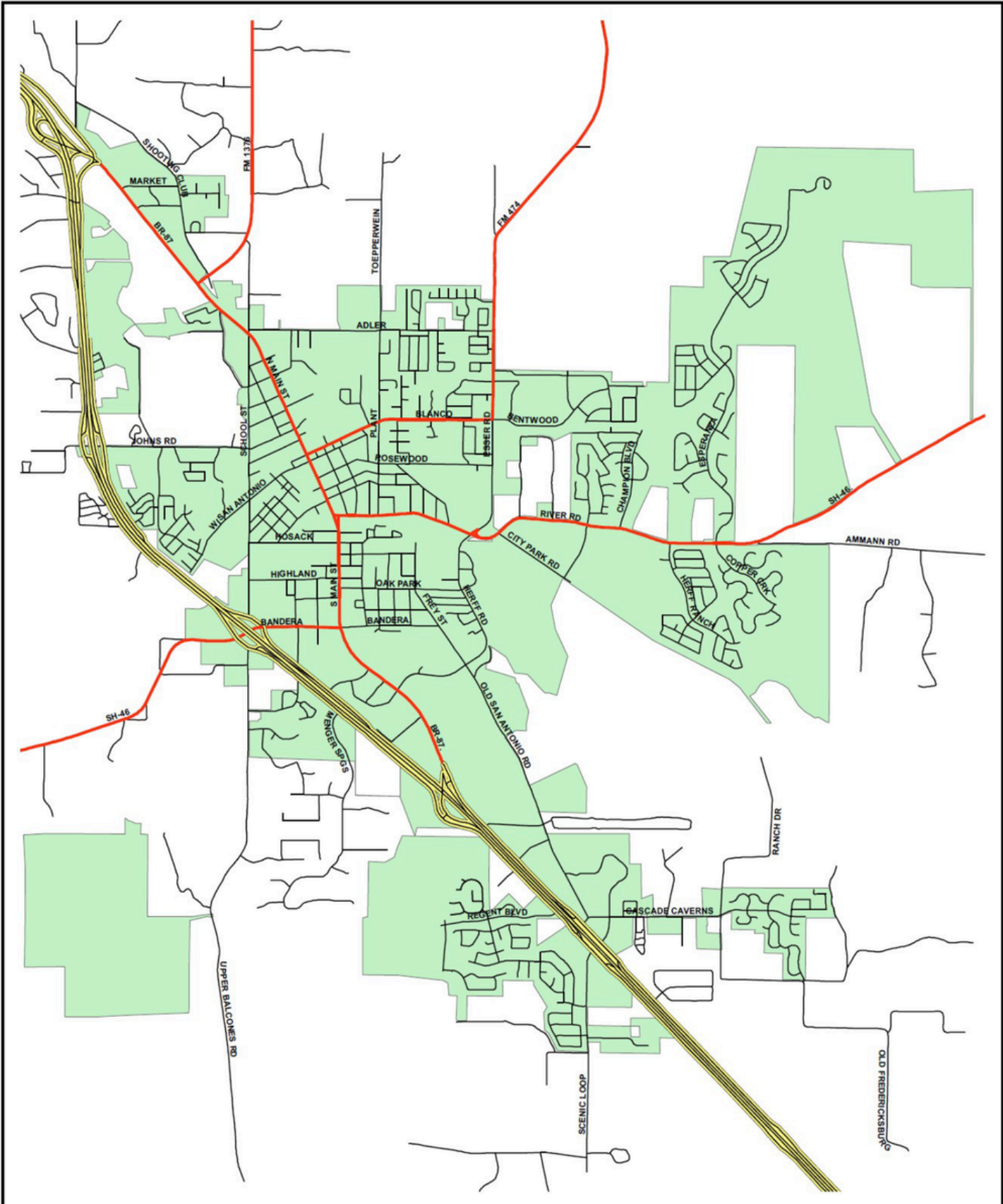
City and ETJ are located within the Edwards Aquifer Contributing Zone.



RECYCLE WATER SERVICE AREA

2.5 Square Miles

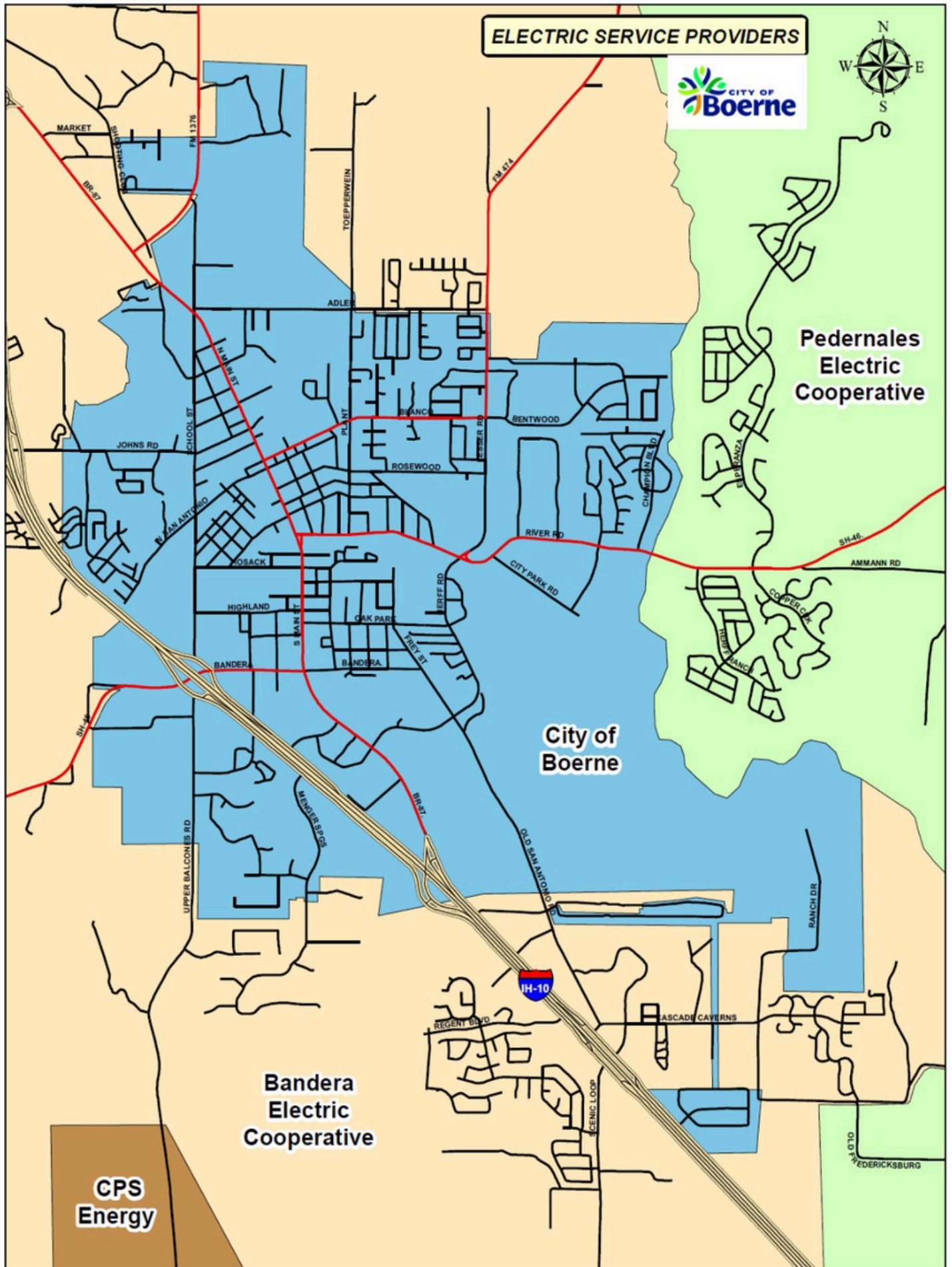




SANITARY SEWER SERVICE AREA

11.6 Square Miles







Community Facilities & Services

Approximately 440 Acres of Parkland

197,000



PEOPLE SERVED BY THE PATRICK HEATH PUBLIC LIBRARY

76 

Police Department Staff



36

Fire Department Staff

193 Square Miles



Fire Department Service Area

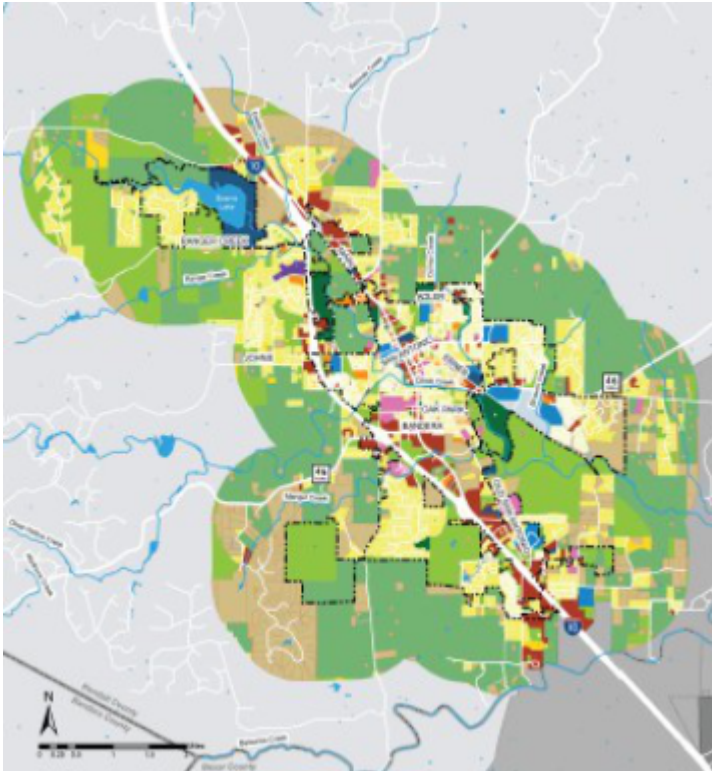
10,000+

Students enrolled in the Boerne Independent School District

Existing Land Use & Development

Within the current City limits, the existing land use in Boerne is a mixture of residential, commercial, institutional, and agricultural uses . Commercial uses are concentrated primarily on Interstate 10, Business 87, and the downtown area, and residential uses are scattered throughout the City

Figure 2.9: Existing Land Use



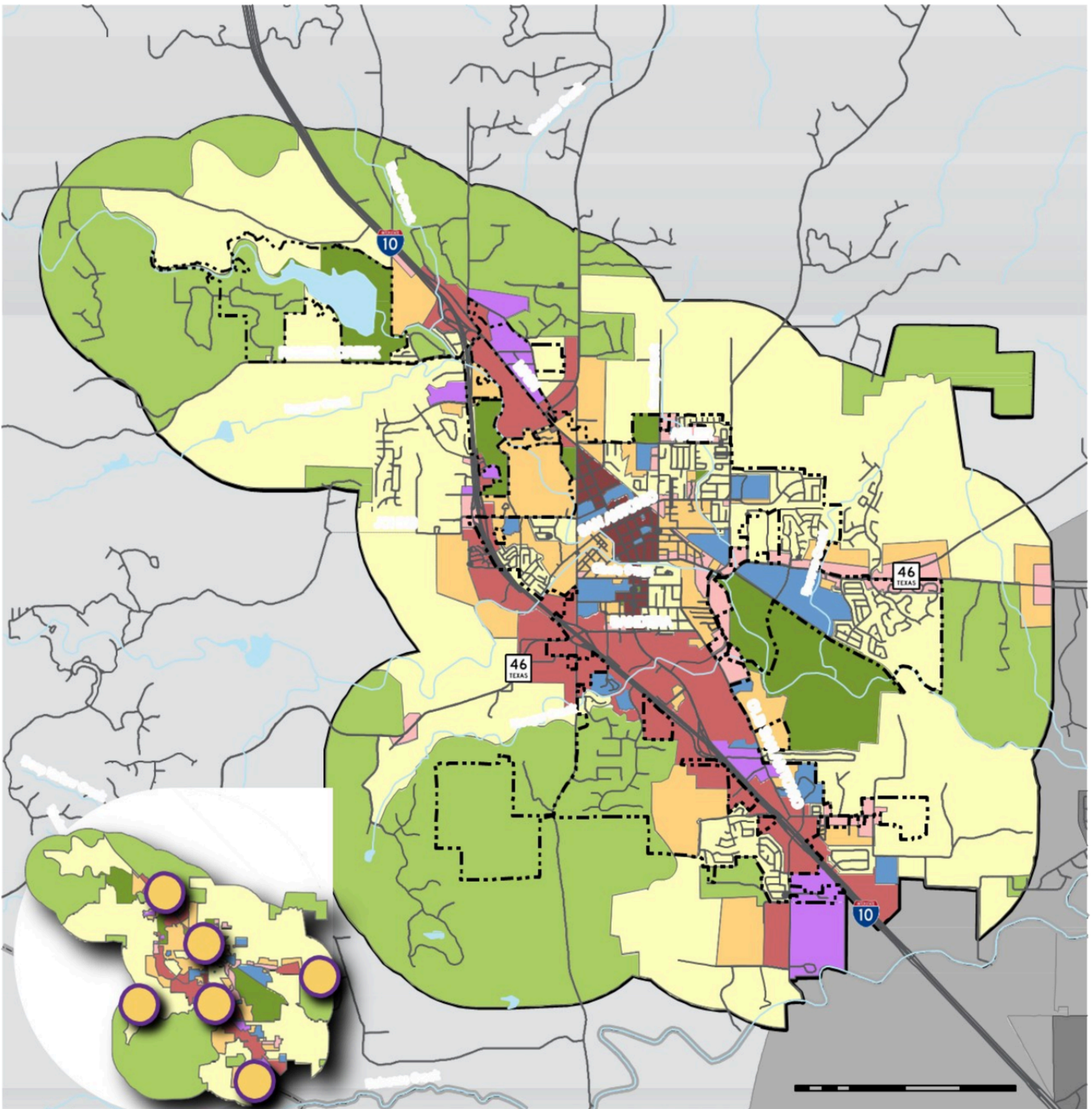
LAND USE	ACRE	%	PROPERTIES
SINGLE-FAMILY & DUPLES	3,887.40	50.6%	5392
COMMERCIAL	1,243.26	16.2%	774
CITY	551.87	7.2%	32
CIVIC & INSTITUTIONAL	516.79	6.7%	29
AGRICULTURAL & RURAL RESI-	222.20	2.9%	14
INDUSTRIAL	181.94	2.4%	99
MULTI-FAMILY	194.27	2.5%	61
OFFICE	11.13	0.1%	16
HOLDING	10.74	0.1%	2
TOTAL	6,819.60		6419

Figure 2.10: Household Characteristics

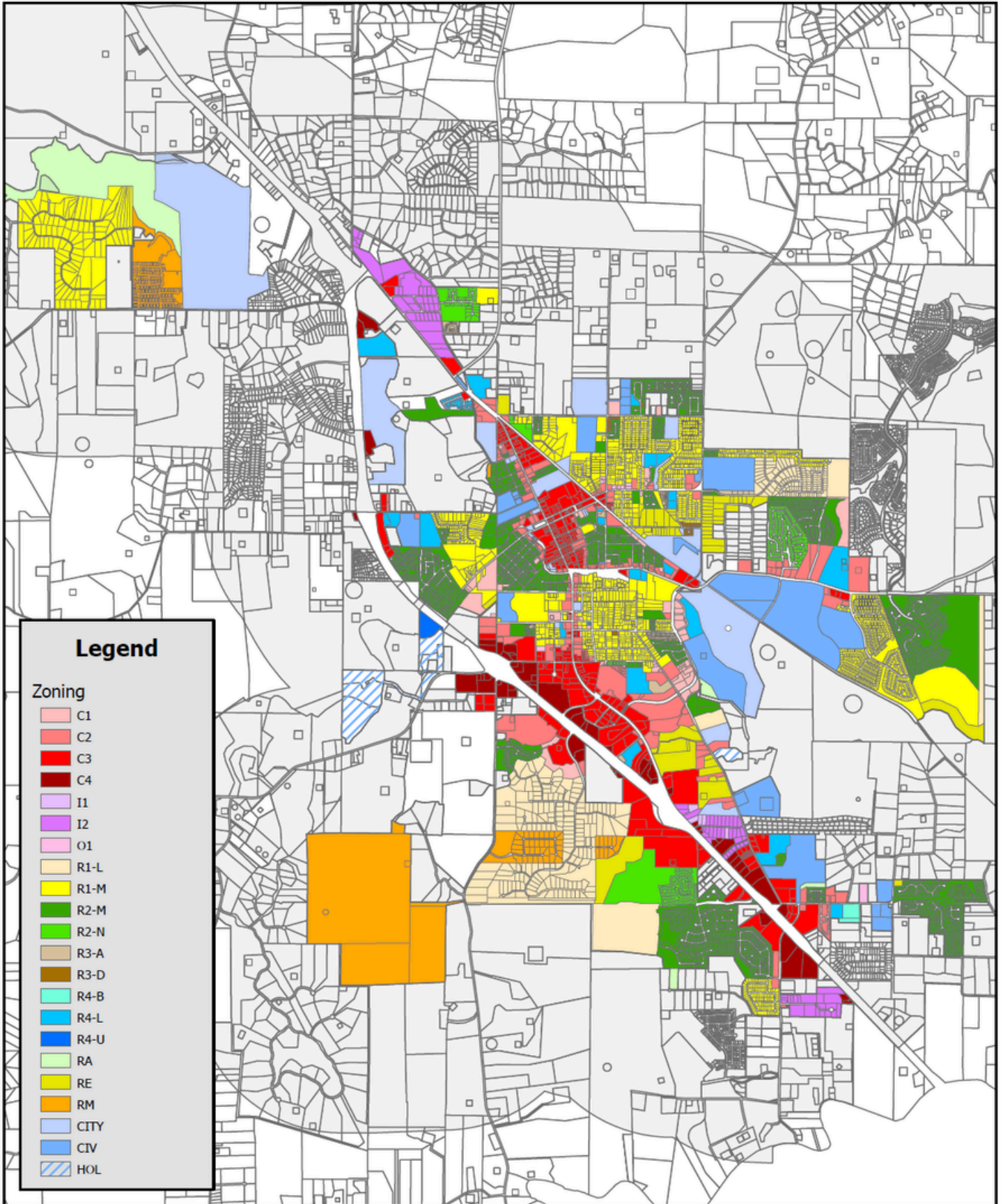
Household Characteristic	2010	2020	% Change
Total Occupied Housing Units	4,085	5,547	35.78%
Population in Households	9,239	16,551	79.14%
Average Household Size	2.23	2.98	33.63%
Family Households	2,635	3,891	47.67%
Population in Family Households	7,513	11,595	54.33%
Average Family Household Size	3.1	3.6	16.12%
Non-Family Households	1,434	1,656	15.34%
Population in Non-Family Households	1,726	1,938	12.28%
Average Non-Family Household Size	1.20	1.17	-2.50%
Median Household Income	\$51,879	\$77,917	50.19%

Source: 2020 ACS 5-Year Estimates Tables B09019, B11012, DP04, and S1101;2006-2010 ACS 5-Year Estimates Table B09016; 2010 CensusQTP11.

Future Land Use Plan



- | | | | |
|-----------------------------------|----------------------------|---------------------------|----------------------|
| <u>Activity Centers</u> | | ■ Parks & Open Space | □ Boerne City Limits |
| ① Employment/Commercial | ■ Rural Estate | □ Boerne ETJ | ■ Nearby Cities |
| ② Downtown and Urban Neighborhood | ■ Neighborhood Residential | ■ Nearby ETJs | □ Counties |
| ③ Regional Commercial | ■ Transitional Residential | ■ Neighborhood Commercial | |
| ④ Neighborhood Commercial | ■ Auto-Oriented Commercial | ■ Business/Office Park | |
| | ■ Downtown | ■ Public & Institutional | |



Boerne Zoning Map



Figure 2.11: Age of Housing Stock

	Decade of Construction						
	Housing Units (Total)	1939 or Earlier	1940-1959	1960-1979	1980-1999	2000-2019	After 2020
All Housing Types	15,356	382	307	1470	3,886	8,327	984
Percentage	--	3%	2%	10%	25%	54%	6%

Source: 2024 ACS 5-Year Estimates Table B25127: Tenure by Year Structure Built by Units in Structure.

Figure 2.12: Occupancy Characteristics

Occupancy Characteristic	2010	2024	% Change
Total Housing Units	10,507	16,330	55.42%
Occupied Housing Units	9,831	15,356	56.20%
Vacant Housing Units	676	974	44.08%
Vacancy Rate	6.87%	5.90%	-14.12%
Owner Occupied	7,390	11,939	61.56%
Owner Occupancy Rate	98.80%	97.70%	-1.11%
Renter Occupied	2,441	3,417	39.98%
Renter Occupancy Rate	94.60%	92.30%	-2.43%

Source: 2024 ACS 5-Year Estimates Table DP04: Selected Housing Characteristics.

Figure 2.13: Housing Type and Unit Breakdown

Housing Types	2010	% Breakdown 2010	2024	% Breakdown 2024	% Change 2010-2024
Single Family, Detached	7,662	72.92%	12,957	79.34%	9%
Single Family, Attached	83	0.79%	440	2.69%	241%
Duplex	179	1.70%	175	1.07%	-37%
Multi-Family (3+ units)	1,419	13.51%	1,961	12.01%	-11%
Other	1,164	11.08%	797	4.88%	-56%
Total	10,507	--	16,330	--	55%

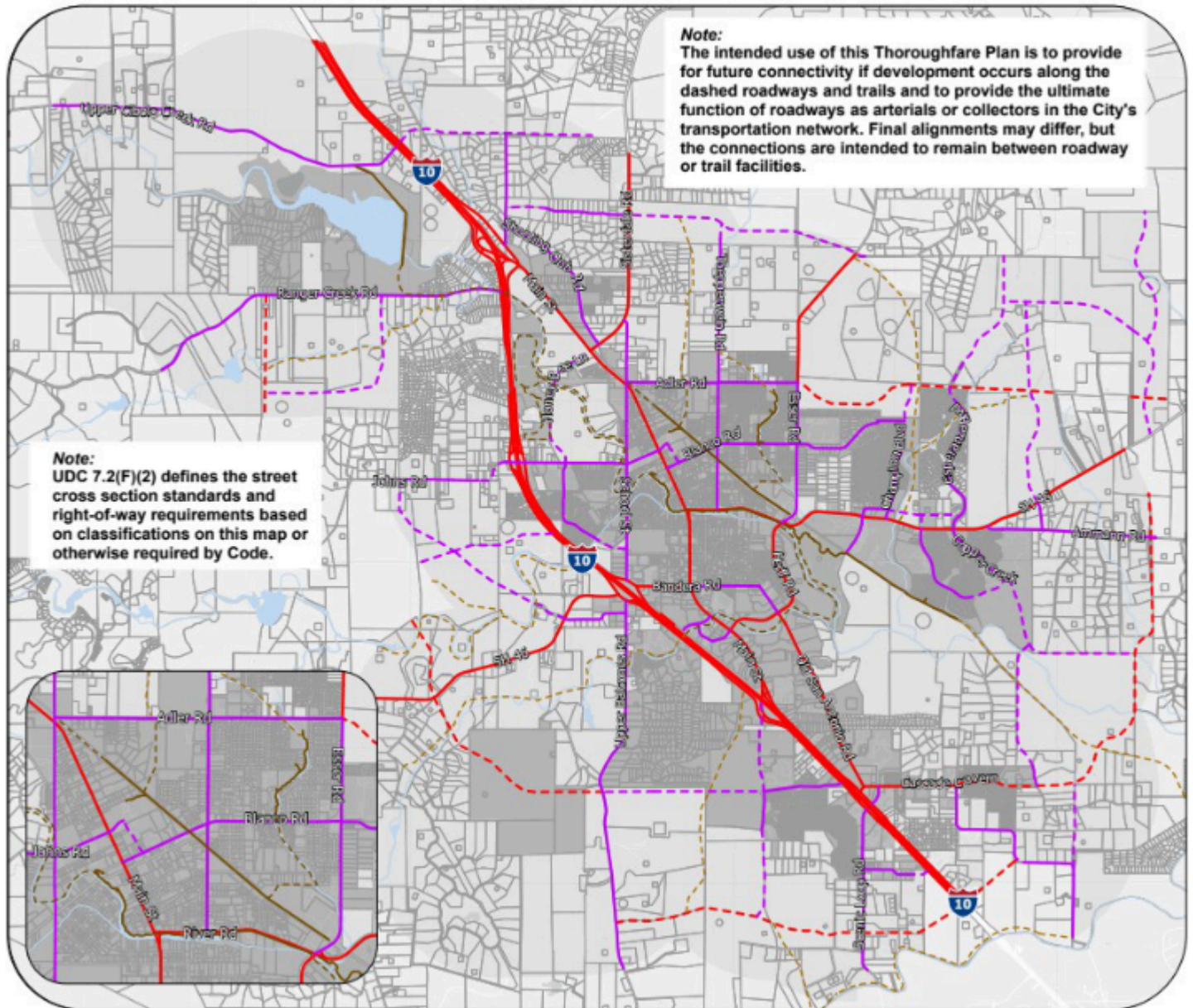
Source: 2024 ACS 5-Year Estimates Table B25024: Units in Structure.

Figure 2.14: Cost of Housing

Cost Characteristic	2010	2024	% Change
Median Property Value	\$271,700	\$551,000	102.80%
Median Gross Rent	\$937	\$1,624	73.32%
Median Household Income	\$76,714	\$120,758	57.41%
Monthly Income	\$6,393	\$10,063	57.41%
Home Value: Income Ratio	3.54	4.56	28.81%
Monthly Rent: Income Ratio	0.14	0.16	14.29%

Source: 2024 ACS 5-Year Estimates Tables DP03: Selected Economic Characteristics and B25064: Median Gross Rent.

Major Thoroughfare Plan



Adopted by City Council April 11, 2023

Legend

- City Limits
- Extraterritorial Jurisdiction
- Off-Street Multi-Use Trails**
 - Trail (Conceptual)
 - Trail (Existing)
 - Trail (Proposed)
- Thoroughfare Plan**
 - Arterial (If Developed)
 - Arterial (Existing)
 - Collector (If Developed)
 - Collector (Existing)





Mobility

KEY TRAFFIC
AREAS

Interstate

10

State Highway

46

Business

87



36.2

Miles of Arterials

16 Miles of
Collectors





3. Goals and Guiding Principles

The goals and guiding principles laid out in the Boerne 2018 Master Plan serve as the guiding principles and focus areas by which all other documents in the City are formed. They give both foundation and structure to all City strategic planning efforts both now and in the future.

Those goals and principles, detailed below, shall serve to assist staff and governing bodies in future decision making regarding not only the large-scale efforts directed toward community wide improvement, but also the day-to-day decisions that affect the individual.



THE GOALS:

GOAL 1 – GROWTH & CAPACITY

Accommodate anticipated community growth through smart growth principles and strategic investments in utilities while protecting the natural resources and small-town character of Boerne.

Guiding Principles

Promote growth that is balanced and diversified to create a sustainable and resilient economy.

Consider the fiscal and social implications of annexation (or non-annexation) to understand its impacts on City capital investments, staffing, operations, maintenance, and debt.

Ensure that there is well-planned and fiscally sustainable public utility infrastructure (e.g., drainage, water, and wastewater) to support community growth objectives.

Proactively plan for the upgrade or expansion of infrastructure to create opportunities for growth in areas that have the potential for infill, revitalization, or redevelopment.

Protect integrity of, and public access to, Boerne City Lake; Cibolo, Menger, and Currey Creeks; and all public parks and greenspaces.



GOAL 2 – LAND USE & DEVELOPMENT

Diversify housing and employment opportunities through a focus on the character and quality of development and redevelopment around Boerne.

Guiding Principles

Guide the types, patterns, and designs of different land uses using the Future Land Use Plan, zoning map, and associated development regulations.

Promote changes in the built environment which embody real placemaking reflective of Boerne and the Hill Country character.



Evaluate modifications to development regulations to create environmentally friendly and high-quality spaces that reflect Boerne's community pride, history, and Hill Country character.

Promote public and/or private investment in downtown Boerne that maintains or creates an urban, walkable, mixed-use environment in a manner that enhances and grows this unique sense of place.

Encourage new development and redevelopment where adequate public services and utilities are already in place and have adequate capacity (infill properties).

Foster the development of new neighborhoods comprised of diverse and quality housing options (i.e., a range of price, size, and design preferences) to meet the needs of a growing workforce and multigenerational life-cycle community.

GOAL 3 – MOBILITY

Proactively plan for a multimodal transportation system to reduce congestion, accommodate anticipated travel demand, and provide quality of life amenities.

Guiding Principles

Create a mobility network of interconnected activity centers, corridors, and neighborhoods through a well-connected street layout that provides multiple route options to external destinations. This includes protection and development of future rights-of-way designated on the City's Thoroughfare Plan.

Consider adoption of "Complete Streets" principles, meaning new street and thoroughfare development or redevelopment provides for pedestrian, bicycle, and vehicular options for all users.

Reduce truck traffic through downtown and encourage alternative routes outside of established neighborhoods.

Develop and utilize street cross-sections using context sensitive design reflective of the character of the adjacent land uses.

Consider changing needs for on and off street parking requirements in context of fiscal and economic sustainability.



GOAL 4 – COMMUNITY FACILITIES & SERVICES

Provide high-quality facilities and services which create a healthy, safe, and well-educated community and include the residents in decision-making processes.

Guiding Principles



- Continue to maintain and improve the City's facilities as appropriate.
- Consider locating new publicly accessible facilities in areas that contribute to Boerne's character and sense of community. This should include giving new community facilities accessible and prominent sites.
- Continue proactive and effective public safety services to ensure the public health, safety, and welfare.
- Consider increased collaboration with BISD as a means to support mutually beneficial programs offered by each entity and locating new schools as the center of neighborhoods within safe and easy walking distance from the areas they are intended to serve.
- Consider public facilities as economic development investments for the future. New public facilities should set the bar for what quality, durable development should look like within the City and should include an evaluation of both first and long-term costs to the City.

GOAL 5 – ECONOMIC DEVELOPMENT

Foster a thriving and diverse economy through business attraction, retention, expansion, employment diversification and attraction of higher paying jobs, and destination amenities which maintain the overall financial viability of the City.

Guiding Principles

- Encourage commercial redevelopment opportunities consistent with Land Use and Community Livability policies.
- Continue to promote Boerne as an excellent and desirable place to locate a business.

Continue to support existing business development and expansion opportunities and initiatives.

Continue to promote economic development opportunities both within downtown and along the City's arterial corridors and activity centers. This includes strengthening and diversifying downtown's economic base on equal footing as efforts along the City's arterial corridors.

Ensure that the City is a well-governed, transparent, and ethical organization that provides excellent customer service.



GOAL 6 – COMMUNITY LIVABILITY

Maintain Boerne's unique character through celebration of Boerne's culture, placemaking initiatives, vibrant community interaction, and a diversified event calendar.

Guiding Principles

Continue to prioritize revitalization and enhancement of downtown to create a historical, cultural, and governmental heart of Boerne.

Protect and/or enhance areas and buildings of historic value in accordance with historic preservation guidelines and appropriate development standards.

Continue to promote multigenerational events which encourage social interaction and cohesion.

Encourage and consider incentives for vertical development in the downtown comprised of retail, restaurants, and other commercial activity.

Encourage and consider incentives for new development and redevelopment that includes a mix of uses and live, work, play environment.

Consider changing needs for on- and off-street parking requirements in context of fiscal and economic sustainability.

Prioritize the development of sustainable recreational facilities to meet the needs of all us-





4. Boerne 2018 Master Plan



In 2017, the City of Boerne initiated an update to the 2006 Boerne Master Plan (also known as the comprehensive plan). The Boerne Master Plan identifies key challenges and opportunities, defines goals and objectives, develops a strategic vision, and establishes implementation strategies to be achieved over 10 years.

Community elements considered in this Plan include land use, mobility, community facilities and services, economic development, and livability. The resulting Plan is representative of input from residents and stakeholders and includes achievable actions to be enacted by the City and its partners. The Plan serves as a blueprint to guide future development and redevelopment in a community based on an established vision. It considers existing and future needs and determines actions that the community should pursue over time to realize the overall plan vision. City staff and decision makers use the community master plan to direct and enact changes to regulatory documents such as zoning and development regulations.

Key Components of the Boerne 2018 Master Plan

- Analysis of Existing Conditions
- Community Input
- Community Vision
- Future Directions
- Goals, Objectives, and Action Recommendations
- Plan Implementation



The following pages summarize the goals and action items associated with them that were produced in the Boerne 2018 Master Plan. The goals and guiding principles that came from this original document provide the City and it’s elected officials the framework and measurement criteria for all other strategic planning documents that will come. The action items, summarized in the following pages, provided key initiatives and milestones for City officials and staff to strive to achieve. At the back of this document in the appendix, those action items with budget implications are listed, with timeframe for completion as well as other key information including Council sponsorship for items, potential budget cost, and current status.



RECOMMENDED GROWTH & CAPACITY ACTIONS

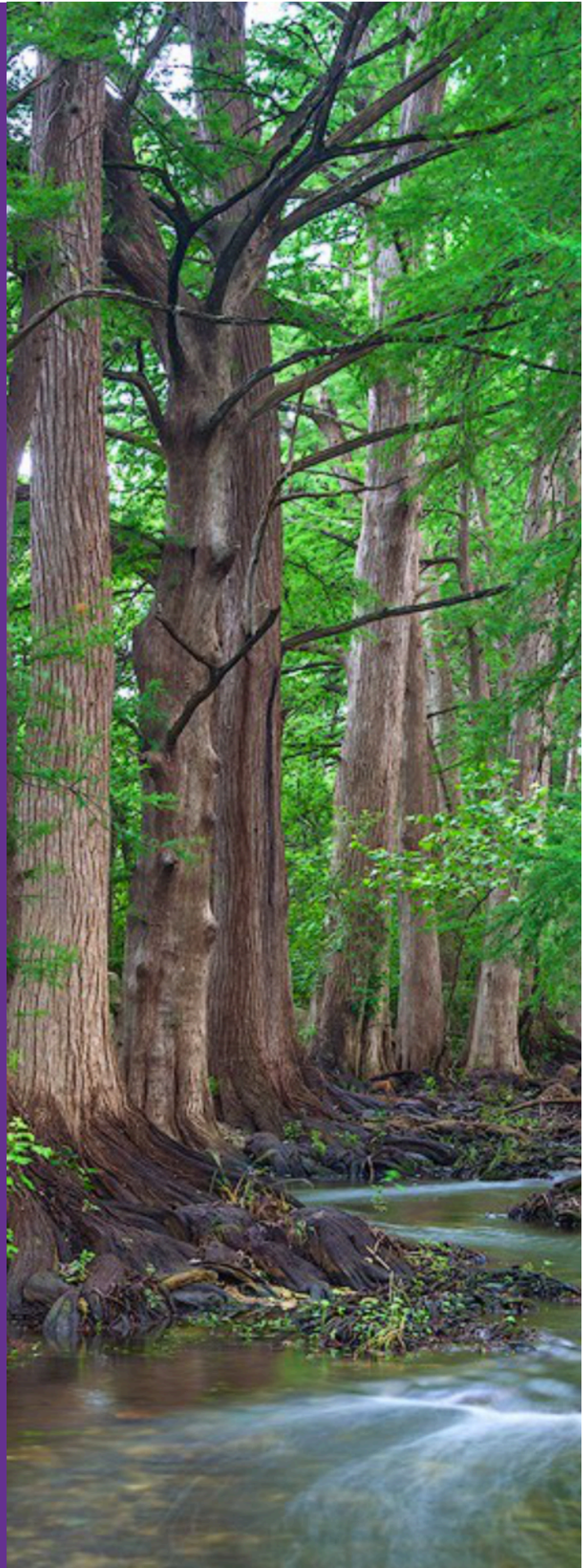
GOAL 1: Accommodate anticipated community growth through smart growth principles and strategic investments in utilities while protecting the natural resources and small town character of Boerne.

Objective 1.1: Proactively pursue a smart growth and annexation strategy to facilitate measured and sustainable growth over the long-term.

- Action 1.1.1, Proactively evaluate and implement Boerne's growth program in the context of smart growth principles.
- Action 1.1.2, Emphasize community growth strategies that maximize the use of existing City infrastructure.
- Action 1.1.3, Continue to evaluate opportunities for potential strategic annexation as part of the City's growth and expansion strategy.
- Action 1.1.4, Re-evaluate the City's Capital Improvement Program (CIP) and update it to incorporate consistent findings related to the Master Plan and changing priorities.
- Action 1.1.5, Ensure that all departments are open and transparent about their development related data.
- Action 1.1.6, Refine the fiscal impact analysis process to potentially include a tool used in the assessment of property annexation and planned unit development proposals.

Objective 1.2: Continue to pursue drainage enhancements, program changes, and funding mechanisms to reduce future flood events and impacts to life and property.

- Action 1.2.1, Coordinate with the San Antonio River Authority (SARA) and Guadalupe-Blanco River Authority (GBRA) partners to implement identified improvements on the Cibolo Creek watershed and other important drainage- ways in the Boerne area.



- Action 1.2.2, Modify the City's drainage criteria manual and regulations stemming from recent updates to the frequency and intensity of rainfall events.
- Action 1.2.3, Develop a comprehensive Drainage Master Plan for Boerne.

Objective 1.3: Continue to pursue utility improvements to ensure an efficient and sustainable infrastructure system for the future.

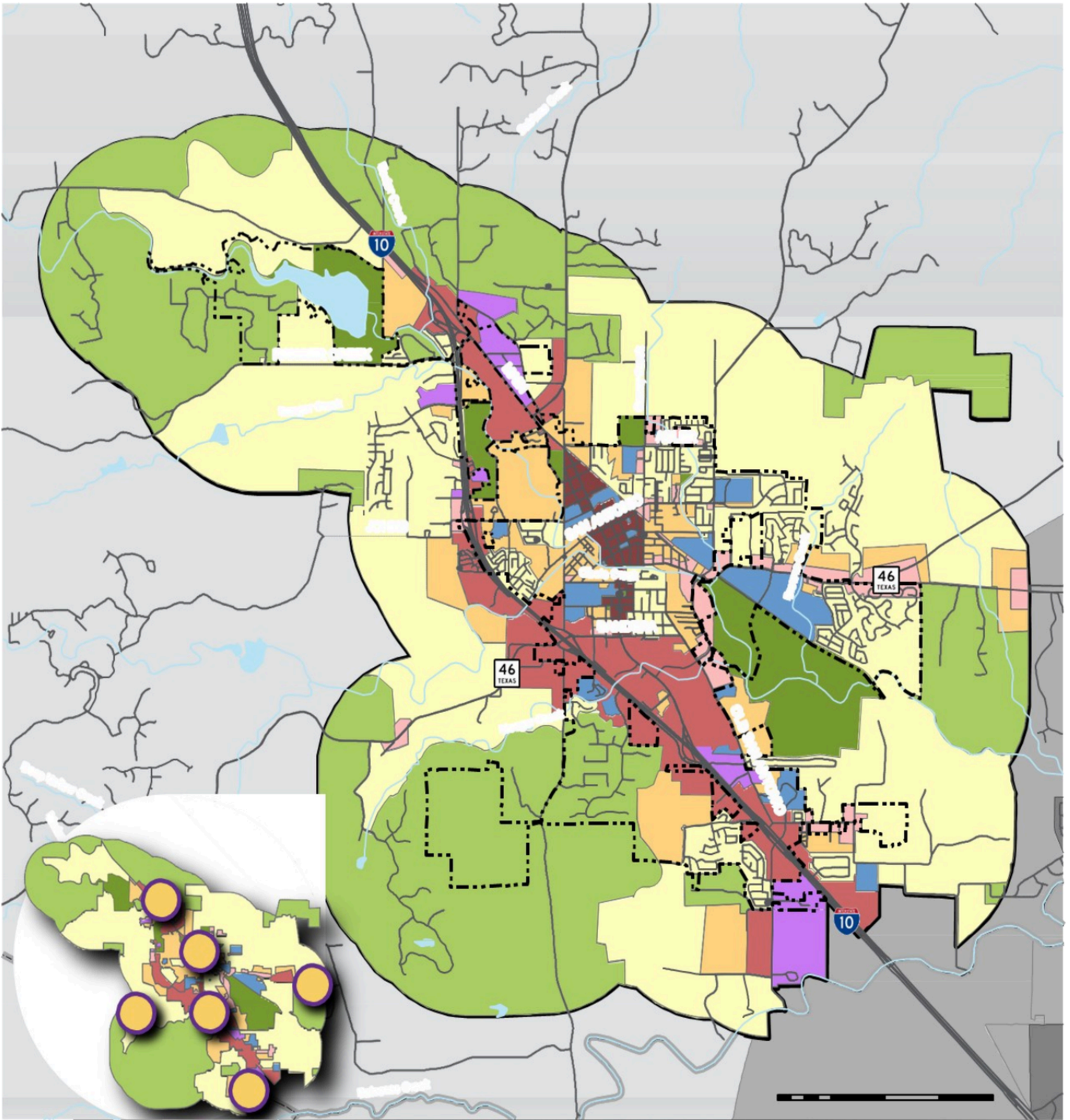
- Action 1.3.1, Develop a comprehensive water/wastewater Master Plan to help identify long-term water and wastewater infrastructure needs.
- Action 1.3.2, Evaluate and anticipate extensions of the water and wastewater Certificate of Convenience and Necessity (CCN) boundaries concurrent within the City's growth and annexation program.
- Action 1.3.3, Continue to monitor and communicate annual water demand to ensure the City does not exceed its reserved long-term water supply.
- Action 1.3.4, Continue to weigh the costs versus benefits and long-term effectiveness of allowing Kendall West Utility (KWU) and other utility suppliers to serve in-City utility needs before expanding to additional areas.
- Action 1.3.5, Continue to evaluate and anticipate the need for expansion of the City's water treatment to accommodate population growth projections.
- Action 1.3.6, Continue to evaluate and anticipate the need for expansion of the City's Wastewater Treatment and Recycling Center (WWTRC) to accommodate population growth projections.
- Action 1.3.7, Continue to identify opportunities to extend the reclaimed water supply to new private development.
- Action 1.3.8, Periodically evaluate and modify necessary utility rates and impact fees to ensure economically sustainable continuation of operations.
- Action 1.3.9, Continue to evaluate the costs versus benefits of providing public utility infrastructure to areas outside the City limits.
- Action 1.3.10, Evaluate the feasibility of a future partnership or consolidation of infrastructure services in the Boerne area.

- Action 1.3.11, Determine present conditions of downtown/North Main utility infrastructure; create a program for improvements to allow for economic development opportunities.

Objective 1.4: Evaluate opportunities to increase the protection of Boerne's sensitive natural resources.

- Action 1.4.1, Promote environmentally sensitive building and low impact development (LID) practices as part of new public and private development.
- Action 1.4.2, Continue to promote and foster increased use of water conservation practices throughout the City.
- Action 1.4.3, Continue to implement the urban waterfowl management recommendations as part of a broader effort to improve water quality.
- Action 1.4.4, Evaluate opportunities to improve riparian buffers on City-owned property.
- Action 1.4.5, Evaluate and implement modifications to the City's development ordinances to establish riparian buffers and low impact development as part of new development in sensitive areas.
- Action 1.4.6, Evaluate and implement modifications to the City's zoning, subdivision, and other development regulations to encourage or incentivize further protection of sensitive natural resources (e.g., stream or riparian corridors, steep slopes, mature trees, etc.) as part of new development.



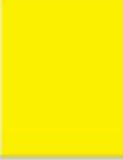


















- | | | | |
|-----------------------------------|----------------------------|----------------------|----------------------|
| <u>Activity Centers</u> | | ■ Parks & Open Space | □ Boerne City Limits |
| ① Employment/Commercial | ■ Rural Estate | □ Boerne ETJ | ■ Nearby Cities |
| ② Downtown and Urban Neighborhood | ■ Neighborhood Residential | ■ Nearby ETJs | □ Counties |
| ③ Regional Commercial | ■ Transitional Residential | | |
| ④ Neighborhood Commercial | ■ Neighborhood Commercial | | |
| | ■ Auto-Oriented Commercial | | |
| | ■ Business/Office Park | | |
| | ■ Downtown | | |
| | ■ Public & Institutional | | |

LAND USE CLASSIFICATIONS

As set out on the *Future Land Use Plan*, the City is separated in differing areas of land use and character. It is intended to guide growth in a manner that results in a balanced land use pattern, which is important for the health and long-term well-being of the community.

Future Land Use Category	Description	Map Color / Symbol	Acres	Percent
Parks & Open Space	 This future land use category includes active and passive parkland, trails, and open spaces that have been designated for public purposes and recreational enjoyment. In some cases, it could include privately owned areas that are set aside for similar purposes.		1,377	4.8%
Rural Estate	 This future land use category is intended for areas which will maintain a rural character. These areas are comprised of natural undeveloped areas, agriculture, and large, estate lots with large lot minimums and greater setbacks.		9,641	33.3%
Neighborhood Residential	 This future land use category is intended for areas that will be primarily developed with new single-family detached residential subdivisions. Development reflects a suburban to auto-oriented character.		11,609	40.1%
Transitional Residential	 This future land use category is intended for areas that will be primarily developed with a higher density and a variety of housing types. These areas are intended to be developed with an auto-oriented character.		2,129	7.4%
Neighborhood Commercial	 This future land use category is intended for areas that will be developed primarily as nonresidential uses that are of a suburban character and an appropriate use, scale, and design that is compatible with abutting or nearby residential uses.		598	2.1%
Auto-Oriented Commercial	 This future land use category is intended for areas that will be developed to support local and regional nonresidential businesses that rely on higher traffic volumes. While these areas will always be auto-oriented, there is room for higher quality development.		2,115	7.3%
Business/Office Park	 This future land use category is intended to create opportunities for the proposed employment / commercial activity centers. These areas will be developed to support light manufacturing, light industrial, or warehousing uses, all primarily consisting of indoor uses.		572	2.0%
Downtown	 This future land use category is intended for areas that include a mix of uses developed with an urban character situated in a higher density/intensity, pedestrian-friendly environment, and will extend further along north and south Main Street and to some of the abutting streets.		287	1.0%
Public & Institutional	 The Public / Institutional future land use category is intended for areas that are for public and semi-public uses such as schools, government facilities and services, etc.		630	2.2%
Total			28,958	100.0%

RECOMMENDED LAND USE & DEVELOPMENT ACTIONS

GOAL 2: Diversify housing and employment opportunities through a focus on the character and quality of development and redevelopment around the community.

Objective 2.1: Evaluate opportunities to strengthen provisions to ensure quality development outcomes in Boerne.

- Action 2.1.1, Undertake a comprehensive analysis of the City's zoning, subdivision, and other zoning regulations, and evaluate and modify ordinances to accomplish quality development goals.
- Action 2.1.2, Undertake a comprehensive update to the City's zoning, subdivision, and other development regulations to implement the recommendations identified in the Boerne Master Plan and improve the quality and character of the built environment and the City's design criteria.
- Action 2.1.3, Review and amend the subdivision regulations as necessary to improve connectivity in and through new subdivisions.
- Action 2.1.4, Review and amend the zoning and subdivision regulations to allow a greater mix of housing types in neighborhoods.
- Action 2.1.5, Collaborate with Boerne ISD to establish joint goals for future school siting to ensure they are well-located and integrated into neighborhoods where possible

Objective 2.2: Utilize the Boerne Future Land Use Plan in conjunction with the rezoning process to create differing areas of character within the City.

- Action 2.2.1, Proactively evaluate opportunities to expand the unique urban character of downtown to adjacent areas designated on the Boerne Future Land Use Plan.
- Action 2.2.2, Identify opportunities to allow multi-family residential in transitional residential areas per market demand.
- Action 2.2.3, Review and amend the zoning and subdivision regulations to facilitate increased transition of existing single-family residential units to higher density transitional residential products or neighborhood commercial in and around the older established neighborhoods of downtown.
- Action 2.2.4, Develop character and context-sensitive street cross-sections as part of the next update to the City's Thoroughfare Master Plan.
- Action 2.2.5, Facilitate opportunities to implement the Cibolo Creek Catalytic Site in downtown Boerne.
- Action 2.2.6, Facilitate opportunities to implement the BISD Catalytic Site in downtown Boerne.
- Action 2.2.7, Consider expansion of efforts to increase protections for historic preservation in Boerne.

Objective 2.3: Evaluate opportunities to improve the development process to foster a mutually-beneficial partnership with the development community.

- Action 2.3.1, Continue to enhance the City's interactive website which contains all data and layers necessary to navigate the development process.
- Action 2.3.2, Continue to provide the What's Happening interactive website to improve interaction and transparency with citizens and the development community





- Action 2.3.3, Develop a comprehensive guidebook which clearly specifies the development process for citizens and the development community.
- Action 2.3.4, Establish of a zoning clearance permit to clarify development rights.
- Action 2.3.5, Establish a consistent process for codifying adopted City ordinances.
- Action 2.3.6, Evaluate opportunities to establish mixed-use development along Herff Road (i.e., mixed-product residential, commercial, medical and office development).
- Action 2.3.7, Continue to evaluate and make necessary improvements to the development review process as identified in the 2017 and 2018 Economic Development Work Plans.

Objective 2.4: Prioritize the revitalization and enhancement of downtown Boerne to further strengthen it as the historical, cultural, and governmental heart of Boerne.

- Action 2.4.1, Facilitate public streetscape improvements as catalyst projects in downtown.
- Action 2.4.2, Identify funding for additional gateways into downtown Boerne.
- Action 2.4.3, Continue to identify opportunities to add urban-character residential units in downtown and the surrounding area to create an increased nighttime and weekend market demand.
- Action 2.4.4, Coordinate with area property owners (and TxDOT) to improve access and the landscaping and visual appearance of properties along North Main Street



RECOMMENDED MOBILITY ACTIONS

GOAL 3: Proactively plan for a multimodal transportation system to reduce congestion, accommodate anticipated travel demand, and provide quality of life amenities.

Objective 3.1: Partner with federal, state, Kendall County, and other local partners to enhance regional mobility options in the Boerne area.

- Action 3.1.1, Prepare an update to the City's Thoroughfare Master Plan.
- Action 3.1.2, Continue to actively participate in regional transportation planning efforts to promote funding and infrastructure improvements which benefit Boerne.
- Action 3.1.3, Continue to work in partnership with TxDOT, Kendall County, and other area partners to find solutions regarding regional transportation issues.
- Action 3.1.4, Evaluate the cost/benefit of acquiring the rights-of-way of Main Street/Highway 87 from TxDOT.

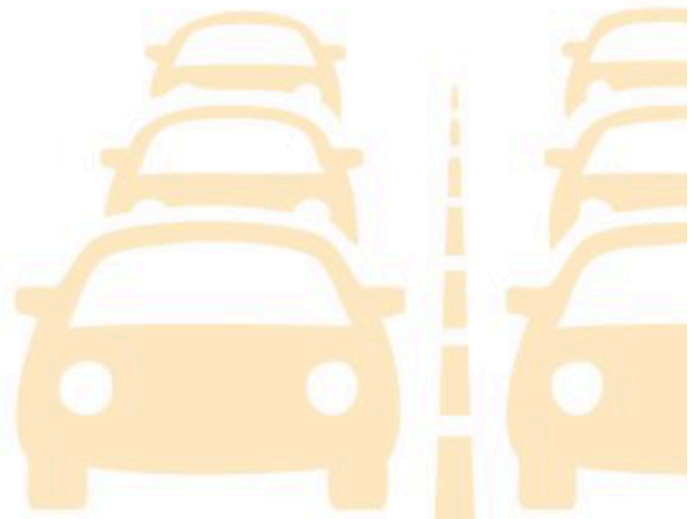
- Action 3.1.5, Determine and pursue available opportunities to establish a new truck route ordinance to reroute truck traffic away from Main Street.
- Action 3.1.6, Support longer-term efforts to establish a transit station in Boerne by 2032.

Objective 3.2: Identify funding and evaluate opportunities to increase the multi-modal transportation options with Boerne.

- Action 3.2.1, Adopt a Complete Streets policy to promote safer mobility for all users.
- Action 3.2.2, Obtain cost estimates and establish a long-term plan to implement the high priority on-street bicycle lane projects as set out in the Boerne Pedestrian & Bicycle Recommendations Study (AAMPO) (e.g., East Blanco Road/West San Antonio Ave.; Herff Road from Oak Park Drive to Old San Antonio Road; West Highland Drive; South Plant Street; and the secondary streets of Turner Avenue, West Hosack Street, Live Oak Street, and Rosewood Avenue).



- Action 3.2.3, Obtain cost estimates and establish a long-term plan to implement the high priority pedestrian sidewalk projects as set out in the Boerne Pedestrian & Bicycle Recommendations Study (AAMPO) (e.g., West San Antonio Avenue to Lattimore Boulevard; Rosewood Avenue to downtown Boerne; North right-of-way of River Road; East Bandera Road; Schweppe Street; Herff Road to Old San Antonio Road; West Bandera Road from I-10 frontage road to past Norris Lane).
- Action 3.2.4, Continue to work with TxDOT to establish additional pedestrian crosswalks with median refuges at additional locations on Main Street and River Road.
- Action 3.2.5, Fund the recommended improvements to key intersections to improve the safety of pedestrian crossings (e.g., Herff Road/ Esser Road/River Road; Bandera Road/Main Street, and the South Main Street/Crosspoint intersections).
- Action 3.2.6, Fund and establish the recommended shared use path improvements to improve pedestrian and bicycle connections throughout the City (e.g., along Esser Road and Johns Road, Champion Boulevard, and a connection between Johns Road and North Main Street).
- Action 3.2.7, Partner with the Alamo Area MPO and other jurisdictions to create consistent bicycle and pedestrian educational and promotional materials beneficial to the Boerne community.
- Action 3.2.8, Expand efforts to increase enforcement actions related to bicycle and pedestrian safety in Boerne



RECOMMENDED COMMUNITY FACILITIES & SERVICES ACTIONS

Goal 4: Provide high-quality facilities and services which create a healthy, safe, and well-educated community and include the residents in decision-making processes.

Objective 4.1: Continue to provide and enhance an open, transparent, and responsive City Hall and associated governmental operations for the Boerne community.

- Action 4.1.1, Develop a community outreach and engagement strategy that fosters dialogue, builds community trust, and encourages informed civic participation.
- Action 4.1.2, Utilize the Boerne Master Plan as an integral part of daily, weekly, and monthly decision-making processes.
- Action 4.1.3, Develop specific benchmarking performance measures for each Master Plan element and use these to track plan implementation on a recurring basis.
- Action 4.1.4, Annually budget the necessary funds needed to implement identified projects set out in the Master Plan.
- Action 4.1.5, Develop additional downtown parking options.
- Action 4.1.6, Publish list of volunteer and donation opportunities to allow the public to help improve the public spaces in Boerne.

Objective 4.2: Provide a high-quality and well-maintained parks and recreation system to support the quality of life in Boerne.

- Action 4.2.1, Move forward with implementation of priority projects identified in the Boerne Parks, Recreation, and Open Space Master Plan.
- Action 4.2.2, Review and update the Open Space Systems requirements as a Parkland Dedication Ordinance to help meet the growing need for parks and recreation as development in the community continues.
- Action 4.2.3, Proactively address parkland needs in under-served areas identified in the Boerne Parks, Recreation, and Open Space Master Plan.
- Action 4.2.4, Pursue partnerships with Boerne ISD and Kendall County to best leverage City resources and maximize recreation opportunities.
- Action 4.2.5, Annually assess the need for parks and recreation project funding in the City's 5-Year Capital Improvement Plan.
- Action 4.2.6, Consider development of an aquatics facility or natatorium; plan to provide a variety of water-based recreation opportunities in Boerne.
- Action 4.2.7, Continue to perform Recreational Programming and Event Assessments to identify additional opportunities for multigenerational recreation.
- Action 4.2.8, Update the Boerne Parks, Recreation, and Open Space Master Plan by 2022-2023.

Objective 4.3: Provide high-quality library services for Boerne and the general community.

- Action 4.3.1, Develop an update to the library strategic plan by 2020.
- Action 4.3.2, Determine alternative funding options, including increased support from Kendall County, and collaborate and support efforts by the Boerne Public Library Foundation (BPLF) and the Friends of the Boerne Public Library (FOBPL) to raise funds to support library services.
- Action 4.3.3, Determine location and funding to meet the longer-term goal to establish public library services in other areas of Boerne.



- Action 4.3.4, Continue support for further expansion of traditional and innovative library resources and programs.

Objective 4.4: Provide effective police services to protect the health, safety, and welfare of the community.

- Action 4.4.1, Continue to support Police Department efforts to establish relationships to ensure efficient and effective provision of law enforcement in Boerne (e.g., dispatch, jail, and school resource officer (SRO) operations).
- Action 4.4.2, Continue to support Police Department efforts to offer community service and educational programs.
- Action 4.4.3, Support Police Department efforts in advancing the use of technology to improve the safety of the Boerne community.
- Action 4.4.4, Evaluate near-term needs to improve operations at the City's existing facility.
- Action 4.4.5, Continue to support Police Department staffing, training, and vehicle and equipment needs as part of the Department's budget and 5-year Plan.
- Objective 4.5: Provide effective fire services to protect the health, safety, and welfare of the community.
- Action 4.5.1, Continue to identify and evaluate opportunities to better meet accepted national fire service response and staffing standards.
- Action 4.5.2, Evaluate opportunities to maintain or improve the City's Insurance Services Office (ISO) ratings.
- Action 4.5.3, Continue to support Fire Department efforts to offer community service and educational programs.
- Action 4.5.4, Expand the Fire Department's efforts to educate the public on wildland fire protection and awareness.
- Action 4.5.5, Support Fire Department efforts to obtain specialized response equipment (e.g., hazardous materials response, high and low angle rope rescue, confined space, swiftwater, vehicle extrication, and other specialized rescue needs).

- Action 4.5.6, Support Fire Department efforts to increase the amount of training for both paid and volunteer personnel (e.g., emergency response training, supervisory training, etc.).
- Action 4.5.7, Evaluate partnerships and financial opportunities to establish an emergency services training facility in Boerne.
- Action 4.5.8, Continue to support Fire Department efforts in advancing the use of technology to improve the safety of the Boerne community.
- Action 4.5.9, Continue to evaluate other Fire Department facilities, including future substations.

Objective 4.6: Provide effective EMS response services to protect the health, safety, and welfare of the community.

- Action 4.6.1, Evaluate the near- and long-term needs regarding Boerne's provision of EMS response.

Objective 4.7, Continue to evaluate and identify opportunities to better meet the needs of the animal services facility.

- Action 4.7.1, Continue to provide quality humane care of animals for the health, safety, and welfare of the community.
- Action 4.7.2, Increase partnership opportunities with area veterinarians, rescue groups, trainers, and volunteers to increase quality humane care and adoptions.

Objective 4.8, Encourage the provision of high-quality healthcare in Boerne.

- Action 4.8.1, Evaluate the near and long term needs regarding healthcare facilities in Boerne.

RECOMMENDED ECONOMIC DEVELOPMENT ACTIONS

Goal 5: Foster a thriving and diverse economy through business attraction, retention, expansion, employment diversification and attraction of higher paying jobs, and destination amenities which maintain the overall financial viability of the City.

Objective 5.1: Foster sustainable, quality economic growth in Boerne.

- Action 5.1.1, Continue to develop an annual budget, the CIP, and the Economic Development Work Plan to ensure a proactive and coordinated course of action for current and future economic development efforts.
- Action 5.1.2, Maintain and/or expand support for an effective and coordinated business attraction, retention, and expansion (BRE) program.
- Action 5.1.3, Seek out and evaluate opportunities to expand incentives and other assistance for residential and nonresidential property owners to reinvest in their properties.
- Action 5.1.4, Evaluate opportunities to increase entrepreneurship in Boerne.
- Action 5.1.5, Continue to support efforts to increase the establishment of place-based economic opportunities in Boerne.
- Action 5.1.6, Consider increased support for efforts to create destination amenities in Boerne.
- Action 5.1.7, Consider and/or expand support for the Boerne Convention and Visitors Bureau (CVB).
- Action 5.1.8, Create and pursue opportunities for partnering to attract a future community college or higher education institutional campus to the Boerne area.
- Action 5.1.9, Support the development of an economic development strategic analysis.
- Action 5.1.10, Seek economic development initiatives to expand and diversify employment opportunities including higher paying jobs.





RECOMMENDED COMMUNITY LIVABILITY ACTIONS

GOAL 6: Maintain Boerne's unique character through celebration of Boerne's culture, placemaking initiatives, vibrant community interaction, and a diversified event calendar.

Objective 6.1: Provide increased opportunities for public interaction.

- Action 6.1.1, Develop additional park-based events to provide increased opportunities for diversified recreation and encourage greater use of the parks system.
- Action 6.1.2, Consider opportunities for additional publicly (e.g., plazas, greens) and privately (e.g., outdoor dining) developed gathering spaces to promote community interaction.
- Action 6.1.3, Following a Recreational Programming and Events Assessment, evaluate additional opportunities for community events.

Objective 6.2: Enhance the appearance and character of the community through public and private sector actions.

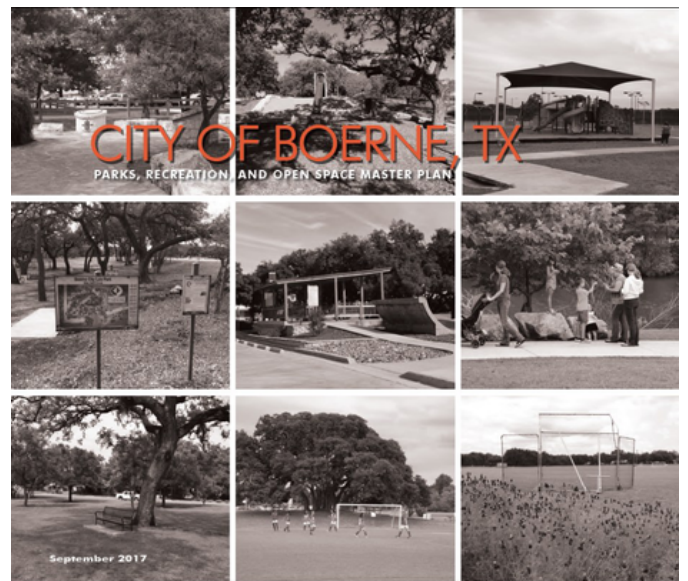
- Action 6.2.1, Expand and/or enhance the Hill Country Mile to increase its marketability

- Action 6.2.2, Continue to evaluate the effectiveness of the recently adopted lighting provisions as a means to further protect Boerne's nighttime skies.
- Action 6.2.3, Utilize scaled entrance monuments, signage, and landscaping to identify points of entry into Boerne.
- Action 6.2.4, Consider funding alternatives to provide for a greater variety of arts initiatives.
- Action 6.2.5, Consider replacing and enhancing street signage throughout Boerne to improve community identification.
- Action 6.2.6, Consider the addition of wayfinding signage at key points around the City.
- Action 6.2.7, Coordinate with TxDOT to improve the appearance of key interchanges along Interstate 10 (i.e., South Main Street, Bandera Road, Johns Road, North Main Street).



5. City of Boerne Parks, Recreation, and Open Space Master Plan

In 2022, The City of Boerne initiated a process of updating its Parks and Recreation Master Plan. The previous plan, adopted in 2017, paved the way for many park facility improvements which serve the community, such as the development of Cibolo Creek Trail (Main Plaza to City Park), the Old #9 Trail and River Road Park Renovations, Veterans Park Plaza and Kinder Park Renovation Projects and numerous other park amenity improvements. As a result of the success of the 2012 plan, an updated Parks and Recreation Master Plan was needed to provide City Council and staff the appropriate vision for continuing to enhance its Parks and Recreation facilities and programs for the next 5 to 10 years.



The parks planning effort aimed to evaluate existing parks and recreation facilities to determine opportunities for improvements and additions, such as identifying new park and facility opportunities to support the recreation needs of Boerne residents. Burditt Consultants, LLC was engaged by the City of Boerne to update the Parks and Recreation Master Plan to address current and future recreation needs and is influenced by stakeholder input. The following approaches were implemented in the development of the master plan:

- Standards-Based Approach – utilizing traditional park standards and evaluation of current trends.
- Demand-Based Approach - utilizing input from staff, Council, the Parks Master Plan Steering Committee, sports leagues, Boerne ISD, Kendall County, the Boerne YMCA, and the residents to identify current and future needs and desires.
- Resource-Based Approach - leveraging available land, natural features, rights-of-way, and city facilities to enhance park and recreation opportunities.



The following studies were undertaken in the development of the master plan:

- Inventory of existing parks and facilities
- Evaluation of available growth and demographic data, trends, and projections.
- Analysis of stakeholder input conducted by the City including survey input, public meeting results, focus group input.
- Identification of Priority Projects
- Development of concepts for new and renovated facilities
- Probable cost estimation for priority projects
- Evaluation of cost impacts per household

Community Values

Through the process of community engagement, certain common community values were expressed and opportunities for demonstrating these values through park development and recreation programming are woven into this planning document.

Existing Parks and Facilities

The overall condition of parks and facilities in Boerne is excellent. A total of 12 developed parks and green space properties are maintained by the Parks and Recreation Department for a range of purposes including programmed activities such as league sports, community events and passive recreation.

The planning process combined stakeholder involvement with on-the-ground evaluation of conditions and sought to identify projects for further study that would maximize the amount of recreation and fulfil as many of the above intentions as feasible. The following projects were identified, and concept drawings were developed along with statements of probable cost.

Priority Projects

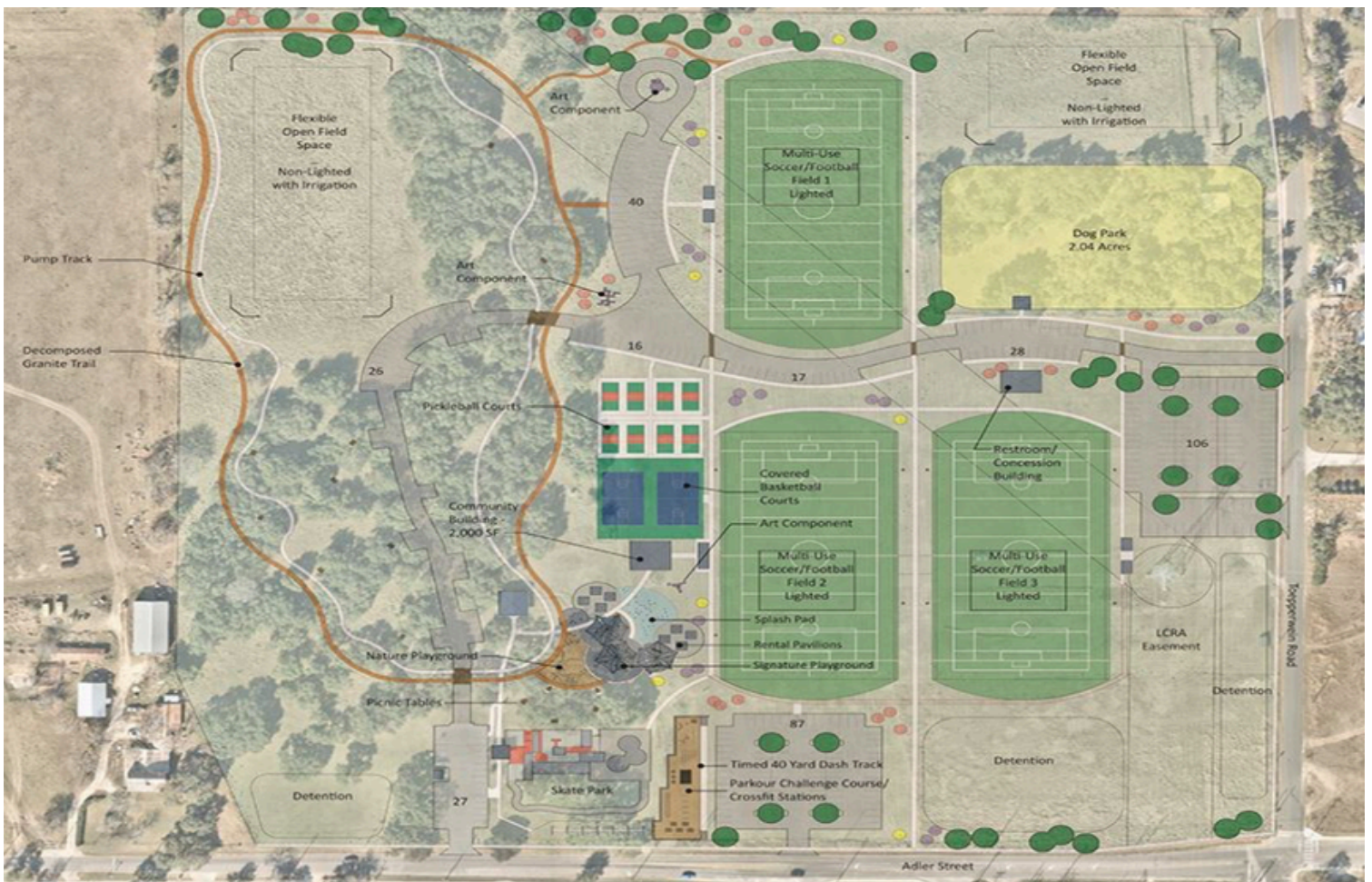
The following Priority Projects have been identified in the City of Boerne Parks, Recreation, and Open Space Master Plan:

Northside Community Park Expansion

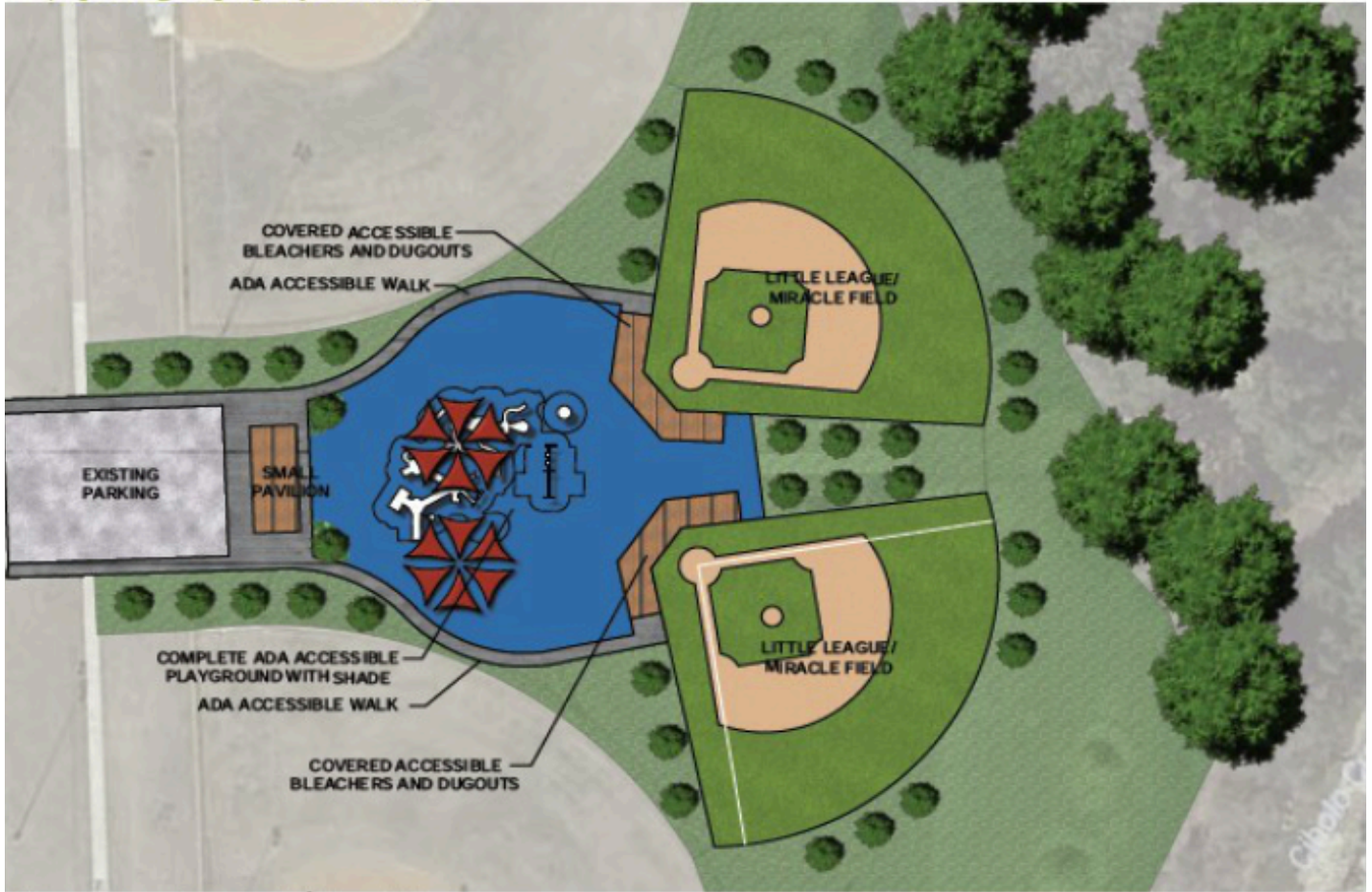
Development of Sports Fields and other improvements

Northside Community Park has the highest potential for immediate expansion of recreation opportunities in Boerne with approximately 36 acres of land available. The City has identified the renovation of this park as the highest priority, and plans to expand sports capacity through development of:

- All-abilities playscape
- Additional flexible open space
- Challenge course
- Community room
- Covered basketball pavilion
- Dog park
- Expanded skate park
- Multi-use soccer and football fields with lights
- Pickleball courts
- Splashpad
- Stormwater features
- Walking trail and pump track



Investment Per Household:
\$42 to \$105 per year
 (depending on property valuation)



Conceptual Site Plan
 Not to Scale

Northrup Park

Miracle League fields and playground

The existing T-Ball Fields at Northrup Park are due for renovation, which presents an opportunity for eliminating barriers to play for park visitors with disabilities. The two existing T-Ball fields, along with the surrounding under-utilized shade space, can be transformed into an all-access recreation area complete with two barrier-free baseball fields, playground, and surrounding circulation space. The City has already begun the process of seeking funding sources, with some public and private funds already secured. The concept on the left utilizes the same T-Ball fields, but incorporates poured-in-place play surfaces that eliminate barriers to use by players that use wheelchairs or have other mobility limitations. The surrounding spaces are conceived as an open plaza-like environment with barrier-free play structures for a variety of ages and abilities. Passive areas also utilize the rubberized play surfaces to provide a safe and inviting outdoor recreation environment.

The concept shown above shows the new fields oriented in a different direction than the existing T-Ball fields. This enhances the user experience by locating activity areas near the batter's boxes. An alternative approach using the existing field orientation could be implemented with some cost savings if existing components can be re used such as fencing and lighting.

Boerne Lake Park Improvements

Additions including ADA accessible fishing pier and kayak launch, walking trails, shaded picnic areas, and landscape improvements

Boerne Lake Park is an invaluable resource for the Boerne Parks and Trails System. Offering water access, open space and the capacity for large events makes this park a destination like no other. The online survey indicated that a significant number of residents (19.6% of responses) primarily visit the park on an infrequent basis for events. Taking advantage of the available space requires consideration of the nature of the site. As a flood control structure, the lake periodically overflows into park areas. The proposed amenities are intended to be resistant to occasional inundation.

The concept drawing below proposes an additional playground, picnic shelters, a monument sign, tree plantings landscaping, trails and improved overflow parking. The parking is planned as a grass-paver system that provides a solid surface for vehicle traffic while not increasing flood conditions. Tree islands are planned as mulched, contiguous beds that would assist with traffic control.

Accessible Water Access

Providing access to the lake for visitors with disabilities can be achieved through the use of modern dock systems. Utilizing a combination floating dock with kayak launch would provide ADA-compliant access to the water when paired with a vehicle-pedestrian pathway from the parking lot to the dock.



Conceptual Site Plan
Not to Scale

Park Renovation
Investment Per Household:
\$18 to \$44 per year
(depending on property valuation)

Aquatics Opportunities at City Park

Aquatics Option A

City Park Improvements– Pool Complex Renovation

A conceptual plan was developed for the complete renovation of the pool complex at City Park to provide new, modern facilities for all aquatics needs. With a wide range of user groups and needs, the facility would need to provide for competitive swimming and recreational swimming with modern features such as zero-depth entry and spray features. The proposed concept includes complete replacement of the pool and structures with Leisure and Lap Lanes, Zero-Depth Entry (beach) area, Cabanas, Pavilions, Pool House and landscape amenities.



Conceptual Site Plan
Not to Scale



Approximate Investment Per Household: \$75 to \$187 (pool complex option) (depending on property valuation)



- AMENITIES**
- Renovated Pool Facility
 - Renovated Pavilion
 - Cibolo Creek Themed Splash Pad
 - Seat Walls
 - Lawn
 - Seating Boulders



Approximate Investment Per Household:
\$7 to \$16 per year
(depending on property valuation)

Conceptual Site Plan

Not to scale

Aquatics Opportunities at City Park

Aquatics Option B

City Park Improvements– Splashpad/Sprayground Option

The City and the Boerne YMCA have been working together on addressing future aquatics facilities through the planned redevelopment of the Civic Center property to become the home of the YMCA facilities including indoor and outdoor aquatics. The City would plan to let this new site served the aquatics needs for Boerne through a partnership that allow residents access to the pool at an agreed-upon rate. At such time that this facility is developed, the City would elect to close the pool at City Park rather than continue operating the dated facility.

Adaptive re-use of the existing pool site could work well for a large splash pad/sprayground facility that would provide an inviting, way for kids to cool off on hot summer days in an attractive landscape that draws inspiration from the nearby Cibolo Creek through selected spray features, orientation, and landscape elements.

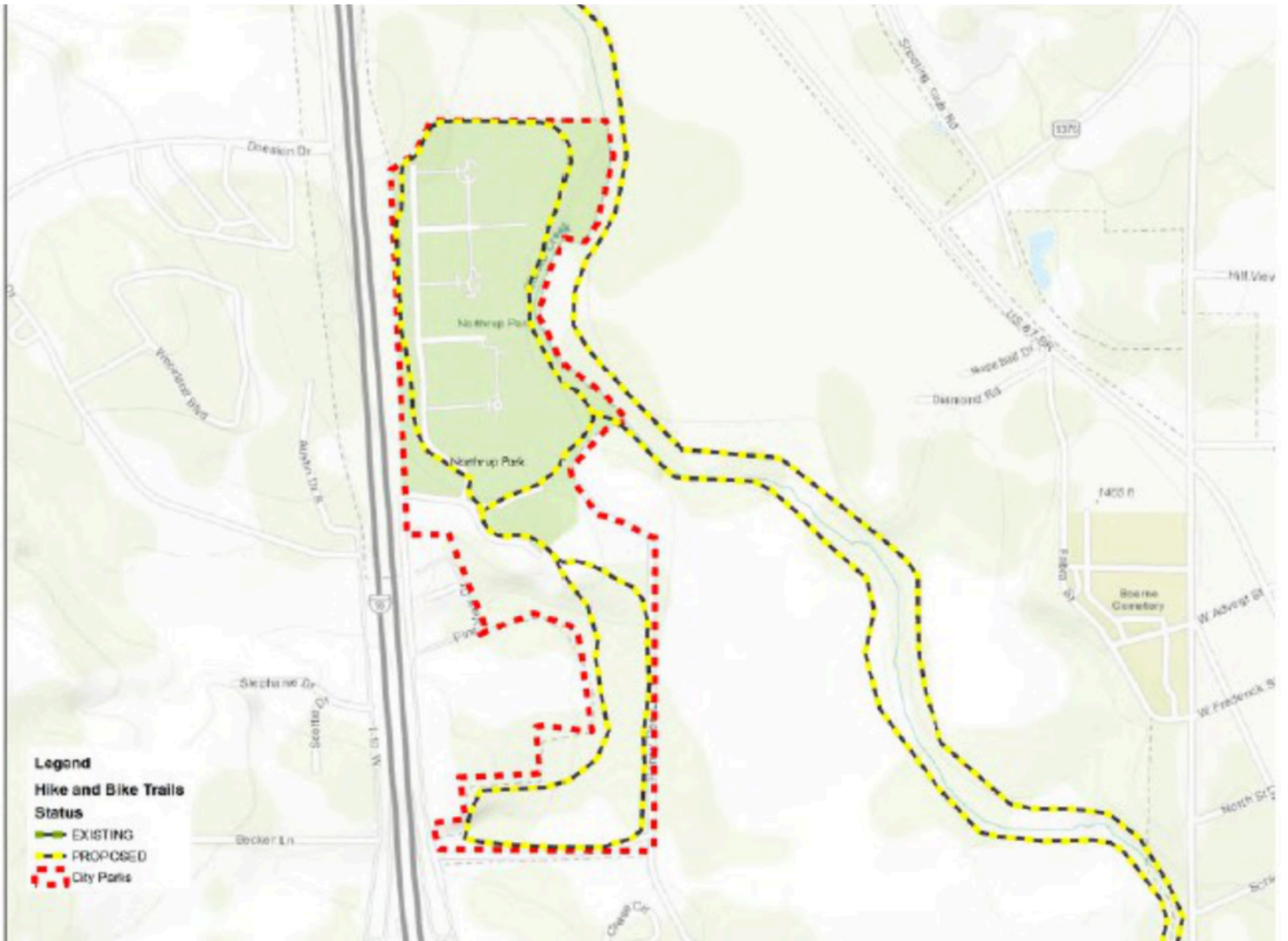
Proposed Off-Street, Multi-Use Trails

Curry Creek Trail Extension from Blanco Rd. to Old No. 9 Trail

The Curry Creek Trail has become a popular north-south route through a section of Boerne, providing a link between Blanco Road and Northside Neighborhood Park. This trail currently serves several subdivisions in the area, but could be maximized by completing the trail south-ward from Blanco Road to Old No. 9. This addition furthers the city-wide goal of developing a complete system of off-street trails that connect parks, neighborhoods and public spaces.



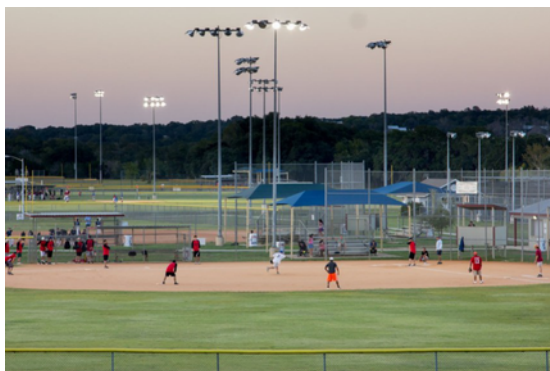
50.2% of survey participants would support additional off-street hike and bike trail development



Proposed Off-Street, Multi-Use Trails

Trails within Northrup Park

Northrup Park is the largest developed park within the system. The property has sidewalks between parking spaces and sports fields, but has no recreational pathways. Development of trails within Northrup Park provides additional draw to the facility and a recreational activity for visitors who are not participating in programmed sports activities. The proposed loop takes advantage of underutilized edges of the property and provides an approximate 2.36 miles of trails within the park.



Waterworks Terrace & Main Plaza

Enhancement to streetscape and landscape, including plaza elements, parking, and water feature

Waterworks Terrace

The Waterworks Terrace, built in 2012, restored the historic City Pool site to an attraction with the new stone masonry, restrooms, and landscaping that retained the original staircase leading down to Cibolo Creek. This proposed concept seeks to honour the traditional theme of “cooling off ” at this site by offering additional landscape elements to create a plaza environment that has the capacity for water-play without detracting from the passive, formal nature of the site. This concept re-works the paving to guide visitors into the lawn area towards the creek. Walks within the terrace include a decorative paving feature with embedded spray nozzles that can be activated for visitors to cool off on a hot day. A pavilion is planned on the north side of the terrace for picnics, gatherings or other activities.

Main Plaza

This concept on the left illustrates an approach to addressing parking needs around Main Plaza and the Waterworks Terrace. The conversion of W. Blanco Rd. to a one-way street allows for an increase from 42 existing parking spaces to a total of 72 spaces. Furthermore, the reduction in width of the roadway creates a more pedestrian-oriented site with accents to paving at the crosswalk leading to the Terrace.

The conceptual site plan below illustrates one way to reconfigure parking in downtown and tying Main Plaza and Waterworks Terrace together into a unified plaza. The roadway width between the two parks has been reduced and replaced with extension of the Waterwork Terrace property and a traffic table installed for increased pedestrian

safety. This concept would substitute reverse angle parking for existing head-in and parallel parking on either side of the plaza. This concept is the preferred concept that was developed in conjunction with adjacent property owners, members of the Boerne Parks Association and city staff.

- AMENITIES**
- Pavilion
 - Enhanced Plaza
 - Shade Trees
 - Fountain Plaza (Splash Pad)
 - Seating
 - Parking Reconfiguration
 - Streetscape Renovation



Conceptual Site Plan
Not to Scale

Approximate Investment Per Household:
\$15 to \$37 per year
(depending on property valuation)

AMENITIES

- Trails
- Pedestrian Bridge
- Picnic Shelters
- Parking

City of Boerne	
Northside Neighborhood Park Improvements	
Opinion of Probable Costs	
	Project Total
	\$186,500.00
Item / Description	Total Costs
Path	\$96,500.00
Trails - 1,330 LF	
Pedestrian Bridge	
Shelter	\$90,000.00
5 Picnic Shelters	
Total Opinion of Probable Costs	\$186,500.00



Park Renovation
Investment Per Household:
\$2 to \$6 per year
(depending on property valuation)

Conceptual Site Plan
 Not to Scale

Northside Neighborhood Park

Pathway additions and park expansion to improve access

Sited within Northside Neighborhood Park is the City’s Parks and Recreation Department includes administrative offices and an out-building. While HOA easements bordering the park’s dedicated 8 acres are not delineated by boundaries on the ground, the park manages to function and be experienced as if it is a single park. The Department facilities provide administrative and program offices for staff as well as act as the clearing house for public interaction, bookings, and general information.

Recommendations include:

- Replace the dirt road with an improved surface and small parking area to be used either by staff or users wanting to access the western portion of the property;
- Install a footbridge or pedestrian bridge across the creek, replacing the existing at grade concrete crossing in disrepair;
- Create a walking trail that utilizes natural materials such as mulch or decomposed granite; trail to circulate allowing for a small loop within the wildflower pasture as well as entry and exit at two ends of the loop;
- A number of well-placed small picnic facilities in the open pasture area;
- Educational signage relating to creek side ecosystems, native species of plants and trees, and wildlife habitat.



6. Patrick Heath Public Library Strategic Plan and Activity Plan 2026-2030



LEARNING REPORT

Provided by FAST FORWARD LIBRARIES



The Patrick Heath Public Library (PHPL) launched a strategic planning process in April 2025. As part of the process, the library devoted a significant amount of time listening to community needs and interests to inform and guide the process. The report represents a summary of the data gathered directly and indirectly using various tools and methods from the community, the library’s Board of Directors, and library staff during this phase of the process. Sections in the report include:

- A summary and analysis of findings from a community survey,
- A summary of focus groups and interview findings,
- A SOAR analysis completed by library staff, and
- A facilities assessment.

STRATEGIC DIRECTION 1: Connect the Community to Core Library Services

Goal 1.1 Strengthen Community Engagement and Outreach to Serve More People

<u>Activity</u>
Develop a Partnership Plan
Determine service areas and goals for the new bookmobile
Strengthen partnerships with schools and other local organizations

Goal 1.2 Expand Responsive Programs, Collections, and Services that Support Our Diverse Community

<u>Activity</u>
Add new times for popular programs to help working people and families attend
Lengthen check-out periods for collections
Investigate going fine-free
Increase digital availability of popular titles
Determine needed additions to various physical collections, e.g., survey patrons about their needs, review highest circ collections
Add after-school programming for elementary and high school aged students
Expand patron registration to all service desks
Pursue e-commerce solutions
Expand technology assistance
Add social programming for adults and emerging adults

Goal 1.3 Increase Library Visibility through Creative Communications and Marketing

<u>Activity</u>
Develop a marketing plan and offer regular communications through a variety of methods to reach more people
Market the library's economic value to the community
Better promote services that are currently under-utilized
Support access to reading for all members of the community
Utilize the bookmobile for promotion

STRATEGIC DIRECTION 2: Update Library Spaces for Comfort and Accessibility

Goal 2.1 Expand and Add Spaces to Better Meet Community Needs

<u>Activity</u>
Add more study and meeting spaces
Add floor space in the children’s library for play and “family sprawl”
Add flexible, multi-purpose spaces
Investigate feasibility to expand youth activity room
Explore satellite locations offerings (Fire Station 2 and Bookmobile)

Goal 2.2 Consider Accessibility Needs throughout the Library and Grounds

<u>Activity</u>
Consider expanding vending options and explore food truck access
Improve wayfinding signage
Improve stroller access and pedestrian flow during large outdoor events

STRATEGIC DIRECTION 3: Ensure Staff Professional Development to Confidently Respond to Community Needs

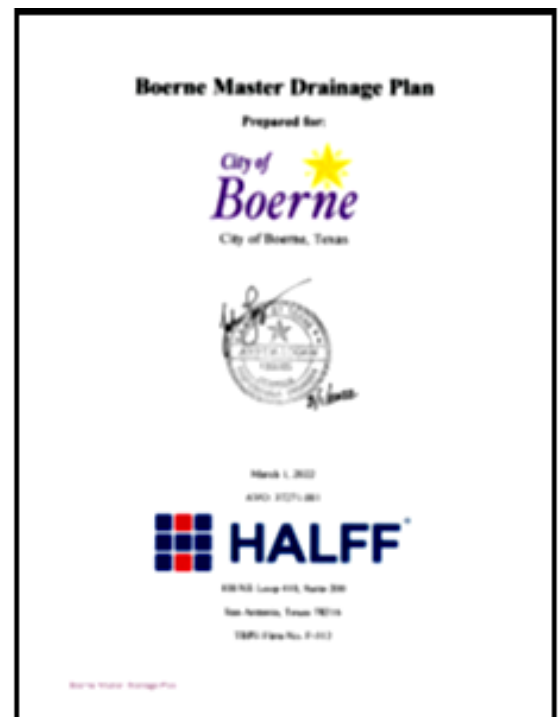
Goal 3.1 Encourage Staff Growth Through Learning and Teamwork

<u>Activity</u>
Staff members have opportunities to attend conferences and learn about national library trends
Provide more opportunities for staff to collaborate on implementing customer focused initiatives
Cultivate positive internal culture and healthy communication



7. Boerne Master Drainage Plan

The City of Boerne contracted with Halff Associates in March 2020 to prepare the Drainage Master Plan (plan) for the City. The scope of work included determination of local floodplains and drainageway protection zones, preparation of City drainage models, identification of drainage issues, development of suggested drainage solutions, determination of method for ranking and categorizing projects, CIP prioritization, preparation of a report for the Drainage Master Plan, and recommendations for funding mechanisms.

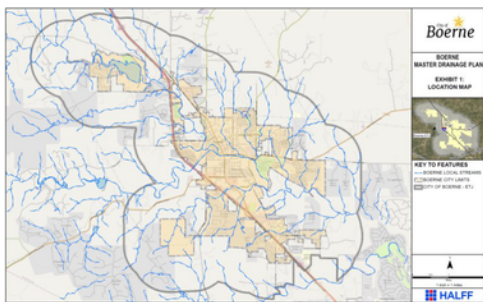


Document Executive Summary

The City of Boerne is a growing community in the Texas Hill Country within the Upper Cibolo Creek Watershed. In 2018, the City of Boerne developed a planning document to serve as a blueprint for future development in Boerne. One of the goals determined within the plan included accommodating anticipated community growth through smart growth principles and strategic investments in utilities while protecting the natural resources and small-town character of Boerne. The development of a city-wide comprehensive drainage plan is one of the action items determined to advance toward achieving that goal.

This Master Drainage Plan addresses several of the key ancillary goals identified in the Comprehensive Masterplan from protecting natural resources, promoting the City of Boerne's distinguished sense of place, and encouraging balanced and sustainable growth.

The major elements provided in this Master Drainage Plan include the following:

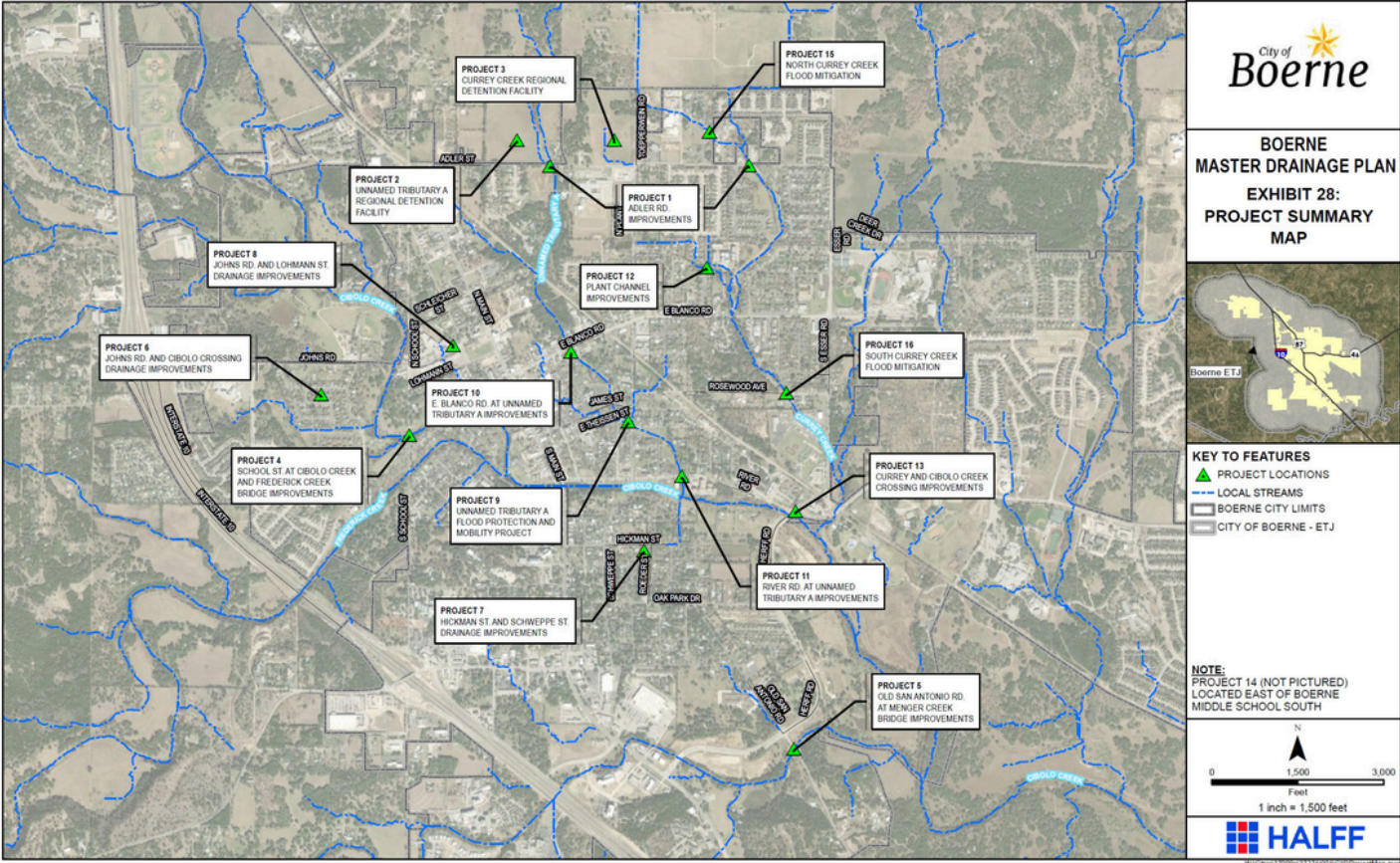


1. **Mapping of Drainageway Protection Zones and Local Floodplains.** Maps and geodata are provided within the Appendix of this report and provide a first level estimate for City staff to use during the development process.
2. **Identification of major flood risk areas.** Halff developed a list of eight (8) major risk areas across the City through three primary mechanisms:
 1. An online-digital public input process
 2. Discussions with City Staff
 3. Halff's analysis of the City's local floodplains
3. **Development of mitigation projects.** The primary goals of the identified projects are to reduce the number of properties in the floodplain and improve roadway safety and mobility. Other major considerations made during project development included preserving or restoring desirable natural features, limiting cost and ensuring the project concepts would not cause any adverse impacts to properties outside of the project limits.
4. **Identification of potential funding mechanisms.** Much of the data and analysis presented within this Master Drainage Plan are needed for many of the common federal and state funding opportunities. A list of potential funding mechanisms for projects identified in this Master Drainage Plan is provided.
5. **Development of a recommended drainage Capital Improvement Program (CIP).** Based on conversations with City staff and the Boerne stormwater Committee Halff developed a short-, medium-, and long-term implementation plan. The implementation plan is a recommendation that is flexible and is likely to be adjusted as funds become available in the future.



The results of the existing conditions flood risk analysis identified 476 structures at risk to flooding during the 100-year storm and several arterials, collectors, and local roadways at risk of flooding during frequent storm events. The projects identified as part of this Master Drainage Plan should re- move approximately 67% of the 476 structures from the identified 100-year floodplain and provide 100-year level of service to eight (8) collector/arterial roadways and increased mobility for several other local roadways. The overall project cost identified is \$60.5 million unadjusted for inflation. Pro- jects developed as part of this Master Drainage Plan are conceptual and the costs are subject to change. A list of short-, medium-, and long-term projects is provided within this report and is meant to be flexible as funding becomes available.

A project summary sheet is provided on the following pages.



EXECUTIVE SUMMARY



Total Master Drainage Plan Cost: \$60,500,000

Structural flooding mitigation

Mobility improvement/emergency services

Open space enhancement

PROJECT 1

Adler Road at Currey Creek and Unnamed Tributary A
\$1,700,000

Improved low water crossings along Adler Road to enhance safety and mobility. This project includes street reconstruction, curbs, sidewalks and driveway approaches as needed.



Conditions of low water crossing at Unnamed Tributary A Creek and Adler Road.

PROJECT 2

Unnamed Tributary A Regional Detention Facility
\$7,400,000

Proposed Regional Detention Facility to provide flooding relief to neighborhood streets and properties downstream. Both outdoor recreational and environmental features can be incorporated into the facility.

PROJECT 3

Currey Creek Regional Detention Facility
\$9,400,000

Proposed Regional Detention Facility to provide flooding relief to neighborhood streets and properties downstream. Both outdoor recreational and environmental features can be incorporated into the facility.

PROJECT 4

School Street at Cibolo Creek and Frederick Creek
\$5,300,000

Improved low water crossings at School Street to enhance safety and mobility. This proposed phase includes street reconstruction, curbs, sidewalks and driveway approaches as needed. The proposed structures will be elevated bridges and preserve the riparian area of both Cibolo and Frederick Creeks.



Existing low water crossing at School Street and Frederick Creek.

EXECUTIVE SUMMARY



PROJECT 5

Old San Antonio Street at Menger Creek
\$3,700,000

Improved low water crossing at Old San Antonio Street to enhance safety and mobility. This proposed project includes street reconstruction, curbs, sidewalks and driveway approaches as needed. The proposed structure will be an elevated bridge and preserve the riparian area of Menger Creek.



Conditions of low water crossing at Menger Creek and Old San Antonio Road.

PROJECT 6

Johns Road near Cibolo Crossing Subdivision
\$1,500,000

Proposed storm drain system, erosion protection, and channel improvements to redirect floodwaters away from the Cibolo Crossing Subdivision toward Cibolo Creek.



Existing outfall through two residential properties of drainage area to Cibolo Crossing Subdivision.

PROJECT 7

Schwepe and Hickman Street
\$2,100,000

Proposed storm drain system, erosion protection and channel improvements to redirect floodwaters away from the Old Town Boerne properties toward Cibolo Creek.

PROJECT 8

Johns and Lohmann Street
\$1,800,000

Proposed storm drain system, erosion protection and channel improvements to redirect floodwaters away from the North Boerne Middle School, North Boerne ISD Administration Center and neighboring subdivisions toward Cibolo Creek.

PROJECT 9

Unnamed Tributary A - Subdivision Flood Protection & Mobility Project
\$5,100,000

Proposed channel and low water crossing modifications from River Road to E. San Antonio Avenue along the maintained Unnamed Tributary A channel. The proposed channel will have stone-lined vertical walls and a vegetated channel bottom. This project will increase neighborhood mobility and reduce flood risk for several residential structures.



Existing Unnamed Tributary A between E. San Antonio Avenue and Rosewood Avenue.

EXECUTIVE SUMMARY

**PROJECT 10**
E. Blanco Road at Unnamed Tributary A
\$1,600,000

Improved low water crossing at E. Blanco Road to enhance safety and mobility. This project includes street reconstruction, curbs, sidewalks and driveway approaches as needed. The proposed structure will be an elevated bridge.

PROJECT 11
River Road at Unnamed Tributary A
\$1,400,000

Improved low water crossing at River Road to enhance safety and mobility. This project includes street reconstruction, curbs, sidewalks and driveway approaches as needed. The proposed structure will be an elevated bridge.

PROJECT 12
Plant Channel Improvements
\$1,300,000

Improved conveyance along the tributary of Currey Creek from Plant Avenue to Currey Creek in areas to improve existing flow capacity. This project will reduce flood risk to the subdivisions along Plant Avenue.

PROJECT 13
Herff and Esser Road Improvements
at Currey and Cibolo Creek
\$15,300,000

Improvements to the intersection at Herff and Esser Road. This project includes building a new bridge along Cibolo and Currey Creek, significantly raising the intersection elevations at Herff and Esser, and constructing local conveyance improvements.



Existing bridge crossing at Cibolo Creek and Herff Road.

PROJECT 14
East Boerne Regional LID
\$700,000

Construct an inline extended detention facility and trash rack to provide water quality benefits to the urbanized tributary of Cibolo Creek and properties downstream of Scenic Loop Road.



Location of proposed inline extended detention basin to limit downstream sedimentation and floatables transferred downstream.

PROJECT 15

Bluebonnet Circle Drainage Improvements \$700,000

Improved low water crossings along Bluebonnet Circle to enhance safety and mobility. This proposed phase includes street reconstruction, curbs, sidewalks and driveway approaches as needed. The proposed structures will be elevated reinforced concrete boxes and will require some channel modifications to the existing drainageway.

PROJECT 16

Currey Creek Channel Improvements \$1,500,000

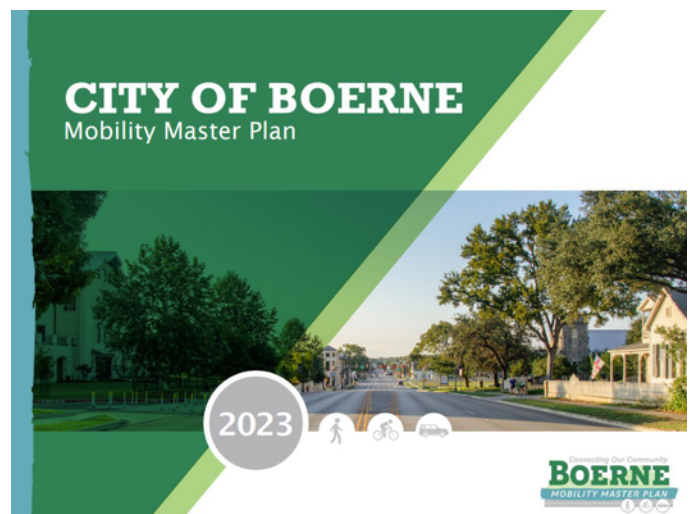
Construct channel modifications along the Currey Creek from Blanco Road to just upstream of Esser Road, and provide bankfull channel for low flow channel restoration. This project will reduce flood risk to the subdivisions along Currey Creek between East Blanco Road and Esser and provide an opportunity to extend the Currey Creek Trail system.





8. Boerne Mobility Master Plan

The Mobility Master Plan (MMP) is a long-range plan that seeks to create a safer, more accessible, and more efficient transportation network that improves the quality of life for Boerne residents. This plan includes the collaboration of a variety of jurisdictions and organizations as well as an extensive public involvement process used to identify transportation goals, future projects, and policies as the City of Boerne continues to grow. The MMP process used alternative scenarios to plan for capital projects to be implemented within the next 10-15 years in Boerne. This MMP report documents the development process, outlines the goals and projects identified as a result, details recommended policies as well as serves as an implementation plan for future development.



Intersection Improvement Projects

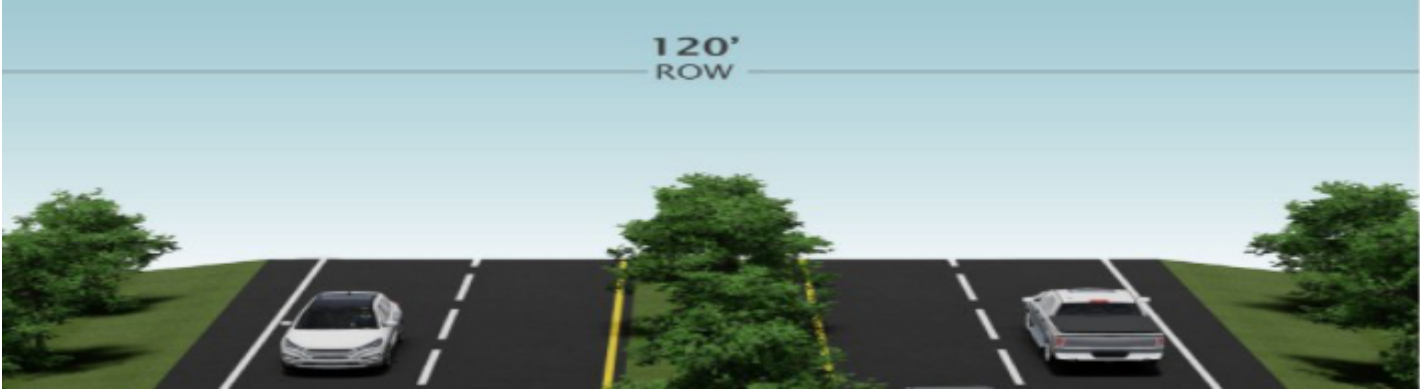
As part of the Mobility Master Plan, sixteen of the City’s core intersections were studied and evaluated to determine where the greatest needs exist in combination with the feedback received from the community at Open House I. Based on this evaluation, a total of 20 intersection improvement projects that are anticipated to improve operations were developed and prioritized for inclusion in the plan. Criteria for prioritizing intersection improvements was divided into five categories: Existing Intersection Conditions, Intersection Improvements, Feasibility, Cost and Community Feedback. Each category was weighted based on priority as indicated by input received from the community during the Priority Pyramid activity. Within each category, performance measures were established to evaluate and prioritize projects based on their degree of impact and ability to align with the needs and desires of the community.

Intersection Project Rankings				
Rank	Project Name	Score (Max. of 100)	Priority	Cost
1	River Road & Herff Road/Esser Road Turn-Lane Improvements (Short-Term)	98.50	High	\$150,000
2	River Road & Herff Road/Esser Road Intersection Improvements (Long-Term)	81.75	High	\$5,000,000
3	Main Street & River Road Intersection Improvements	74.00	High	\$350,000
4	Charger Boulevard & SH 46 Turn-Lane Improvements	72.63	High	\$400,000
5	Main Street & Blanco Road Traffic Signal Improvements	68.25	High	\$50,000
6	Main Street & Bandera Road Intersection Improvements	65.25	High	\$50,000
7	Scenic Loop Road & Cascade Cavern Traffic Signal Installation (Committed)	62.00	Committed Project	
8	Sisterdale Cutoff & Adler Street Intersection Improvements (Short-Term)	59.13	Medium	\$700,000
9	Main Street & School Street Roundabout - Paired with Project #1-L	58.50	Medium	\$5,000,000
10	Old San Antonio Road & Herff Road Intersection Improvements	58.25	Medium	\$500,000
11	Sisterdale Cutoff & Adler Street Roundabout (Long-Term) - Paired with Project #2	56.25	Medium	\$3,000,000
12	School Street & Johns Road Roundabout	51.75	Medium	\$1,500,000
13	Old San Antonio Road & Cascade Cavern Roundabout (Committed)	46.25	Committed Project	
14	Copper Creek/Esperanza Boulevard & SH 46 Intersection Improvements	45.38	Low	\$50,000
15	Esser Road & Adler Street Roundabout (Long-Term)	45.38	Low	\$1,500,000
16	Esser Road & Adler Street Turn-Lane Improvements (Short-Term)	45.13	Low	\$150,000
17	Main Street & Herff Road Turn-Lane Improvements	45.00	Low	\$200,000
18	Esser Road & Blanco Road/Bentwood Drive Roundabout (Long-Term)	43.00	Low	\$2,000,000
19	Esser Road & Blanco Road/Bentwood Drive Traffic Signal Improvements (Short-Term)	42.63	Low	\$25,000
20	Main Street & Johns Road Turn-Lane Improvements	33.88	Low	\$200,000

Roadway Enhancement Projects

While the interstation improvement projects provide an opportunity to improve efficiency within the City of Boerne, roadway enhancement projects provide further opportunity to alleviate congestion, reduce travel times, and improve safety. Traffic data and historical crash data were obtained for key roadways within Boerne to identify roadways that were overutilized as well as those that could be better utilized to navigate throughout the community. A total of 18 roadway enhancement projects were developed and prioritized for inclusion in the Mobility Master Plan.

Roadway Enhancement Project Rankings				
Rank	Project Name	Score (Max. of 100)	Priority	Cost
1	School Street Corridor Study	65.88	High	\$500,000
2	Old San Antonio Road Widening	64.00	High	\$6,750,000
3	River Road Corridor Study	62.63	High	\$500,000
4	Scenic Loop Road Widening	61.76	High	\$2,700,000
5	Johns Road Widening	61.41	High	\$3,900,000
6	Adler Street Widening	59.26	Medium	\$6,300,000
7	Main Street Corridor Study	57.60	Medium	\$500,000
8	W Blanco Road Reconstruction	56.66	Medium	\$500,000
9	Cascade Cavern Widening	55.05	Medium	\$1,350,000
10	Upper Cibolo Creek Road Widening	54.02	Medium	\$2,025,000
11	W Kronkosky Street Reconstruction	52.59	Medium	\$500,000
12	Parkway Drive Reconstruction	50.73	Medium	\$500,000
13	Ranger Creek Road Widening	49.92	Low	\$3,000,000
14	N Shooting Club Road Reconstruction	48.52	Low	\$1,000,000
15	Coughran Road Realignment and Widening	45.85	Low	\$2,250,000
16	Cascade Cavern Improvements	45.42	Low	\$500,000
17	Esser Road Restriping	44.19	Low	\$100,000
18	Johns Road Realignment and Widening	42.87	Low	\$6,750,000



Bicycle and Pedestrian Projects

A total of 86 bicycle and pedestrian projects were identified as part of the Mobility Master Plan and prioritized by evaluating connectivity and safety. These criteria were weighted to reflect community needs and project goals to ensure that projects with the most impact are ranked highest.

Bicycle & Pedestrian Project Rankings				
Rank	Project Name	Score (Max. of 70)	Priority	Cost
1	South Main St at River Rd Sidewalk Reconstruction	62.75	High	\$10,650
2	Johns Road Shared Use Path	52.75	High	\$544,000
3	Esser Road Shared Use Path	51	High	\$667,000
4	Old No. 9 Greenway Connection	43	Medium	\$319,500
5	Cibolo Creek Trail Extension 1	40	Medium	\$370,500
6	South Plant Ave Bike Lane	37.75	Medium	\$45,600
7	Old No. 9 Greenway Extension 4	36.75	Medium	\$55,500
8 (Tie)	Rosewood Ave Bike Lane	34.75	Low	\$121,000
	Old No. 9 Greenway Extension 2	34.75	Low	\$319,500
10	Cibolo Creek Trail Extension 3	34.25	Low	\$45,000
11	Currey Creek Trail Extension 1	34	Low	\$786,000



Recommendation 1. Promote local arts and culture



Boerne has many existing arts and cultural assets and would benefit from City support and promotion.

1-1. Highlight local arts and culture in City marketing

Highlighting arts and culture in marketing materials would demonstrate how vibrant the community is, underscore to residents how integral the arts are to preserving Boerne's Main Street and small town feel and draw more tourism to the city.

Highlighting local arts and culture might look like:

- Spotlighting local arts and culture practitioners and organizations in City marketing;
- Providing residents regular updates on City arts and culture initiatives, including on historic preservation efforts;
- Installing banners on Main Street highlighting local art and culture; and
- Highlighting arts and culture in sample itineraries, such as a public art walk that also calls out local businesses, as well as a food and beverage crawl that prompts visitors to tour public art and placemaking.

1-2. Strengthen arts and culture representation in Community Calendar

The Community Calendar is already a great resource for community events in Boerne. Highlighting arts and cultural activities developed by local organizations in this calendar offers more exposure for these events.

Activating the Community Calendar through arts and culture might include:

- Identified dates when the Amphitheater is available for community use;
- A clear process for submitting information;
- Regular calls for information to include cultural arts organizations and community groups;
- Coordination of efforts with the Parks and Recreation Calendar, Visit Boerne and local newspapers; and
- Features of arts and cultural organizations or initiatives monthly or seasonally.



1-3. Explore art and culture as economic drivers

Arts and culture can encourage economic activity. For example, individuals attending an event at a theater might go to dinner at a nearby restaurant before a show. For more information on how arts and culture can serve as economic drivers, see Appendix C.

Examples of exploring arts and culture as economic drivers include:

- Assess how many businesses on Main Street feature visual and performing art to identify the current role of art and culture among downtown businesses;
- Feature performances and exhibits held at local businesses on the Community Calendar to raise awareness;
- Analyze the economic impact of the arts in Boerne; and
- Consider participating in an upcoming Arts & Economic Prosperity study with the Americans for the Arts.

1-4. Integrate art and culture throughout City plans

City planning initiatives that integrate arts and culture could create more opportunities for Boerne residents to enjoy arts and culture. For more information on how existing City plans already address, or impact, arts and culture, see Appendix B.

Integrating arts and culture into City plans may look like:

- Working with City departments to identify initiatives where arts and culture are especially relevant and bolster the role of the cultural arts within those efforts;
- Improve safety and walkability through functional design, such as asphalt art on pedestrian crossings;¹
- Adding new and welcoming points of entry that integrate unique public art and functional design; and
- Using this plan to support existing and future City plans.

Recommendation 2. Celebrate Boerne's history and heritage through placemaking



Boerne has a rich history that deserves to be celebrated. The following objectives offer methods of highlighting the City's history and heritage.

2-1. Develop City-wide signage program of local history

Aesthetic signage reflecting Boerne's history and heritage at historically significant locations would demonstrate to residents and tourists that Boerne values its history. This is also an opportunity to involve the community in highlighting what stories and locations are important to them. Note that signage should still reflect Boerne's culture and tie into other wayfinding and signage throughout the city.

Examples of signage that highlights Boerne's history could include one, or a series, on the following topics:

- German heritage;
- Indigenous people to the region;
- Boerne's role as a refuge for European intellectuals;
- Boerne's status as a sanctuary for urban dwellers;
- Agriculture; and
- Native plants and wildlife.

2-2. Use art and culture to draw residents and tourists to Main Street

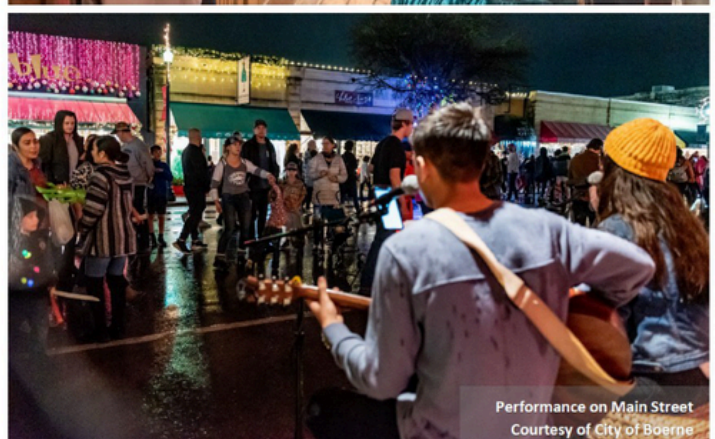
This is an opportunity to tie arts and culture into current urban planning initiatives such as the Urban Corridor Design Guide to provide a function of providing guidance and direction while adding to City aesthetics.

Arts and culture-related strategies that could draw residents and tourists to Main Street include:

- Directional sculptures and murals at key intersections to identify the direction towards Main Street;
- Installing public art to attract residents and visitors to key locations;
- Organizing events, such as an arts festival, to encourage movement on foot along the street;
- Continuing to revitalize historic buildings through preservation efforts; and
- Adding and updating decorations to Main Street structures seasonally to celebrate holidays, changing seasons, community events, etc.

Examples of placemaking:

- Small statues being placed on sidewalks in different neighborhoods of a city, each painted to reflect the unique identity of the area;
- Artists being invited to transform a busy city block into an art space by painting murals on the side of buildings;
- An overgrown park becoming a place for garden clubs, chess games, little-lending-libraries, live music and public art;
- An abandoned parking lot being transformed into a basketball court, outdoor drive-in movie venue or Farmers Market;
- An empty lot becoming revitalized through a community garden; and
- An unused lawn of a public building reimagined as a community gathering space by setting up picnic tables and inviting local food trucks.



2-3. Support the City of Boerne Fire Department in displaying artifacts of resident service

The City of Boerne Fire Department is invested in highlighting the history of citizen service through art and culture.

Supporting the Fire Department in this goal may look like:

- Preserving historic engines, objects and archives;
- Installing glass windows on facilities to ensure pedestrians on Main Street can view at least one historic engine; and
- Organize open house events that showcase historic engines, objects and archives through interactive activities.

2-4. Activate parks and trails through functional design and public art that emphasizes place

Keen Independent found that 74 percent of virtual workshop survey participants would like to see more arts and culture in parks and trails. Integrating arts and culture in parks and trails may include:

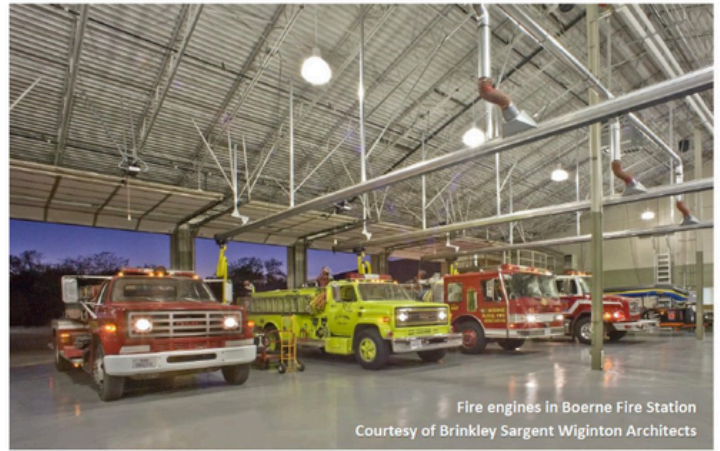
- Ensuring that each park and trail has a unique identity through intentional signage, design elements and public art;
- Installing temporary artwork on fences, such as textile and printed signs to activate walls;
- Incorporating functional art and design into equipment and amenities such as benches, shade structures, and creative play equipment and exercise stations; and
- Introducing shaded structures, such as pavilions, to support

2-5. Approach agriscience as an element of Boerne's culture

Boerne is rich in agricultural history. The AgriCultural Museum & Arts Center contains a blacksmith shop, a woodworking shop, a pioneer house, a wagon house and many outdoor and indoor exhibits that showcase antique farm machinery and implements. Boerne Independent School District (BISD) operates an Ag Barn and Animal Science Center. There is ample opportunity to celebrate agriscience as a key component of Boerne's culture.

Approaching agriscience as an element of Boerne's culture may look like:

- Encouraging partnerships between the AgriCultural Museum & Arts Center with BISD to highlight agriscience continuity;
- Collaborating with community partners to streamline initiatives related to agriscience;
- Featuring agriscience in City marketing materials;
- Installing functional design, such as a bench or a shading structure, with relevant motifs at key locations to highlight agriscience;
- Updating and developing City-wide events to highlight agricultural heritage and science; and
- Enhancing amenities to host agricultural and events.



Fire engines in Boerne Fire Station
Courtesy of Brinkley Sargent Wiginton Architects



River Road Park
Courtesy of City of Boerne



Painting a Fresco at the AgriCultural Museum & Arts Center
Courtesy of City of Boerne



Performance at the Patrick Heath Public Library Amphitheater
Courtesy of City of Boerne

Recommendation 3. Participate in partnerships



We are stronger when we work together. Build new and enhance existing partnerships through the following objectives.

3-1. Support schools in arts and cultural efforts

Supporting children's talent and appreciation for arts and culture could encourage their future support and investment in arts and culture. In addition, demonstrated City support of students' creative works could deepen the students' connection with the Boerne community.

Supporting schools in arts and cultural efforts may include:

- Featuring student talent and artwork at City facilities and events;
- Highlighting career development opportunities, such as mentorships, internships and scholarships;
- Including student performance groups at City events; and
- Explore expanding BISD facilities to serve both students and the broader Boerne community.

3-3. Explore opportunities to collaborate with local nonprofits

Maintaining an open dialogue with local nonprofits is a key ingredient to collaboration, sharing resources and ensuring mutual success. Local nonprofits typically have connections with parts of the community that a City may not, and they could be a great means for gathering feedback and making connections with those community members to better ensure that City initiatives reflect the needs of all Boerne residents.

Collaboration with local nonprofits may look like:

- Engaging local arts and cultural organizations in more events and initiatives that are organized by City;
- Coordinating event dates so that City and nonprofits do not encounter scheduling conflicts and are not forced to compete for audiences;
- Maintaining and updating an inventory of local nonprofits to ensure all active arts and culture nonprofits are engaged;
- Holding networking/mixer/listening events for arts and cultural entities and individuals to get together, network, exchange ideas and maintain open and regular dialogue;
- Highlighting City resources available to local nonprofits and directing communication about these resources to them; and
- Contacting representatives of local nonprofits that serve diverse communities for feedback on arts and cultural initiatives during the planning stage.

3-2. Consider ways to bolster preservation efforts through the Historic Landmark Commission

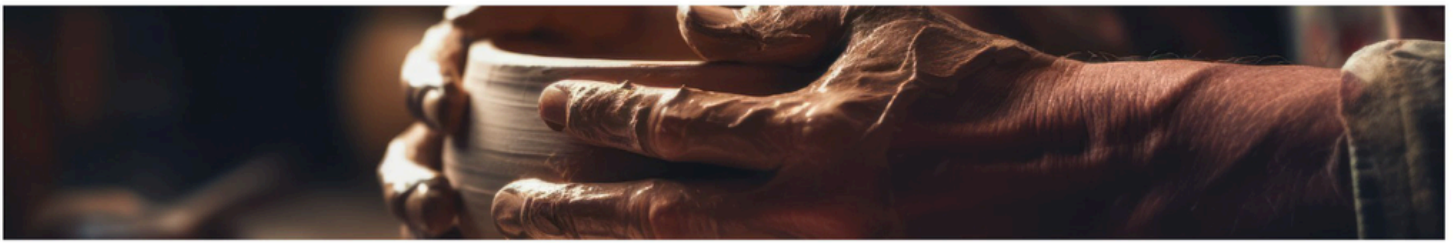
The City of Boerne Historic Landmark Commission plays several important roles in the city, including reviewing applications for historic landmark designation and making recommendations to the Planning and Zoning Commission pertaining to the Historic District. Highlighting the Commission's role and scope can inform Boerne residents and community members of current and planned preservation efforts.

The City can bolster preservation efforts through:

- Highlighting role and current projects of the Historic Landmark Commission in marketing materials;
- Encouraging local newspapers to regularly provide updates on historic preservation in Boerne and the activities of the Historic Landmark Commission;
- Training Commissioners in outreach and resident engagement; and
- Maintaining a process for receiving and responding to resident feedback.



Recommendation 4. Develop policies and procedures related to arts and culture



4-1. Create an Art in Public Places Policy

An Art in Public Places policy can provide guidance on what is considered public art, how pieces are commissioned and deaccessioned and how to maintain the collections through conservation planning. Having a formal policy in place is necessary to the City's role as a steward of municipal collections.

An Art in Public Places Policy should include:

- Definition of public art that includes genres beyond murals and sculpture, and which differentiates between murals and commercial signage;
- A streamlined and transparent decision-making process that involves opportunity for community members to provide input;
- Language that addresses support for the commission of projects by local artists;
- Sustainable funding mechanisms for art in public places; and
- Guidelines for conservation planning.

4-3. Develop curatorial guidelines

The literature review of City plans in Appendix B shows that public art and functional design are integral to the City's long-term planning. The Urban Corridor Design & Enhancement Guide, for instance, proposes a tactic for presenting Boerne's unique identity through the deployment of a "kit of parts," which includes landscape, hardscape, lighting, art and artifacts, and messaging.² Developing curatorial guidelines will ensure that the art and artifacts featured in the "kit of parts" are appropriate to each location, representative of Boerne's rich history and local talent, and varied to ensure that the art is unique and inspiring.

Development of curatorial guidelines should include:

- Cataloging existing installed art and artifacts by medium, subject, material and artist background to ensure variety in collection and across the city;
- Considering if an artwork is appropriate for the location;
- Designing parameters, such as scale or subject matter, for artists on commissions while remaining open to artistic interpretation;
- Requiring artists to submit a conservation plan as part of their commission; and
- Including a community review process on select projects (see Appendix D for more information).

4-2. Identify City facilities for displaying public art

Public art, which includes performance and craft, can be installed, or experienced, outdoors or indoors. Identifying City facilities for public art can activate unused space and expose staff and community members to local talent and culture while going about their day, such as working or running errands.

This recommendation might include:

- Assessing existing facilities for their potential to display and showcase public art;
- Collaborating with the Patrick Heath Public Library to coordinate public art initiatives;
- Conducting a feasibility study of facilities that may benefit from updating or renovation;
- Ensuring public art in City facilities is accessible to residents and visitors both in terms of physical accommodation and messaging; and
- Planning displays at least two years in advance to ensure time to engage community leaders as appropriate.



Athena's Prayer by James Muir
Courtesy of City of Boerne

Recommendation 5. Plan for the future



5-1. Consider developing a Public Art Master Plan

As the City continues to develop its public art collection, a Public Art Master Plan can serve as a guiding framework for future growth. The City can develop this Plan internally or hire a consultant.

An impactful Public Art Master Plan will involve a(n):

- Evaluation of existing collections management, including assessing condition of artwork and efficacy of any policies and procedures;
- Robust stakeholder and public engagement using mixed methods not limited to interviews and focus groups, a survey and public meeting; and
- Review of existing and possible funding mechanisms for public art.

5-3. Explore possible district designations in Boerne

Boerne's Historic District was designated by City Council to protect and preserve the historical, cultural and architectural character of the district. During the planning process, some stakeholders and community members stated an interest in one day establishing a Cultural District in Boerne that would eventually be eligible for funding and grants through the Texas Commission on the Arts.

The City can explore possible district designation by:

- Identifying benchmark cities with one or more designated cultural districts and researching how designation has impacted the community;
- Asking residents whether there is an interest in district designation as part of the 2026 Community Survey;
- Establishing the district, if there is resident support; and
- Pursuing the process for State recognition of the district.³

5-2. Identify sites for arts and culture amenities and events

Throughout the planning process, Boerne residents and community members stated that spaces for arts and culture foster community, encourage entrepreneurship and attract businesses and visitors.

The City can identify sites for arts and culture amenities and events by:

- Conducting one or more feasibility studies to assess possible sites;
- Considering which locations can contribute to walkability and safety if arts and cultural amenities were introduced;
- Engaging residents to gather feedback on preferred sites, such as through a survey or as part of local elections; and
- Supporting local business owners who are interested in showcasing arts and culture by offering incentives and maintaining an accessible process for obtaining permits for murals, for instance.



Main Street
Courtesy of Film Boerne



Cibolo Trail
Courtesy of Film Boerne



5-4. Develop sustainable funding sources for arts and culture

Sustainable funding is a key component for a thriving art and cultural ecosystem. The City can develop sustainable funding sources for arts and culture by:

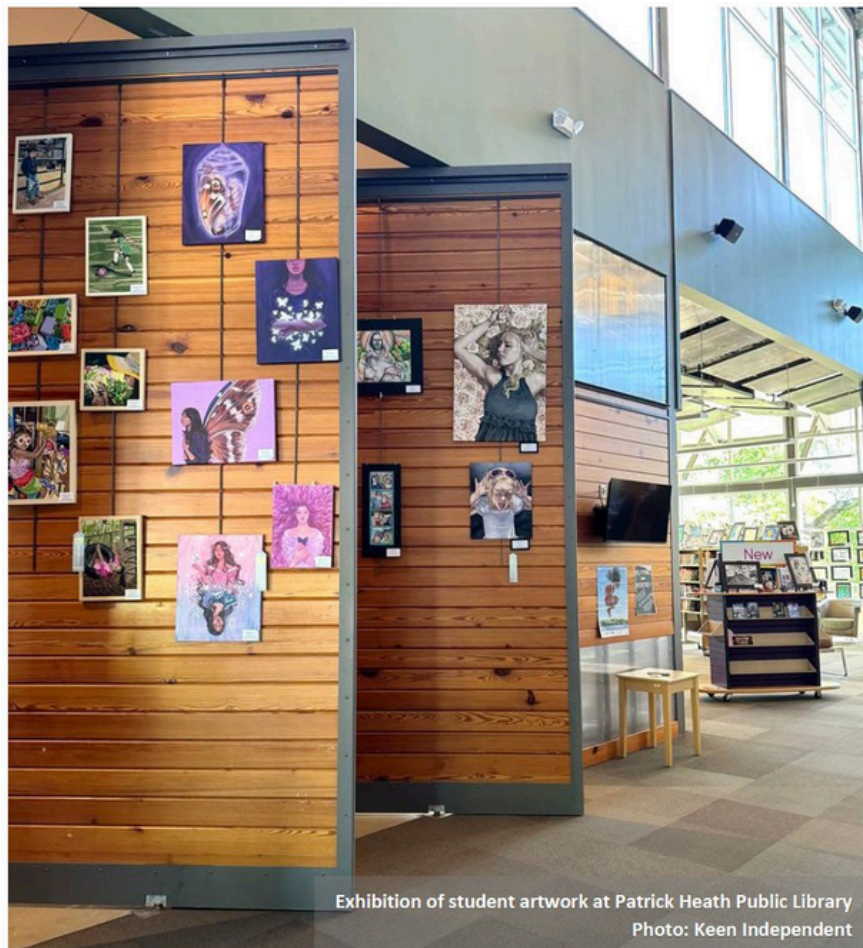
- Assessing existing available funding sources;
- Considering restructuring existing taxes, such as the Hotel Occupancy Tax, and directing a portion towards arts and culture;
- Encouraging local nonprofits to conduct a philanthropic study to identify potential for cultivating arts patrons; and
- Explore introducing a percent for art program, where a City capital construction project costing more than \$250,000 contributes up to one percent of the cost of the project to go towards a public art fund.⁴

5-5. Identify an Arts and Culture Administrator to coordinate City arts and cultural initiatives

As the City continues to expand its arts and cultural offerings and Boerne increasingly becomes a cultural hub of the greater Texas Hill Country region, identifying an Arts and Cultural Administrator could streamline City arts and cultural initiatives.

An Arts and Culture Administrator would serve as a:

- Coordinator for all City arts and cultural initiatives;
- Contact person regarding all City arts and cultural initiatives for Boerne residents and community members; and
- Staff liaison to the Arts and Culture Board or Commission, if the City forms such a Board or Commission.



Exhibition of student artwork at Patrick Heath Public Library
Photo: Keen Independent

2026 City of Boerne Master List of Projects

Goal 1: Accommodate anticipated community growth through smart growth principles and strategic investments in utilities while protecting the natural resources and small-town character of Boerne.

MP Action # or Document	Action Recommendation	Master Plan Goal	Document	Budget Required Task?	Goal Completion Timeframe	Legal/Regulatory Obligation?	Strategy Map Alignment	CM Report Category	Action Owner	Estimated Cost	Project Start	Completion Date	Current Status	Comments
1.3.11	Determine present conditions of downtown North Main utility infrastructure; create a program for improvements to allow for economic development opportunities.	Goal 1: Growth & Capacity	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	BELT	TBD	TBD		Not Started	Staff has had discussions on potential incentive program. Program would potentially include grant or reimbursement on utility bill for infrastructure upgrades.
DMP	Johns Road near Cibolo Crossing Subdivision	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Short Term (1-2 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
DMP	Schwepe and Hickman Street	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Short Term (1-2 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
DMP	E. Blanco Road at Unnamed Tributary A	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Short Term (1-2 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
DMP	Currey Creek Regional Detention Facility	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Mid Term (3-10 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
DMP	Johns and Lohmann Street	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Mid Term (3-10 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
DMP	Unnamed Tributary A - Subdivision Flood Protection & Mobility Project	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Mid Term (3-10 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
DMP	Plant Channel Improvements	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Mid Term (3-10 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
DMP	East Boerne Regional LID	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Mid Term (3-10 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
DMP	Bluebonnet Circle Drainage Improvements	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Mid Term (3-10 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
DMP	Currey Creek Channel Improvements	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Mid Term (3-10 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
DMP	Unnamed Tributary A Regional Detention Facility	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Long Term (10+ yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		Not Started	Currently unfunded
1.4.4	Evaluate opportunities to improve riparian buffers on City-owned property.	Goal 1: Growth & Capacity	2018 Master Plan	Yes	Short Term (1-2 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll/Lisette Jimenez		FY-21		In-Progress	See 1.2.4. In-Progress
1.3.1	Consider expansion of the 2015 Water Resources Plan to develop a Comprehensive Water/Wastewater Master Plan to help identify long-term water and wastewater infrastructure needs and timing of these projects. Develop a comprehensive water/wastewater master plan to help identify long-term water and wastewater infrastructure needs.	Goal 1: Growth & Capacity	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Infrastructure	Mike Mann		FY-22		In-Progress	Mayor created water planning committee. Staff will use recommendations from committee to help develop master plan
DMP	Adler Road at Currey Creek and Unnamed Tributary A	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Short Term (1-2 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll		FY-22		In-Progress	Construction underway with expected completion August 2026
DMP	Old San Antonio Street at Menger Creek	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Short Term (1-2 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll		FY-22		In-Progress	95% design submittal under design. Project not funded for construction and staff has been investigation state/federal funding opportunities
1.2.1	Coordinate with the San Antonio River Authority (SARA) and Guadalupe-Blanco River Authority (GBRA) partners to implement identified improvements on the Cibolo Creek watershed and other important drainageways in the Boerne area.	Goal 1: Growth & Capacity	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll		FY-24		In-Progress	Jeff Carroll was appointed position on the SARA's region 12 flood planning group. Drainage Projects from City's DMP were included in the flood planning group submittal to TWDB.
DMP	School street at Cibolo Creek and Frederick Creek	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Mid Term (3-10 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		In-Progress	Future bridge improvements to studied with BIP federal grant.
DMP	River Road at Unnamed Tributary A	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Long Term (10+ yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		In-Progress	Future bridge improvements to studied with BIP federal grant.
DMP	Herff and Esser Road Improvements at Currey and Cibolo Creek	Goal 1: Growth & Capacity	Drainage Master Plan	Yes	Long Term (10+ yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	TBD	TBD		In-Progress	Future bridge improvements to studied with BIP federal grant.
1.4.1	Promote environmentally sensitive building and low impact development (LID) practices as part of new public and private development.	Goal 1: Growth & Capacity	2018 Master Plan	Yes	Short Term (1-2 yrs)		Environmental Responsibility	Development	Jeff Carroll	\$67,299	FY-19	Feb-20	Complete	LID/Stormwater 2020 ordinance update and included within UDC.
1.4.5	Evaluate and implement modifications to the City's development ordinances to establish riparian buffers and low impact development as part of new development in sensitive areas.	Goal 1: Growth & Capacity	2018 Master Plan	Yes	Short Term (1-2 yrs)		Environmental Responsibility	Development	Jeff Carroll	\$67,299	FY-19	Feb-20	Complete	Drainage Protection Zones (DPZs) created to protect riparian zones created with 2020 ordinance updates and included in UDC
1.1.6	Refine the fiscal impact analysis process to potentially include a tool used in the assessment of property annexation and planned unit development proposals.	Goal 1: Growth & Capacity	2018 Master Plan	Yes	Short Term (1-2 yrs)		Fiscal Excellence	Development	Nathan Crane	N/A	FY-19	Apr-18	Complete	Developed as part of Annexation Strategy before change in state annexation law in 2018
1.4.6	Evaluate opportunities to modify and implement modifications to the City's zoning, subdivision, and other development regulations to encourage or incentivize further protection of sensitive natural resources (e.g., stream or riparian corridors, steep slopes, mature trees, etc.) as part of new development.	Goal 1: Growth & Capacity	2018 Master Plan	Yes	Short Term (1-2 yrs)		Environmental Responsibility	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
1.2.2	Evaluate potential Modifications to the City's drainage criteria manual and regulations stemming from recent updates to the frequency and intensity of rainfall events.	Goal 1: Growth & Capacity	2018 Master Plan	Yes	Mid Term (3-10 yrs)	TRUE	Environmental Responsibility	Development	Mike Mann		FY-19	Oct-19	Complete	Completed
1.2.3	Consider development of Develop a comprehensive Drainage Master Plan for Boerne.	Goal 1: Growth & Capacity	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Environmental Responsibility	Infrastructure	Jeff Carroll	\$250,000	FY-20	Apr-23	Complete	Completed
1.1.1	Proactively evaluate and implement Boerne's growth program in the context of smart growth principles.	Goal 1: Growth & Capacity	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Development	BELT		FY-19	Ongoing	In-Progress	Staff utilizes community vision in master plan as well as smart growth principles in evaluation of projects
1.1.2	Emphasize community growth strategies that maximize the use of existing City infrastructure.	Goal 1: Growth & Capacity	2018 Master Plan	No	Short Term (1-2 yrs)		Fiscal Excellence	Development	BELT/City Council		FY-19	Ongoing	In-Progress	See 1.4.1. Staff has implemented ordinances that help to accomplish this goal.
1.1.4	Re-evaluate the City's Capital Improvement Program (CIP) and update it to incorporate consistent findings related to the Master Plan and changing priorities.	Goal 1: Growth & Capacity	2018 Master Plan	No	Short Term (1-2 yrs)		Fiscal Excellence	Financial	BELT/CMO		FY-19	Ongoing	In-Progress	Development of Master Plan Action Item Spreadsheet
1.3.5	Continue to evaluate and anticipate the need for expansion of the City's water treatment to accommodate population growth projections.	Goal 1: Growth & Capacity	2018 Master Plan	No	Mid Term (3-10 yrs)	TRUE	Environmental Responsibility	Infrastructure	Mike Mann		FY-19	Ongoing	In-Progress	Staff Continues to monitor growth
1.3.6	Continue to evaluate and anticipate the need for expansion of the City's Wastewater Treatment and Recycling Center (WWTRC) to accommodate population growth projections.	Goal 1: Growth & Capacity	2018 Master Plan	No	Mid Term (3-10 yrs)	TRUE	Environmental Responsibility	Infrastructure	Mike Mann		FY-19	Ongoing	In-Progress	Staff continues to monitor growth and has projects proposed in CIP to expand as necessary
1.3.5	Continue to evaluate and anticipate the need for expansion of the City's water treatment to accommodate population growth projections.	Goal 1: Growth & Capacity	2018 Master Plan	No	Long Term (10+ yrs)	TRUE	Safety & Security	Infrastructure	Mike Mann		FY-19	Ongoing	In-Progress	Staff continues to monitor growth

Goal 2: Diversify housing and employment opportunities through a focus on the character and quality of development and redevelopment around the community.

MP Action # or Document	Action Recommendation	Master Plan Goal	Document	Budget Required Task?	Goal Completion Timeframe	Legal/Regulatory Obligation?	Strategy Map Alignment	CM Report Category	Action Owner	Estimated Cost	Project Start	Completion Date	Current Status	Comments
2.4.1	Facilitate public streetscape improvements as catalyst projects in downtown.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Development	Jeff Carroll		TBD		Not Started	Not started-No serious discussions about taking over ownership of Main Street w/o alternate TxDOT route being established.
2.4.2	Identify funding for additional gateways into downtown Boerne.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Mobility	Jeff Carroll/Nick Montagno		FY-20		In-Progress	\$100,000 annually allocated in budget for potential items (5-year plan). Will require TxDOT permitting.
2.4.4	Coordinate with area property owners (and TxDOT) to improve access and the landscaping and visual appearance of properties along North Main Street.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Development	Nicholas Montagno		FY-21		In-Progress	Staff working with property owners as properties are developed/redeveloped.
2.1.1	Undertake a comprehensive analysis of the City's zoning, subdivision, and other zoning regulations, and evaluate and modify ordinances to accomplish quality development goals.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.1.2	Undertake a comprehensive update to the City's zoning, subdivision, and other development regulations to implement the recommendations identified in the Boerne Master Plan and improve the quality and character of the built environment and the City's design criteria.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.1.3	Review and amend the subdivision regulations as necessary to improve connectivity in and through new subdivisions.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.1.4	Review and amend the zoning and subdivision regulations to allow a greater mix of housing types in neighborhoods.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.2.1	Proactively evaluate opportunities to expand the unique urban character of downtown to adjacent areas designated on the Boerne Future Land Use Plan.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.2.2	Identify opportunities to allow multi-family residential in transitional residential areas per market demand.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.2.3	Review and amend the zoning and subdivision regulations to facilitate increased transition of existing single-family residential units to higher intensity transitional residential products or neighborhood commercial in and around the older established neighborhoods of downtown.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.3.3	Develop a comprehensive guidebook which clearly specifies the development process for citizens and the development community.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of UDC Handbook
2.3.4	Establish of a zoning clearance permit to clarify development rights.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.3.5	Establish a consistent process for codifying adopted City ordinances.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.3.6	Evaluate opportunities to establish mixed-use development along Herff Road (i.e., mixed- product residential, commercial, medical and office development).	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.4.3	Continue to identify opportunities to add urban- character residential units in downtown and the surrounding area to create an increased nighttime and weekend market demand.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Development	Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
2.2.7	Expand efforts to increase protections for historic preservation in Boerne.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane	N/A	FY-20	Nov-19	Complete	Updated Zoning Ordinance for Historic Structure Demolitions
2.2.4	Develop character and context- sensitive street cross-sections as part of the next update to the City's Thoroughfare Master Plan.	Goal 2: Land Use & Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Development	Jeff Carroll	\$150,000	FY-21	Feb-22	Complete	Included in Mobility Master Plan (MMP) and future UDC updates.
2.2.6	Facilitate opportunities to implement the BISD Catalytic Site in downtown Boerne.	Goal 2: Land Use & Development	2018 Master Plan	No	Mid Term (3-10 yrs)		Community Charm	Development	Nathan Crane		TBD		Not Started	BISD not selling property
2.2.5	Facilitate opportunities to implement the Cibola Creek Catalytic Site in downtown Boerne.	Goal 2: Land Use & Development	2018 Master Plan	No	Mid Term (3-10 yrs)		Community Charm	Development	Nathan Crane		FY-18		In-Progress	Staff continues to work with potential developers of parcels within area
2.1.5	Collaborate with Boerne ISD to establish joint goals for future school siting to ensure they are well-located and integrated into neighborhoods where possible.	Goal 2: Land Use & Development	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Development	Nathan Crane		FY-19	Ongoing	In-Progress	Staff has helped locate potential sites within WCID #3A

Goal 3: Proactively Plan for a multimodal transportation system to reduce congestion, accommodate anticipated travel demand, and provide quality of life amenities.

MP Action # or Document	Action Recommendation	Master Plan Goal	Document	Budget Required Task?	Goal Completion Timeframe	Legal/Regulatory Obligation?	Strategy Map Alignment	CM Report Category	Action Owner	Estimated Cost	Project Start	Completion Date	Current Status	Comments
PMP	Trails within Northrup Park	Goal 3: Mobility	Parks Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Mobility	Lisette Jimenez	\$665,755	FY-25		Not Started	Currently unfunded.
PMP	Curry Creek Trail Extension Blanco Road to Old No. 9 Trail	Goal 3: Mobility	Parks Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Mobility	Lisette Jimenez	\$176,880	TBD		Not Started	Currently unfunded
3.1.5	Determine and pursue available opportunities to establish new truck route ordinance to reroute truck traffic away from Main Street.	Goal 3: Mobility	2018 Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		TBD		Not Started	Not started-No serious discussions about reroute truck traffic w/o alternate TxDOT route being established.
3.2.2	Obtain cost estimates and establish a long-term plan to implement the high priority on-street bicycle lane projects as set out in the Boerne Pedestrian & Bicycle Recommendations Study (AAMPO) (e.g., East Blanco Road/West San Antonio Ave.; Herff Road from Oak Park Drive to Old San Antonio Road; West Highland Drive; South Plant Street; and the secondary streets of Turner Avenue, West Hosack Street, Live Oak Street, and Rosewood Avenue).	Goal 3: Mobility	2018 Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll		TBD		Not Started	Not started. In time since MP prepared Federal and State guidance is transitioning to Shared Use Path (SUP) which provides wider sidewalks instead of on-street bike lanes.

3.2.6	Fund and establish the recommended shared use path improvements to improve pedestrian and bicycle connections throughout the City (e.g., along Esser Road and Johns Road, Champion Boulevard, and a connection between Johns Road and North Main Street)	Goal 3: Mobility	2016 Master Plan	Yes	Long Term (10+ yrs)		Community Charm	Mobility	Jeff Carroll		TBD		Not Started	Future study to determine number of parcels affected for ROW or Easement acquisition required to complete project. Future MPO Transportation Alternative (TA) project submittals.
MMP	Bike Lane - Live Oak St	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Bike Lane - Rosewood Ave	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Bike Lane - South Plant Ave	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Corridor Study+ Main Street	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Corridor Study- River Road	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Intersection Improvements - Copper Creek/Esperanza Boulevard & SH 46	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Intersection Improvements - Esser Road & Adler Street Roundabout (Long-Term)	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Intersection Improvements - Esser Road & Blanco Road/Bentwood Drive Roundabout (Long-Term)	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Intersection Improvements - Main Street & Bandera Road	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Intersection Improvements - Main Street & River Road	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Intersection Improvements - Main Street & School Street Roundabout - Paired with Project #1-L	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Intersection Improvements - Sisterdale Cutoff & Adler Street (Short-Term)	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Intersection Improvements - Sisterdale Cutoff & Adler Street Roundabout (Long-Term) - Paired with Project #2	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Road Widening - Johns Road (ETJ to I10)	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Road Widening - Johns Road (I10 to school street)	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Road Widening - Ranger Creek road	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Road Widening - Upper Cibolo Creek	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Sidewalk - E San Antonio	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	planned for future downtown sidewalk project
MMP	Sidewalk - Harz	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	planned for future downtown sidewalk project
MMP	Sidewalk - Hickman	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	planned for future downtown sidewalk project
MMP	Sidewalk - Saunders	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	planned for future downtown sidewalk project
MMP	Sidewalk - Theissen 1	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	planned for future downtown sidewalk project
MMP	Sidewalk - Theissen 2	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	planned for future downtown sidewalk project
MMP	Sidewalk - Theissen 3	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	planned for future downtown sidewalk project
MMP	Sidewalk - Turner 1	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	planned for future downtown sidewalk project
MMP	Sidewalk - Turner 2	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	planned for future downtown sidewalk project
MMP	SUP - Esser Road	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	Will require ROW/Easement from several landowners
MMP	SUP - Highland	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	Will require ROW/Easement from several landowners
MMP	SUP - Hosack	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	Will require ROW/Easement from several landowners
MMP	SUP - Johns Road	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	Will require ROW/Easement from several landowners
MMP	Trail - Cibolo Creek Trail Extension 1 (extend to School Street)	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	Will require ROW/Easement from several landowners
MMP	Trail - Currey Creek Trail Extension 1 (From Blanco to Esser)	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	Will require ROW/Easement from several landowners
MMP	Trail - Old No 9 Extension 2 (connect to Herff Ranch Blvd)	Goal 3: Mobility	Mobility Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	Will require ROW/Easement from several landowners
MMP	Trail - Old No 9 Extension 4 (to Autumn Ridge)	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	Will require ROW/Easement from HOA
MMP	Trail - Old Number 9 Connection (at River/Herff intersection)	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	Will require ROW/Easement from several landowners
MMP	Trail - Stand Alone Downtown Greenway	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	Will require ROW/Easement from several landowners
MMP	Turn-Lane Improvements - Charger Boulevard & SH 46	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Turn-Lane Improvements - Main Street & Johns Road	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		Not Started	
MMP	Intersection Improvements - Old San Antonio Road & Cascade Cavern Roundabout	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 22		In-Progress	RAB included in Cascade Cavern MPO project with estimated construction beginning in FY32
MMP	Road Widening - Cascade Cavern	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 22		In-Progress	Cascade improvements included in Cascade Cavern MPO project with estimated construction beginning in FY32
MMP	Road Widening - Coughran Road Realignment	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 22		In-Progress	County has prepared design schematic
MMP	Road Widening - Scenic Loop Road (north of IH10)	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 22		In-Progress	Scenic Loop Cascade improvements included in Cascade Cavern MPO project with estimated construction beginning in FY32
MMP	Traffic Signal Installation - Scenic Loop Road & Cascade Cavern	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 22		In-Progress	traffic signal improvements included in Cascade Cavern MPO project with estimated construction beginning in FY32.
MMP	Intersection Improvements - Old San Antonio Road & Herff Road	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		In-Progress	Intersection improvements included with Menger Creek Bridge Project. Design 95% complete, but not funded
MMP	Intersection Improvements - School Street & Johns Road Roundabout	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		In-Progress	22 Bond Project. Design underway
MMP	Reconstruction - S Main at River Rd Sidewalk	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		In-Progress	Design complete. Plan to start construction summer FY26
MMP	Road Widening - Adler Street	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		In-Progress	22 Bond Project. Design underway
MMP	Road Widening - Scenic Loop Road (south of IH10)	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		In-Progress	County has prepared design schematic
MMP	Traffic Signal Improvements - Main Street & Blanco Road	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		In-Progress	City in discussion with TxDOT for traffic signal upgrades to include Flashing Yellow Arrow (FYA)
MMP	Turn Lane Improvements - Esser Road & Adler Street (Short Term)	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		In-Progress	22 Bond Project. Design underway

MMP	Intersection Improvements - River Road & Herff Road/Essex Road	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		In-Progress	ongoing discussions with TxDOT. multiple federal grants have been submitted. TxDOT has told city & County they will be submitting turn lane improvements within existing ROW to AAMPO call for projects.	
MMP	Road Widening - Old San Antonio	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 24		In-Progress	corridor study in process with estimation of completion March 2025.	
MMP	Sidewalk - Hosack 2	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 24		In-Progress	Included with Schweppe Street project included in MPO citywide project FY27	
MMP	Sidewalk - Schweppe Street	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 24		In-Progress	design complete. Project included in MPO citywide project FY27	
3.2.5	Fund the recommended improvements to key intersections to improve the safety of pedestrian crossings (e.g., River Road, Main Street, and the South Main Street/Crosspoint intersections).	Goal 3: Mobility	2018 Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY-19		In-Progress	City working with TxDOT. Ped crossing at River Road/Plant St intersection installed with flashing Beacon.	
3.2.5	Fund the recommended improvements to key intersections to improve the safety of pedestrian crossings (e.g., River Road, Main Street, and the South Main Street/Crosspoint intersections).	Goal 3: Mobility	2018 Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll		FY-19		In-Progress	ongoing discussions with TxDOT. SS4A implementation grant submitted in May '26 to design and build ped crossings with medians	
3.2.4	Continue to work with TxDOT to establish additional pedestrian crosswalks with median refuges at additional locations on Main Street and River Road.	Goal 3: Mobility	2018 Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY-20		In-Progress	City working with TxDOT for Main street. Flashing Beacon installed at River/Plant Intersection. SS4A planning grant studied downtown pedestrian safety. Staff has submitted SS4A implementation grant to design and build main street refuge islands	
3.2.3	Obtain cost estimates and establish a long-term plan to implement the high priority pedestrian sidewalk projects as set out in the Boerne Pedestrian & Bicycle Recommendations Study (AAMPO) (e.g., West San Antonio Avenue to Lattimore Boulevard; Rosewood Avenue to downtown Boerne, North right-of-way of River Road; East Bandera Road, Schweppe Street, Herff Road to Old San Antonio Road, West Bandera Road from I-10 frontage road to past Norris Lane).	Goal 3: Mobility	2018 Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Mobility	Jeff Carroll		FY-20		In-Progress	E. Bandera, Herff Road, Rosewood, & West San Antonio Ave Complete. Schweppe Street in design and submitted w/ AAMPO TA project Discussions ongoing for W. Bandera and River road which are both TxDOT FY 27 construction will begin on MPO Transportation Alternative (TA) project city-wide sidewalk submittals that includes Schweppe and other locations.	
3.2.7	Partner with the Alamo Area MPO and other jurisdictions to create consistent bicycle and pedestrian educational and promotional materials beneficial to the Boerne community.	Goal 3: Mobility	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Mobility	Jeff Carroll		FY-24		In-Progress	Ongoing discussions with MPO.	
MMP	Sidewalk - Bentwood	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY23		In-Progress	Staff to complete design in FY '26. project included in MPO citywide project FY27	
MMP	Turn-Lane Improvements - Main Street & Herff Road	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll	TBD	TBD		In-Progress	2 developments had this turn lane included in their TIA. Currently under design by developer's team.	
MMP	Sidewalk - Frey	Goal 3: Mobility	Mobility Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 21	Feb 2024	Complete	completed with Oak Park Project	
MMP	Reconstruction - N Shooting Club	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		Complete	Reconstruction of intersection Shooting Club @ Commerce is complete	
MMP	Reconstruction - Parkway Drive	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		Complete	Major paving work is complete as of 3/5/25. Minor work to be completed by end of March '25.	
MMP	Reconstruction - W Blanco Road	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		Complete	Major paving work is complete as of 3/5/25. Minor work to be completed by end of March '25.	
MMP	Reconstruction - W Kronkosky Street	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		Complete	Major paving work is complete as of 3/5/25. Minor work to be completed by end of March '25.	
MMP	Traffic Signal Improvements - Esser Road & Blanco Road/Bentwood Drive (Short-Term)	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 23		Complete	TxDOT upgraded signal to include Flashing Yellow Arrow (FYA) in June 2025	
MMP	Corridor Study - School Street	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 24		Complete	corridor study complete	
MMP	Restriping - Esser Road	Goal 3: Mobility	Mobility Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		FY 24	Sept 2023	Complete		
3.1.1	Prepare an update to the City's Thoroughfare Master Plan.	Goal 3: Mobility	2018 Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll	\$150,000	FY-21	Mar-23	Complete	Approved by CC April '23	
3.2.1	Adopt a Complete Streets policy to promote safer mobility for all users.	Goal 3: Mobility	2018 Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll	\$150,000	FY-21	Mar-21	Complete	Completed with update to MTP	
3.1.6	Support longer-term efforts to establish a transit station in Boerne by 2032.	Goal 3: Mobility	2018 Master Plan	No	Long Term (10+ yrs)		Community Charm	Mobility	BELT/City Council		FY-19		Not Started	N/A-Not currently viable through VIA or other entities. Staff, with the BKCEDC and Chamber has had several discussions with transit authorities.	
PMP	Herff Rd to Boerne City Park Trail	Goal 3: Mobility	Parks Master Plan	No	Short Term (1-2 yrs)		Community Charm	Mobility	Lissette Jimenez	\$53,275	N/A	N/A	Not Started	No longer viable- Nature Center School built in location required for easement.	
PMP	Pedestrian Bridge across Cibolo Creek	Goal 3: Mobility	Parks Master Plan	No	Short Term (1-2 yrs)		Community Charm	Mobility	Lissette Jimenez	\$360,000	N/A	N/A	Not Started	No longer viable- Nature Center School built in location required for easement.	
3.1.4	Evaluate cost/benefit of acquiring the rights-of-way of Main Street/Highway 87 from TxDOT.	Goal 3: Mobility	2018 Master Plan	No	Short Term (1-2 yrs)		Safety & Security	Mobility	BELT/City Council		TBD		Not Started	Not Started	
3.1.3	Continue to work in partnership with TxDOT, Kendall County and other area partners to find solutions regarding regional transportation issues.	Goal 3: Mobility	2018 Master Plan	No	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll	N/A	Ongoing	Ongoing	In-Progress	Engineering Staff meets with TxDOT's district staff quarterly. Jeff Carroll is member of MPO's Technical Advisory Committee (TAC) which meets monthly to discuss regional transportation issues. City is member in San Antonio Mobility Coalition (SAMCO).	
Goal 4: Provide high quality facilities and services which create a healthy, safe, and well-educated community and incorporate the residents in decision-making processes.															
MP Action # or Document	Action Recommendation	Master Plan Goal	Document	Budget Required Task?	Goal Completion Timeframe	Legal/Regulatory Obligation?	Strategy Map Alignment	CM Report Category	Action Owner	Estimated Cost	Project Start	Completion Date	Current Status	Comments	
PHPL SPAP	Add more study and meeting spaces	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	Yes	Mid Term (3-10 yrs)		Community Charm	Other	Natalie Shults		FY27		Not Started		
PHPL SPAP	Explore satellite locations offerings (Fire Station 2 and Bookmobile)	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	Yes	Short Term (1-2 yrs)		Community Charm	Other	Natalie Shults		FY27		Not Started		

PHPL SPAP	Staff members have opportunities to attend conferences and learn about national library trends	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	Yes	Short Term (1-2 yrs)		Fiscal Excellence	Community	Other	Natalie Shuits		FY27		Not Started	
PHPL SPAP	Improve wayfinding signage	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	Yes	Mid Term (3-10 yrs)		Community Charm	Other		Natalie Shuits		FY28		Not Started	
PHPL SPAP	Add flexible, multi-purpose youth	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	Yes	Mid Term (3-10 yrs)		Community Charm	Other		Natalie Shuits		FY29		Not Started	
PHPL SPAP	Investigate feasibility to expand youth activity room	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	Yes	Mid Term (3-10 yrs)		Community Charm	Other		Natalie Shuits		FY29		Not Started	
PMP	Northrup Park Miracle League Fields (Re-orient fields, playground, and surrounding circulation space)	Goal 4: Community Facilities & Services	Parks Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Infrastructure		Lissette Jimenez	\$3,924,000	TBD		Not Started	Currently unfunded
PMP	Boerne Lake Park Improvements (Trails, Trail Head, Expanded Playgrounds, Picnic, Bio-Swales)	Goal 4: Community Facilities & Services	Parks Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Infrastructure		Lissette Jimenez	\$1,642,200	TBD		Not Started	Currently unfunded
PMP	Northside Neighborhood Park Improvements (Trails, Pedestrian Bridge, Picnic Shelters, Parking)	Goal 4: Community Facilities & Services	Parks Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Mobility		Lissette Jimenez	\$223,800	TBD		Not Started	Currently unfunded
4.5.7	Evaluate partnerships and financial opportunities to establish an emergency services training facility in Boerne.	Goal 4: Community Facilities & Services	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Other		Manuel Casarez		TBD		Not Started	Conversations with community partners started, still in early stages of potential planning.
4.1.5	Consider the Development of additional downtown parking options.	Goal 4: Community Facilities & Services	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Mobility		Ben Thatcher		FY-19		In-Progress	Stage 1- Lot on BISD-Church-City-Complete
4.5.9	Continue to evaluate other Fire Department facilities, including future substations.	Goal 4: Community Facilities & Services	2018 Master Plan	Yes	Long Term (10+ yrs)		Safety & Security	Infrastructure		Manuel Casarez		FY-19		In-Progress	Currently working on future fire station #2 in the Esperanza subdivision.
4.2.6	Consider development of an aquatics facility or natatorium, plan to provide a variety of water-based recreation opportunities in Boerne.	Goal 4: Community Facilities & Services	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Infrastructure		Lissette Jimenez		FY-21		In-Progress	Boerne Parks Foundation currently campaigning for funds for Waterworks Terrace Projects
PMP	Northside Community Park Improvements (Three Large Multi Purpose Athletic Fields, Covered Basketball Courts, Pickleball Courts, Playground, Splash Pad, Parkour Challenge Course with Exercise Stations, Community Building, Concession/Restroom Building, Dog Park, Pavilions, Walking Trails, Picnic Shelters, Parking and park roads, Bio-Swales, and Landscaping)	Goal 4: Community Facilities & Services	Parks Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Infrastructure		Lissette Jimenez	\$11,000,000	FY-22	Fall 2026	In-Progress	Approved as part of 2022 Bond. Project 50% complete. Project completion expected in November 2026
4.3.3	Determine location and funding to meet the longer-term goal to establish public library services in other areas of Boerne.	Goal 4: Community Facilities & Services	2018 Master Plan	Yes	Long Term (10+ yrs)		Community Charm	Infrastructure		Natalie Shuits		FY-24		In-Progress	Police station book drop established along with space planned for in Fire Station #2
PHPL MP	Consider adding library services in multi-use spaces in high-growth areas.	Goal 4: Community Facilities & Services	PHPL Master Plan	Yes	Long Term (10+ yrs)		Community Charm	Other		Natalie Shuits		FY22	ongoing	In-Progress	planning on services in fire station #2 in Esperanza
PMP	City Park Aquatics (Option A: Replacement of pool and structures with Leisure and Lap Lanes, Zero-Depth Entry (beach) area, Cabanas, Pavilions, Pool House and Landscape amenities. Option B: Renovated Pool Facility, Renovated Pavilion, Splash Pad, Seat Walls, Lawn, Seating Boulders)	Goal 4: Community Facilities & Services	Parks Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Infrastructure		Lissette Jimenez	\$8,340,000	TBD		In-Progress	Renovated pavilion in 2023. Other proposed plans currently on hold until school district completes natatorium. City plans will be updated with next Parks Master Plan.
PMP	Waterworks Terrace and Main Plaza Improvements (Pavilion, Enhanced Plaza, Shade Trees, Fountain Plaza Splash Pads, Seating Parking Expansion, Streetscape Renovation)	Goal 4: Community Facilities & Services	Parks Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Mobility		Lissette Jimenez	\$1,300,000	TBD		In-Progress	Boerne Parks Association fundraising for project. City Council subcommittee currently looking at project
4.3.1	Develop an update to the library strategic plan by 2020.	Goal 4: Community Facilities & Services	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Infrastructure		Natalie Shuits		FY-19	Sep-19	Complete	Completed
4.2.2	Review and update the Open Space Systems requirements as a Parkland Dedication Ordinance to help meet the growing need for parks and recreation as development in the community continues.	Goal 4: Community Facilities & Services	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Infrastructure		Nathan Crane	\$300,450	FY-19	Mar-21	Complete	Creation of Unified Development Code (UDC)
4.5.5	Support Fire Department efforts to obtain specialized response equipment (e.g., hazardous materials response, high and low angle rope rescue, confined space, swiftwater, vehicle extrication, and other specialized rescue needs).	Goal 4: Community Facilities & Services	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Safety & Security	Infrastructure		Manuel Casarez		FY-19		Complete	Fire Department continues to obtain specialized response equipment including thermal image cameras, swiftwater equipment, ballistic gear, hazardous materials gear and SCUBA gear.
4.2.3	Proactively address parkland needs in under-served areas identified in the Boerne Parks, Recreation, and Open Space Master Plan.	Goal 4: Community Facilities & Services	2018 Master Plan	Yes	Long Term (10+ yrs)		Community Charm	Infrastructure		Lissette Jimenez		FY-19		Complete	Projects approved as part of 2022 Bond Election as well as updated parkland dedication ordinance in the adopted UDC.
4.2.8	Update the Boerne Parks, Recreation, and Open Space Master Plan by 2022-2023.	Goal 4: Community Facilities & Services	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Infrastructure		Lissette Jimenez		FY-23		Complete	Updated in 2023
PHPL MP	Create a café space.	Goal 4: Community Facilities & Services	PHPL Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Other		Natalie Shuits		FY22	May 2025	Complete	No bids were received. Looking into other vending options such as food trucks for new project scope in FY26
PHPL MP	Implement the Family Place Libraries Program	Goal 4: Community Facilities & Services	PHPL Master Plan	Yes	Mid Term (3-10 yrs)	TRUE	Community Charm	Other		Natalie Shuits		FY23	March 2025	Complete	state library grant and Friends funded project
PHPL MP	Fund a mobile library to deliver materials to patrons with limited mobility and create pop-up libraries at parks, low-income apartment complexes, festivals, and other community events.	Goal 4: Community Facilities & Services	PHPL Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Other		Natalie Shuits	\$53,000 annually	FY23	September 2025	Complete	Received bookmobile in October 2025, this goal continues in goal FY26.
PHPL MP	Add book drops and/or other passive service options to locations in high-growth areas of the community.	Goal 4: Community Facilities & Services	PHPL Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other		Natalie Shuits		FY23	ongoing	Complete	book drop added at BPD in FY23; budget is dependent on options.
PHPL MP	Create engagement and outreach plans for Hispanic and other underrepresented segments of the community.	Goal 4: Community Facilities & Services	PHPL Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other		Natalie Shuits		FY24	September 2024	Complete	Leah submitted plans in FY24
PHPL MP	Replace some study tables with individual workstations.	Goal 4: Community Facilities & Services	PHPL Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other		Natalie Shuits		FY25	September 2025	Complete	new lobby furniture included more seating options
PHPL SPAP	Strengthen partnerships with schools and other local organizations	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Community Charm	Other		Natalie Shuits		FY27		Not Started	
PHPL SPAP	Add new times for popular programs to help working people and families attend	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Community Charm	Other		Natalie Shuits		FY27		Not Started	
PHPL SPAP	Increase digital availability of popular titles	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Community Charm	Other		Natalie Shuits		FY27		Not Started	
PHPL SPAP	Add after-school programming for elementary and high school aged students	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Community Charm	Other		Natalie Shuits		FY27		Not Started	
PHPL SPAP	Expand technology assistance	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Community Charm	Other		Natalie Shuits		FY27		Not Started	
PHPL SPAP	Support access to reading for all members of the community	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Mid Term (3-10 yrs)		Community Charm	Other		Natalie Shuits		FY27		Not Started	
PHPL SPAP	Add floor space in the children's library for play and "family sprawl"	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Mid Term (3-10 yrs)		Community Charm	Other		Natalie Shuits		FY27		Not Started	
PHPL SPAP	Cultivate positive internal culture and healthy communication	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Community Charm	Other		Natalie Shuits		FY27		Not Started	
PHPL SPAP	Add social programming for adults and emerging adults	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Mid Term (3-10 yrs)		Community Charm	Other		Natalie Shuits		FY28		Not Started	
PHPL SPAP	Market the library's economic value to the community	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Fiscal Excellence	Other		Natalie Shuits		FY28		Not Started	

PHPL SPAP	Improve stroller access and pedestrian flow during large outdoor events	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Mid Term (3-10 yrs)		Safety & Security	Other	Natalie Shuits		FY28		Not Started	
PHPL SPAP	Provide more opportunities for staff to collaborate on implementing customer focused initiatives	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Mid Term (3-10 yrs)		Community Charm	Other	Natalie Shuits		FY28		Not Started	
4.1.6	Publish list of volunteer and donation opportunities to allow the public to help improve the public spaces in Boerne.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Other	Lissette Jimenez		TBD		Not Started	Not Started
4.2.1	Consider moving forward with implementation of priority projects identified in the Boerne Parks, Recreation, and Open Space Master Plan.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Infrastructure	Lissette Jimenez		TBD		Not Started	Projects currently proposed as potential Bond Projects
4.6.1	Evaluate the near- and long-term needs regarding Boerne's provision of EMS response.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Short Term (1-2 yrs)		Safety & Security	Other	Manuel Casarez		TBD		Not Started	Staff does adjust and allocate based on current interlocal agreement with Kendall County.
4.2.1	Consider moving forward with implementation of priority projects identified in the Boerne Parks, Recreation, and Open Space Master Plan.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Mid Term (3-10 yrs)		Community Charm	Infrastructure	Lissette Jimenez		TBD		Not Started	Projects currently proposed as potential Bond Projects
4.1.1	Develop a community outreach and engagement strategy that fosters dialogue, builds community trust, and encourages informed civic participation.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Short Term (1-2 yrs)		Safety & Security	Other	BELT		FY-19		In-Progress	Staff and Council continues to utilize all forms of communication to reach and engage community
4.1.2	Utilize the Boerne Master Plan as an integral part in daily, weekly, and monthly decision-making processes.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Short Term (1-2 yrs)		Fiscal Excellence	Other	BELT/City Council		FY-19	Ongoing	In-Progress	Staff utilizes master plan in decision making processes
4.1.4	Annually budget the necessary funds needed to implement identified projects set out in the Master Plan.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Financial	BELT/City Council		FY-19	Ongoing	In-Progress	Staff and Council continue to move forward with projects. Master Plan Action Item Spreadsheet to assist in identifying, prioritizing, budgeting and implementing projects
4.3.2	Determine alternative funding options, including increased support from Kendall County, and collaborate and support efforts by the Boerne Public Library Foundation (BPLF) and the Friends of the Boerne Public Library (FOBPL) to raise funds to support library services.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Other	Natalie Shuits		FY-19	Sep-19	In-Progress	Library staff continues to explore options
4.5.9	Continue to evaluate other Fire Department facilities, including future substations.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Mid Term (3-10 yrs)		Safety & Security	Infrastructure	Manuel Casarez		FY-19		In-Progress	Two potential sites have been determined. City will work to allocate funds for proposed substation
4.8.1	Evaluate the near- and longer-term needs regarding healthcare facilities in Boerne.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Mid Term (3-10 yrs)		Community Charm	Development	Nicholas Montagno		FY-19		In-Progress	Staff continues to meet with potential prospects. After meeting with regional medical entities, larger size hospital not currently viable.
4.1.3	Develop specific benchmarking performance measures for each Master Plan element and use these to track plan implementation on a recurring basis.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Short Term (1-2 yrs)		Fiscal Excellence	Other	BELT		FY-21		In-Progress	Development of Master Plan Action Item Spreadsheet first step in being able to benchmark projects
PHPL SPAP	Develop a Partnership Plan	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Fiscal ExcellenceCommunity	Other	Natalie Shuits		FY26	ongoing	In-Progress	Have begun working with legal on MOU templates and reviewed our Partnership Policy.
PHPL SPAP	Determine service areas and goals for the new bookmobile	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Fiscal ExcellenceCommunity	Other	Natalie Shuits		FY26	ongoing	In-Progress	Have researched other libraries and completed 12 events with the bookmobile to have a reference point internally.
PHPL SPAP	Lengthen check-out periods for collections	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Community Charm	Other	Natalie Shuits		FY26	ongoing	In-Progress	Evaluated what other libraries do and planning on extending all physical items (except hotspots and tablets) to 3 week loan with one renewal.
PHPL SPAP	Investigate going fine-free	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No			Community Charm	Other	Natalie Shuits		FY26	ongoing	In-Progress	Awaiting lengthening of loan periods to evaluate the impact it has on fines.
PHPL SPAP	Determine needed additions to various physical collections, e.g., survey patrons about their needs, review highest circ collections	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Mid Term (3-10 yrs)		Fiscal ExcellenceCommunity	Other	Natalie Shuits		FY26	ongoing	In-Progress	Always evaluating records available to us, will be taking opportunity of new youth services manager to assess current needs in the youth department.
PHPL SPAP	Pursue e-commerce solutions	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Fiscal Excellence	Other	Natalie Shuits		FY26	ongoing	In-Progress	Have worked with our ILS provider and determined that Square would be a compatible payment processor. Have met with Finance department and worked out what reports we would need to provide them. Awaiting Finance's determination on who can set up the Square account so we can put it into action.
PHPL SPAP	Develop a marketing plan and offer regular communications through a variety of methods to reach more people	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Fiscal ExcellenceCommunity	Other	Natalie Shuits		FY26	ongoing	In-Progress	Streamlining our social media soon by dropping the Children's Facebook page.
PHPL SPAP	Better promote services that are currently under-utilized	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Fiscal Excellence	Other	Natalie Shuits		FY26	ongoing	In-Progress	Received the new frames to hold posters in various areas around the library.
PHPL SPAP	Utilize the bookmobile for promotion	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Fiscal ExcellenceCommunity	Other	Natalie Shuits		FY26		In-Progress	Currently using to promote summer reading challenge at the library
PHPL SPAP	Consider expanding vending options and explore food truck access	Goal 4: Community Facilities & Services	PHPL Strategic Plan & Action	No	Short Term (1-2 yrs)		Community Charm	Other	Natalie Shuits		FY26		In-Progress	Received information from the COB permit department. Decided type of food truck permit needed is "temporary" and let us know what was required. We will be adding these requirements to the application before review. Made progress by adding requirements to the application and policy; sent to permitting for review.
4.2.1	Move forward with implementation of priority projects identified in the Boerne Parks, Recreation, and Open Space Master Plan.	Goal 4: Community Facilities & Services	2018 Master Plan	No	Long Term (10+ yrs)		Community Charm	Infrastructure	Lissette Jimenez		TBD		In-Progress	Projects approved as part of 2022 Bond Election - In design for projects
PHPL MP	Continue to digitize and make accessible collections in the Dieter Historical Archives.	Goal 4: Community Facilities & Services	PHPL Master Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Natalie Shuits		FY20	September 2029	Complete	Finished in August 2024.
PHPL MP	Continue to expand delivery service to Boerne area senior facilities	Goal 4: Community Facilities & Services	PHPL Master Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Natalie Shuits		FY23	Ongoing	Complete	social work practicum student assisting in this service expansion
PHPL MP	Work with local partners/ universities to provide Social Work practicums for students	Goal 4: Community Facilities & Services	PHPL Master Plan	No	Short Term (1-2 yrs)		Community Charm	Other	Natalie Shuits		FY23	September 2024	Complete	Formalized MOU with HCFS.
PHPL MP	Provide trauma-informed and mental health 101 training for all staff members.	Goal 4: Community Facilities & Services	PHPL Master Plan	No	Short Term (1-2 yrs)		Community Charm	Other	Natalie Shuits		FY23	Ongoing	Complete	training is incorporated every year
PHPL MP	Consider implementing a dog-friendly policy.	Goal 4: Community Facilities & Services	PHPL Master Plan	No	Short Term (1-2 yrs)		Community Charm	Other	Natalie Shuits		FY23	September 2023	Complete	
PHPL MP	Create a community engagement team within the library staff.	Goal 4: Community Facilities & Services	PHPL Master Plan	No	Short Term (1-2 yrs)		Community Charm	Other	Natalie Shuits		FY24	September 2024	Complete	The committee met for the final time on August 12 2024, and finalized the plan.
PHPL MP	Work with a legal aid organization to provide legal assistance to residents	Goal 4: Community Facilities & Services	PHPL Master Plan	No	Short Term (1-2 yrs)		Community Charm	Other	Natalie Shuits		FY25	September 2025	Complete	Installed a legal aid kiosk from Texas Legal Services

MP Action # or Document	Action Recommendation	Master Plan Goal	Document	Budget Required Task?	Goal Completion Timeframe	Legal/Regulatory Obligation?	Strategy Map Alignment	CM Report Category	Action Owner	Estimated Cost	Project Start	Completion Date	Current Status	Comments
PHPL SPAP Expand patron registration to all service desks Goal 4: Community Facilities & Services PHPL Strategic Plan & Action No Short Term (1-2 yrs) Community Charm Other Natalie Shuts FY26 Complete														
Goal 5: Foster a thriving and diverse economy through business attraction, retention, expansion, employment diversification, and attraction of higher paying jobs, and destination amenities which maintain the overall financial viability of the City.														
5.1.9	Support the development of an economic development strategic analysis.	Goal 5: Economic Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Other	Amy Story/IC Squared		FY-20	Oct-20	Complete	Complete
5.1.8	Create and pursue opportunities for partnering to attract a future community college or higher education institutional campus to the Boerne area.	Goal 5: Economic Development	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Other	Amy Story/ACCD		NA	N/A	Complete	Complete
5.1.7	Expand support for the Boerne Convention and Visitor Bureau (CVB).	Goal 5: Economic Development	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Other	Larry Woods		FY-19		In-Progress	CVB continues to promote City as a destination
5.1.10	Seek economic development initiatives to expand and diversify employment opportunities including higher paying jobs.	Goal 5: Economic Development	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Development	Nicholas Montagno/BKCEDC		FY-19		In-Progress	Staff will work with BKCEDC on targeted goals in new 5 year Economic Development Strategy Plan
5.1.3	Seek out and evaluate opportunities to expand incentives and other assistance for residential and nonresidential property owners to reinvest in their properties.	Goal 5: Economic Development	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Development	Nicholas Montagno		FY-23		In-Progress	Staff working with BKCEDC to enhance current incentive policy.
Goal 6: Maintain Boerne's unique character through celebration of Boerne's culture, placemenaking initiatives, vibrant community interaction, and a diverse event calendar.														
MP Action # or Document	Action Recommendation	Master Plan Goal	Document	Budget Required Task?	Goal Completion Timeframe	Legal/Regulatory Obligation?	Strategy Map Alignment	CM Report Category	Action Owner	Estimated Cost	Project Start	Completion Date	Current Status	Comments
A&CSP 1-3	Explore arts and culture as economic drivers	Goal 6: Community Livability	Arts & Culture Strategic Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	TBD			Not Started	
A&CSP 2-1	Develop City-wide signage program of local history	Goal 6: Community Livability	Arts & Culture Strategic Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	TBD			Not Started	
A&CSP 2-4	Activate parks and trails through functional design and public art that emphasizes place	Goal 6: Community Livability	Arts & Culture Strategic Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	TBD			Not Started	
A&CSP 2-5	Approach agriscience as an element of Boerne's culture	Goal 6: Community Livability	Arts & Culture Strategic Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	TBD			Not Started	
A&CSP 5-1	Consider conducting a Public Art Master Plan	Goal 6: Community Livability	Arts & Culture Strategic Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	TBD			Not Started	
A&CSP 5-2	Identify sites for arts and culture amenities and events	Goal 6: Community Livability	Arts & Culture Strategic Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	TBD			Not Started	
A&CSP 5-3	Explore possible district designations in Boerne	Goal 6: Community Livability	Arts & Culture Strategic Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	TBD			Not Started	
A&CSP 5-4	Develop sustainable funding sources for arts and culture	Goal 6: Community Livability	Arts & Culture Strategic Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	TBD			Not Started	
A&CSP 5-5	Identify an Arts and Culture Administrator to coordinate City arts and cultural initiatives	Goal 6: Community Livability	Arts & Culture Strategic Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	TBD			Not Started	
6.2.7	Coordinate with TxDOT to improve the appearance of key interchanges along Interstate 10 (i.e., South Main Street, Bandera Road, Johns Road, North Main Street).	Goal 6: Community Livability	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Other	Jeff Carroll/Nick Monagno		FY-19		In-Progress	Staff working with City Council sub-committee to identify funding and potential projects.
6.2.6	Consider the addition of wayfinding signage at key points around the City.	Goal 6: Community Livability	2018 Master Plan	Yes	Mid Term (3-10 yrs)		Community Charm	Mobility	Jeff Carroll/Nick Montagno		FY-22		In-Progress	City Council sub
6.2.5	Consider replacing and enhancing street signage throughout Boerne to improve community identification.	Goal 6: Community Livability	2018 Master Plan	Yes	Short Term (1-2 yrs)		Safety & Security	Mobility	Jeff Carroll		TBD		In-Progress	City is in 3rd year of program to update street name blades. TxDOT "City Pride" welcome signs have been installed at major entrances into town. First illuminated signs (ILSN) to be installed at downtown traffic signals FY26.
6.2.3	Utilize scaled entrance monuments, signage, and landscaping to identify points of entry into Boerne.	Goal 6: Community Livability	2018 Master Plan	Yes	Short Term (1-2 yrs)		Community Charm	Mobility	Lissette Jimenez		FY-19		Complete	Urban Corridor Design Manual incorporated for all future endeavors.
A&CSP 1-1	Highlight local arts and culture in City marketing	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
A&CSP 1-2	Strengthen arts and culture representation in Community Calendar	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
A&CSP 1-4	Integrate arts and culture throughout City plans	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
A&CSP 2-2	Use art and culture to draw residents and tourists to Main Street	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
A&CSP 2-3	Support the City of Boerne Fire Department in displaying artefacts of citizen service	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
A&CSP 3-1	Support schools in arts and cultural efforts	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
A&CSP 3-2	Consider ways to bolster preservation efforts through the Historic Landmark Commission	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
A&CSP 3-3	Explore opportunities to collaborate with local nonprofits	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
A&CSP 4-1	Create an Art in Public Places Policy	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
A&CSP 4-2	Identify City facilities for displaying public art	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
A&CSP 4-3	Develop curatorial guidelines	Goal 6: Community Livability	Arts & Culture Strategic Plan	No	Mid Term (3-10 yrs)		Community Charm	Other	Nicholas Montagno	N/A	TBD		Not Started	
6.2.1	Expand and/or enhance the Hill Country Mile to increase its marketability.	Goal 6: Community Livability	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Development	Nicholas Montagno		FY-19		In-Progress	Staff working with community partners on marketing and other solutions.
6.2.4	Consider funding alternatives to provide for a greater variety of arts initiatives.	Goal 6: Community Livability	2018 Master Plan	No	Short Term (1-2 yrs)		Community Charm	Other	Nicholas Montagno		FY-19		In-Progress	Staff continues to try and find alternative funding sources such as grants to help facilitate initiatives. Staff is currently working with an outside contractor to facilitate finding grants.



AGENDA ITEM SUMMARY

	<h2 style="margin: 0;">AGENDA ITEM SUMMARY</h2>
Agenda Date	June 23, 2026
Requested Action	APPROVE ORDINANCE NO. 2026-03; AN ORDINANCE ESTABLISHING THE RATE CLASSIFICATIONS AND RATES TO BE CHARGED FOR GAS SERVICE PROVIDED BY THE CITY OF BOERNE UTILITIES, AND REPEALING ORDINANCE 2023-07, DATED FEBRUARY 28, 2023, AND ALL ORDINANCES OR PARTS OF ORDINANCES IN CONFLICT HEREWITH. <i>(Establishing Gas rates)</i>
Contact Person	Sarah Buckelew, Finance Director
Background Information	<p>During fiscal year 2026, a comprehensive rate study was conducted on the gas utility.</p> <p>The objectives of the study were:</p> <ul style="list-style-type: none"> • To ensure rate revenues are adequate to meet rising operating costs, including wholesale gas purchases. • Fund capital improvements proposed over the next several years (FY 2026-2031). • Ensure utility financial policies are met, including adequate debt service coverage ratios and fund balances. • Propose a tiered rate structure to accommodate for larger gas meters. <p>Study outcomes to be discussed include:</p> <ul style="list-style-type: none"> • General operational expenses are projected to grow over time, as are capital costs, driven by the regulatory requirements and the need to provide safe and reliable services. • Proactive planning and phased rate adjustments over time will help keep annual increases more predictable and manageable. • Implementation of tiered rate structure to allocate costs based on usage and system demand. <p>A public presentation and discussion of the rate study and proposed rates occurred at the regularly scheduled City Council meeting on May 12, 2026.</p> <p>If passed, this ordinance sets rates effective with consumption beginning August 1, 2026.</p>

Strategic Alignment	<p>C1 – Quality Customer Experiences</p> <p>F1 - Committing to Strategic, responsible, and conservative financial management</p> <p>F2 – Investing in and maintaining high-quality infrastructure systems and public assets</p> <p>B1 – Utilizing data to drive smart decision making</p>
Financial Considerations	The water rates proposed are included in the attached ordinance
Citizen Input/Board Review	N/A
Legal Review	N/A
Alternative Options	N/A
Supporting Documents	Ordinance No. 2026-03

ORDINANCE NO. 2026-03

AN ORDINANCE ESTABLISHING THE RATE CLASSIFICATIONS AND RATES TO BE CHARGED FOR GAS SERVICE PROVIDED BY THE CITY OF BOERNE UTILITIES, AND REPEALING ORDINANCE 2023-07, DATED FEBRUARY 28, 2023, AND ALL ORDINANCES OR PARTS OF ORDINANCES IN CONFLICT HEREWITH

WHEREAS, the City Council of the City of Boerne, Texas deems it reasonable and necessary to revise gas service rates to provide adequate revenues to meet the operation and maintenance expenses, the retirement of bonded indebtedness, and other financial requirements deemed necessary by the City Council of the City of Boerne, Texas.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BOERNE, TEXAS:

SECTION 1. SERVICE RATE CLASSIFICATION

All gas service provided by the City of Boerne Utilities shall be designated by the following rate schedules with descriptions, rates and conditions of service as indicated:

- (1) Residential Gas Service - [Small](#)
- (2) [Residential Gas Service - Medium](#)
- (3) [Residential Gas Service - Large](#)
- (4) Residential Multiple-Unit Gas Service
- (5) General Service/Commercial Gas Service - [Small](#)
- (6) [General Service/Commercial Gas Service - Medium](#)
- (7) [General Service/Commercial Gas Service - Large](#)

Each person owning, residing in, renting, leasing, operating, or otherwise using property whose gas lines connect with the gas system of the City, and who receive gas service from and through the same shall be liable to the City for a monthly gas service charge specified in Section 4 through Section 10.

SECTION 2. RATE SCHEDULE ADMINISTRATION & ASSIGNMENT

Upon request for gas service from a prospective customer, the [Customer Care and Billing](#) Manager shall assign the appropriate rate classification for gas service to the applicant requesting service. This assignment may be based upon information provided by the applicant, or other information available at the time the assignment is made.

If a customer receiving service changes the nature or character of gas service requirements, then the [Customer Care and Billing](#) Manager upon review of the information available pertaining to the revised gas service requirement, reassign the customer to the appropriate rate schedule with approval from the Utilities Director or Finance Director.

If a prospective or existing customer is eligible to receive gas service under more than one of the City's rate schedules, or if the rates charged are unduly burdensome as a result of the customer's technical qualification for a specific rate schedule, then, with approval from both the Utility Director [or designee](#) and the Finance Director, the [Customer Care and Billing](#) Manager shall assign the most appropriate rate schedule for gas service after consideration of the various service requirements, potential impact on the City's facilities, the potential relative costs of

-serving the customer, and other available pertinent information. The prospective or existing customer may appeal the determination made by the Utilities Director and Finance Director to the City Manager or designee with thirty days written notice to same.

SECTION 3. EFFECTIVE DATE

The rates and charges prescribed herein shall become effective on and after the first day of consumption on August 1, 2026.

~~SECTION 4. RESIDENTIAL GAS SERVICE RATE SCHEDULE~~

~~(a) Availability:~~

~~This schedule is available throughout the gas service territory served by the City of Boerne, subject to the rules, regulations, policies and rates established by the City of Boerne.~~

~~(b) Applicability:~~

~~This rate is applicable for gas service used exclusively for residential purposes where each unit is individually metered for gas that does not involve any nonresidential activity.~~

~~(c) Monthly Rates:~~

~~The monthly rate shall be the sum of the monthly customer charge plus the monthly volume charge plus the gas cost recovery factor (GCRF) specified in Section 8.~~

~~Customer charge (includes 0 cubic foot) _____ \$15.53 per month~~

~~Volume charge~~

~~The Volume charge for gas usage shall be \$0.6654 per 100 cubic feet or any portion thereof.~~

~~(d) Minimum Monthly Charge:~~

~~The minimum monthly charge shall be the customer charge.~~

SECTION 4. RESIDENTIAL GAS SERVICE - SMALL - RATE SCHEDULE

(e) Availability:

This schedule is available throughout the gas service territory served by the City of Boerne, subject to the rules, regulations, policies and rates established by the City of Boerne.

(f) Applicability:

This rate is applicable for gas service used exclusively for residential purposes where each unit is individually metered for gas that does not involve any nonresidential activity. This rate schedule applies to residential customers served through gas meters designed

to accommodate service pressure of four (4) ounces per square inch (4 oz).

(g) Monthly Rates:

The monthly rate shall be the sum of the monthly customer charge plus the monthly volume charge plus the gas cost recovery factor (GCRF) specified in Section 12.

Customer charge (includes 0 cubic feet) \$24.57 per month

Volume charge

The Volume charge for gas usage shall be \$0.6654 per 100 cubic feet or any portion thereof.

(h) Minimum Monthly Charge:

The minimum monthly charge shall be the customer charge.

SECTION 5. RESIDENTIAL GAS SERVICE - MEDIUM - RATE SCHEDULE

(a) Availability:

This schedule is available throughout the gas service territory served by the City of Boerne, subject to the rules, regulations, policies and rates established by the City of Boerne.

(b) Applicability:

This rate is applicable for gas service used exclusively for residential purposes where each unit is individually metered for gas that does not involve any nonresidential activity. This rate schedule applies to residential customers served through gas meters designed to accommodate service pressure of eight (8) ounces per square inch (8 oz).

(c) Monthly Rates:

The monthly rate shall be the sum of the monthly customer charge plus the monthly volume charge plus the gas cost recovery factor (GCRF) specified in Section 12.

Customer charge (includes 0 cubic feet) \$30.35 per month

Volume charge

The Volume charge for gas usage shall be \$0.7476 per 100 cubic feet or any portion thereof.

(d) Minimum Monthly Charge:

The minimum monthly charge shall be the customer charge.

SECTION 6. RESIDENTIAL GAS SERVICE - LARGE - RATE SCHEDULE

(a) Availability:

This schedule is available throughout the gas service territory served by the City of Boerne, subject to the rules, regulations, policies and rates established by the City of Boerne.

(b) Applicability:

This rate is applicable for gas service used exclusively for residential purposes where each unit is individually metered for gas that does not involve any nonresidential activity. This rate schedule applies to residential customers served through gas meters designed to accommodate service pressure of 2 pounds per square inch (2 lbs.).

(c) Monthly Rates:

The monthly rate shall be the sum of the monthly customer charge plus the monthly volume charge plus the gas cost recovery factor (GCRF) specified in Section 12.

Customer charge (includes 0 cubic feet) \$30.35 per month

Volume charge

The Volume charge for gas usage shall be \$0.7685 per 100 cubic feet or any portion thereof.

(d) Minimum Monthly Charge:

The minimum monthly charge shall be the customer charge.

SECTION 7. RESIDENTIAL MULTIPLE UNIT GAS SERVICE RATE SCHEDULE

(a) Availability:

This schedule is available throughout the gas service territory served by the City of Boerne, subject to the rules, regulations, policies and rates established by the City of Boerne.

(b) Applicability:

This rate schedule applies to gas service customers serviced through gas meters designed to accommodate service pressures of four (4) ounces, eight (8) ounces, or two (2) pounds who provide separate, identifiable, multiple permanent residential units which are not individually metered, which do not receive service under a different rate schedule and does not include any nonresidential activity.

~~(c) Monthly Rates:~~

~~The monthly rate shall be the sum of the monthly customer charge plus the monthly volume charge plus the gas cost recovery factor (GCRF) specified in Section 8.~~

~~Customer charge (includes 0 cubic feet) \$28.24 per month~~

~~Volume charge~~

~~The Volume charge for gas usage shall be \$0.7349 per 100 cubic feet or any portion thereof.~~

(c) Monthly Rates:

The monthly rate shall be the sum of the monthly customer charge as specified in Sections 8(c), 9(c), and 10(c) plus the monthly volume charge as specified in Sections 8(c), 9(c), and 10(c) plus the gas cost recovery factor (GCRF) specified in Section 12.

(d) Minimum Monthly Charge:

The minimum monthly charge shall be the customer charge.

SECTION 6. GENERAL SERVICE/COMMERICAL GAS SERVICE RATE SCHEDULE

~~(a) Availability:~~

~~This schedule is available throughout the gas service territory served by the City of Boerne, subject to the rules, regulations, policies and rates established by the City of Boerne.~~

~~(b) Applicability:~~

~~This rate is applicable for gas service to all nonresidential customers.~~

~~(c) Monthly Rates:~~

~~The monthly rate shall be the sum of the monthly customer charge plus the monthly volume charge plus the gas cost recovery factor (GCRF) specified in Section 8.~~

~~Customer charge (includes 0 cubic feet) \$28.24 per month~~

~~Volume charge~~

~~The Volume charge for gas usage shall be \$0.7349 per 100 cubic feet or any portion thereof.~~

~~(d) Minimum Monthly Charge:~~

~~The minimum monthly charge shall be the customer charge.~~

SECTION 8. GENERAL SERVICE/COMMERICAL GAS - SMALL SERVICE RATE SCHEDULE

(e) Availability:

This schedule is available throughout the gas service territory served by the City of Boerne, subject to the rules, regulations, policies and rates established by the City of Boerne.

(f) Applicability:

This rate is applicable for gas service to all nonresidential customers served through gas meters designed to accommodate service pressure of four (4) ounces per square inch (4 oz).

(g) Monthly Rates:

The monthly rate shall be the sum of the monthly customer charge plus the monthly volume charge plus the gas cost recovery factor (GCRF) specified in Section 12.

Customer charge (includes 0 cubic feet) \$43.69 per month

Volume charge

The Volume charge for gas usage shall be \$0.7716 per 100 cubic feet or any portion thereof.

(h) Minimum Monthly Charge:

The minimum monthly charge shall be the customer charge.

SECTION 9. GENERAL SERVICE/COMMERICAL GAS - MEDIUM SERVICE RATE SCHEDULE

(a) Availability:

This schedule is available throughout the gas service territory served by the City of Boerne, subject to the rules, regulations, policies and rates established by the City of Boerne.

(b) Applicability:

This rate is applicable for gas service to all nonresidential customers served through gas meters designed to accommodate service pressure of eight (8) ounces per square inch (8 oz).

(c) Monthly Rates:

The monthly rate shall be the sum of the monthly customer charge plus the monthly volume charge plus the gas cost recovery factor (GCRF) specified in Section 12.

Customer charge (includes 0 cubic feet) \$43.69 per month

Volume charge

The Volume charge for gas usage shall be \$0.8257 per 100 cubic feet or any portion thereof.

(d) Minimum Monthly Charge:

The minimum monthly charge shall be the customer charge.

SECTION 10. GENERAL SERVICE/COMMERICAL GAS - LARGE SERVICE RATE SCHEDULE

(a) Availability:

This schedule is available throughout the gas service territory served by the City of Boerne, subject to the rules, regulations, policies and rates established by the City of Boerne.

(b) Applicability:

This rate is applicable for gas service to all nonresidential customers served through gas meters designed to accommodate service pressure of 2 pounds (2 lbs.) per square inch. Nonstandard pressure above 2 pounds is available only upon request from the customer and approval by the Utilities Director or designee.

(c) Monthly Rates:

The monthly rate shall be the sum of the monthly customer charge plus the monthly volume charge plus the gas cost recovery factor (GCRF) specified in Section 12.

Customer charge (includes 0 cubic feet) \$43.69 per month

Volume charge

The Volume charge for gas usage shall be \$0.8488 per 100 cubic feet or any portion thereof.

(d) Minimum Monthly Charge:

The minimum monthly charge shall be the customer charge.

~~**SECTION 7. STANDARD SERVICE**~~

~~The City's standard gas service shall be provided to all customers at 4 ounces, except that the City may provide gas service at a nonstandard pressure only upon request from the customer and where the customer's facilities in place prior to the effective date of this ordinance are inadequate to properly operate at the City's standard service pressure. If the City provides service at a higher than standard pressure, the volume charge per 100 cubic feet specified in Section 4(c) and Section 5 (c) shall be increased as follows:~~

Pressure (Oz.)	Multiplier
6	1.01
8	1.02
10	1.03
12	1.04

SECTION 11. NON-STANDARD SERVICE

The City's standard gas service shall be provided to all customers at four (4) ounces, eight (8) ounces, or two (2) pounds per square inch. The City may provide gas service at a nonstandard pressure only upon request from the customer and approval of the Utilities Director or designee, and where the customer's facilities in place prior to the effective date of this ordinance are inadequate to properly operate at the City's standard service pressure.

SECTION 12. GAS COST RECOVERY FACTOR (GCRF)

Each monthly bill for gas service shall be increased or decreased on a uniform per ccf (100 cubic feet or any portion thereof) basis computed as follows:

$$\text{GCRF} = \frac{\text{A plus/minus B}}{\text{C}}$$

Where:

GCRF = Gas Cost Recovery Factor, expressed in dollars per ccf, to be multiplied by the gas purchased (in units of 100 cubic feet or any portion thereof) by each customer during the applicable billing period. The amount calculated above shall be added to each bill for gas service.

A = invoice amount for gas purchased and/or services rendered directly associated with the delivery and treatment of gas to the City of Boerne Gas System.

B = imbalance between wholesale gas system expenses and total adjustment recovery.

C = total estimated gas sales for the billing period, in units of 100 cubic feet.

SECTION 13. SALES TAX

All bills shall be adjusted by the amount of any sales tax or other tax attributable to the sale of gas service to the consumer unless consumer has previously provided to the City satisfactory proof of exemption.

SECTION 14. TERMS OF PAYMENT

The rates specified in Section 4, Section 5, Section 6, Section 7, Section 8, [Section 9](#), and [Section 10](#) are net. Each bill for service is due within fifteen (15) days after issuance unless such day falls on a holiday or weekend, in which case payment is due on the next workday. If full payment is not received at the City's offices or other approved payment location on or before the due date, all of the customer's utility services will be considered delinquent and subject to disconnection, and the customer shall pay gross rates for all utility services, where such gross rates for delinquent payments are ten percent (10%) higher than the net rates.

SECTION 15. ADJUSTMENT OF RATES

The Residential and Commercial fees charged for the second and any subsequent years from the adoption of this ordinance may be adjusted at the commencement of said years to reflect a percentage change, downward or upward, respectively, of the difference in the CONSUMER PRICE INDEX FOR URBAN WAGE EARNERS AND CLERICAL WORKERS (herein after referred to as the INDEX) as published by the U. S. Department of Labor, Bureau of Labor Statistics, the percentage adjustments for each year to be determined as follows:

- a. The difference in the INDEX for the month of June of the year immediately preceding the current year and the month of June in the current year shall be computed;
- b. Such difference computed in (a) shall be divided by the INDEX for the month of June of the year immediately preceding the current year; and,
- c. Ninety-five (95%) of the amount computed in (b) shall be taken as the adjustment percentage factor to be used to increase the rate charged for gas if the INDEX has increased during June to June, or to decrease the rate charged for gas if the INDEX has decreased during June to June.

- d. Example of computation of increase or decrease:

June/Current year CPI = 185.4
June/Previous year CPI = 181.0
$(185.4 - 181.0) / 181.0 = .0243 \times 95\% = 2.31\%$ increase
or
June/Current year CPI = 180.0
June/Previous year CPI = 181.0
$(180.0 - 181.0) / 181.0 = -.0056 \times 95\% = .54\%$ decrease

- ~~e. The increase or decrease based on (a) (b) (c) calculations will automatically become effective annually with billing beginning on and after the first day of the billing cycle for the October 1 billing period unless otherwise directed by City Council.~~

SECTION 16. SEVERABILITY

If for any reason any section, paragraph, subsection, clause, phrase, word, or provision of this Ordinance shall be held invalid or unconstitutional by final judgment of a Court of competent jurisdiction it shall not affect any other section, paragraph, subsection, clause, phrase, word, or provision of this Ordinance, for it is the definite intent of this City Council that every section, paragraph, subsection, clause, phrase, word, or provision hereof be given full force and effect for its purpose.

SECTION 17. REPEAL

All ordinances or parts of ordinances in conflict with the terms of this ordinance are hereby repealed.

PASSED, APPROVED AND ADOPTED on first reading this the ___ day of _____, 2026.

APPROVED:

Mayor

ATTEST:

City Secretary

APPROVED AS TO FORM:

City Attorney



AGENDA ITEM SUMMARY

Agenda Date	June 23, 2026
Requested Action	APPROVE RESOLUTION NO. 2026-R33; A RESOLUTION NAMING THE NEW COMMUNITY PARK CURRENTLY UNDER CONSTRUCTION AT THE NORTHSIDE COMMUNITY PARK SITE.
Contact Person	Lisette Jimenez, Parks and Recreation Director
Background Information	<p>Background At the May 12, 2026, City Council meeting, Council discussed the naming process for the new community park currently under construction at the Northside Community Park site and directed staff to conduct community outreach and return with additional information regarding potential naming options.</p> <p>Staff subsequently conducted a twelve-day community survey that generated 118 responses representing multiple City Council districts and surrounding areas of Boerne. Survey results and Council force-ranking information were presented to City Council on June 9.</p> <p>Following discussion at the June 9 meeting, City Council elected to table the item and directed each Council Member to submit their top three preferred naming options to the City Manager by end of day on Friday, June 12. Staff compiled the submissions, which resulted in a list of 14 names along with the reasoning behind the name, for Council to force rank prior to their June 23 meeting.</p> <p>The purpose of this agenda item is for Council to discuss the compiled list of park names, consider the final force rank results, and provide direction on next steps toward finalizing a name for the new community park.</p> <p>Staff Recommendation Staff recommends that Council discuss the list of submitted naming options and provide direction on a preferred name or names. Should Council reach consensus on a final name at this meeting, staff will expeditiously proceed with signage, branding, mapping, wayfinding, marketing materials, and park dedication planning.</p>

Strategic Alignment	<p>Community Charm</p> <p>C1: Offering consistent, high-quality customer experiences across every point of contact.</p> <p>C2: Anticipating community needs through customer-driven feedback and proactive communication about city priorities, development, and service delivery.</p> <p>C3: Collaborating with community partners to enhance quality of life</p> <p>Best-in-Class Status</p> <p>B1: Utilizing data to drive smart decision-making</p> <p>B3: Providing streamlined and efficient processes</p>
Financial Considerations	<p>There is no direct financial impact associated with this discussion item. Park signage is a budgeted item within the city’s Construction Manager at Risk contract.</p>
Citizen Input/Board Review	<p>Community input was solicited through a public survey which received 118 responses. Survey findings were previously presented to City Council on June 9, 2026. Council Members also participated in a ranking exercise to identify their preferred naming options.</p>
Legal Review	<p>N/A</p>
Alternative Options	<p>City Council may:</p> <ol style="list-style-type: none"> 1. Select a preferred park name and approve Resolution No. 2026-R33. 2. Table the item and direct staff to return with additional naming options or analysis. 3. Table the item and provide other direction to staff.
Supporting Documents	<p>Resolution No. 2026-R33</p> <p>Naming Policy for City Properties, Facilities, Parks, Sites and Other Areas</p>

RESOLUTION NO. 2026-R33

A RESOLUTION NAMING THE NEW COMMUNITY PARK CURRENTLY UNDER CONSTRUCTION AT THE NORTHSIDE COMMUNITY PARK SITE

WHEREAS, the City of Boerne is currently constructing a new community park at the Northside Community Park site; and

WHEREAS, the City Council discussed the naming process for the new park and directed staff to conduct community outreach regarding potential naming options; and

WHEREAS, staff conducted a public survey and gathered community input regarding the naming of the future park; and

WHEREAS, the City Council has reviewed the survey results, public feedback, and Council priorities regarding the naming of the park; and

WHEREAS, the City Council finds it necessary to officially name the new community park;

NOW THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF BOERNE, TEXAS:

SECTION 1. The above recitals are true and correct and are incorporated herein and made part hereof for all purposes.

SECTION 2. The new community park currently under construction at the Northside Community Park site shall be named _____.

SECTION 3. City Staff is hereby authorized and directed to update all applicable City records, signage, maps, and related materials to reflect the adopted park name.

PASSED, APPROVED and ADOPTED on this the __ day of _____, 2026.

APPROVED:

Mayor

ATTEST:

City Secretary

NAMING POLICY FOR CITY PROPERTIES, FACILITIES, PARKS, SITES, AND OTHER AREAS

The City of Boerne has the sole authority to safeguard City owned properties, facilities, parks, sites, and structures. The City of Boerne has the authority to name a property, facility, park, site or structure upon its own initiative.

General:

From time to time the City of Boerne receives a request for the naming/renaming of a City building, facility, park site or other area of City owned properties. It is important that suitable names be chosen. The purpose of this policy is to:

- Establish the process for insuring consistency and fairness in addressing naming and renaming requests;
- Allow an opportunity for staff, City Council and others to perform due diligence/research;
- Evaluate any economic or other hardships that may result;
- Allow the public an opportunity to participate when appropriate; and
- Minimize the emotional situation that can be created.

Policy:

As a general policy, City owned properties, facilities and structures shall be named/renamed in accordance with geographical, cultural, historical or ecological features indigenous to the site or to the immediate vicinity of the site. Properties, facilities and other structures may be named/renamed for an individual or corporation under the following conditions.

- Where the individual or corporation has made a significant gift of land or money to the City; or
- Where the individual or a corporation has provided outstanding sustained and noteworthy personal service or other nonmonetary resource contributions to the City of Boerne

Recreational facilities or designated sites within a park, (i.e. trails, bridges, etc.) may be named for a corporation, organization or an individual, living or deceased, who

- Has made a significant contribution to the protection and/or enrichment of a natural, cultural, educational, or horticultural resources of the City of Boerne, or
- Has substantially contributed to the advancement of commensurate types of recreational opportunity with the City of Boerne, or
- Has made a significant contribution to the betterment of a specific park, consistent with currently accepted best management practices and standards for the individual property in question.

Requests:

Requests to name or rename City owned properties, facilities, structures, sites or other areas shall be made to the Office of the City Secretary. An application form shall be completed by the requestor. Requests should include the name, address, and contact information of the individual/organization proposing the naming of a property, facility or structure.

The person submitting the request shall provide:

- The suggested name for the property, facility or structure;
- Background information and the rationale behind the request, including biographical information (if to be named after a person);
- A minimum of three letters of support from appropriate organizations and individuals, which provide evidence of substantial local support for the proposal.

All costs associated with the naming/renaming, including the cost of any signage shall be paid by the person(s) organization, and/or corporation submitting the request. This cost may be subsidized or waived by the City Council, at their discretion. A request for naming/renaming must meet the requirements of this policy, but meeting all requirements of this policy does not ensure the naming/renaming request.

Site amenities, furniture and equipment may be named or labeled and donor plaques may be installed at facilities without adhering to the procedures of this policy.

Process:

Upon the receipt of a completed application, the City Secretary shall forward the request for review, to the appropriate City of Boerne department head. Within 60 days of the date the completed application has been received the assigned staff, applicable board or Council appointed committee will review the application for accuracy, conflicts, history of any naming or individual information associated with the application.

Staff, an applicable board, or a City Council appointed committee must make recommendation of any recommended naming of a property, facility, park site or other areas. With the approval of both the Mayor and City Manager the request with the recommendation shall be presented to the City Council.

The City Council shall take public comment on the proposed naming/ renaming, during a City Council meeting. The City Council may take action on the request. Approval of a naming/renaming request shall be done in the form of a resolution.

NAMING OF CITY OWNED PROPERTIES, FACILITIES, PARKS, SITES AND STRUCTURES

Applicants General Information

Name: _____ Date: _____

Address: _____

Phone: _____ Email: _____

Does the applicant represent an organization Yes No

If Yes, Name of organization: _____

Nature of Naming Opportunity:

- | | | |
|---|---|--|
| <input type="checkbox"/> Park
<input type="checkbox"/> Athletic Field
<input type="checkbox"/> Interpretive Feature
<input type="checkbox"/> Landscaped Area
<input type="checkbox"/> Other | <input type="checkbox"/> Building
<input type="checkbox"/> Trail
<input type="checkbox"/> Facility
<input type="checkbox"/> Park Structure | <input type="checkbox"/> Entrance
<input type="checkbox"/> Bridge
<input type="checkbox"/> Overlook
<input type="checkbox"/> Playground |
|---|---|--|

Address of Location _____

Proposed Name: _____

Naming Justification:

Geographical Feature	Ecological Feature	Significant Contribution
Historical Feature	Monetary Gift	Land Gift
Cultural	Other	

Note: See policies for the definition of Significant Contribution

Please attach justification for naming, and any additional supporting justification, along with a minimum of three letters of support.

To be completed by the City Secretary	Notes:	City Council Review Date
		Approved:
		Disapproved:



AGENDA ITEM SUMMARY

	AGENDA ITEM SUMMARY
Agenda Date	June 23, 2026
Requested Action	PRESENTATION ON BUDGET CONSIDERATIONS, PROCESS, AND CALENDAR.
Contact Person	Sarah Buckelew, Finance Director
Background Information	<p>The purpose of this item is to provide City Council with an overview of the Fiscal Year 2027 budget development process and discuss the major factors influencing the upcoming budget. The presentation will include a review of current economic conditions, preliminary revenue and valuation trends, personnel cost considerations, budget priorities, and other fiscal issues that may impact the City's financial outlook.</p> <p>Staff will also review the budget calendar and the remaining steps leading to adoption of the Fiscal Year 2027 budget and tax rate.</p>
Strategic Alignment	Fiscal Excellence F1 – Committing to Strategic, Responsible, and Conservative Financial Management B1 – Using data to drive smart decision making
Financial Considerations	N/A
Citizen Input/Board Review	N/A
Legal Review	N/A
Alternative Options	N/A
Supporting Documents	



AGENDA ITEM SUMMARY

Agenda Date	June 23, 2026
Requested Action	PRESENTATION OF INITIAL PLAN OF FINANCE TO FUND THE 2026 CAPITAL IMPROVEMENT PLAN AND ECONOMICALLY REFUNDING EXISTING DEBT.
Contact Person	Sarah Buckelew, Finance Director
Background Information	<p>The City of Boerne is preparing a 2026 Plan of Finance that includes funding for Fire Station #2 and refinancing two existing debt obligations to take advantage of favorable market conditions. This agenda item is for presentation purposes only, and no formal action is requested.</p> <p>New Debt: Fire Station #2 The City is proposing the issuance of approximately \$20 million in Certificates of Obligation to partially fund the construction of Fire Station #2. The total project cost is estimated at \$30 million and includes the design costs, site work and public infrastructure, fire station building, the fire apparatus and equipment previously ordered, furniture and fixtures for the station, and project contingency. The remaining \$10 million would be funded with existing capital reserves.</p> <p>The debt would be sold through a competitive process to secure the most favorable interest rates available. The financing has been structured to fit within the City's existing debt service tax rate, and no increase to the current Interest and Sinking (I&S) tax rate is anticipated as a result of this issuance.</p> <p>Refinancing Existing Debt The City is also evaluating the refinancing of two existing bond issues that become eligible for early repayment in November 2026. Similar to refinancing a home mortgage, refinancing allows the City to replace existing debt with lower-cost debt when market conditions are favorable.</p> <p>Based on current interest rates, the refinancing is projected to generate savings between approximately \$680,000 and \$1.7 million over the remaining life of the bonds. These savings would reduce future debt service costs and provide long-term benefit to taxpayers.</p>

	<p>Future Utility Projects Additional debt for utility infrastructure projects may be considered later in 2026 or early 2027 as project needs arise. Any future issuances will be presented to City Council for consideration at the appropriate time.</p> <p>Next Steps Over the coming weeks, City staff and project teams will continue refining project costs and financing details. The formal 2026 Plan of Finance and Notice of Intent are anticipated to be presented to City Council for consideration at the July 14 council meeting.</p> <p>Overall, the proposed financing strategy reflects the City's long-standing commitment to maintaining high-quality public facilities and infrastructure while managing debt responsibly and preserving financial flexibility for the future.</p>
Strategic Alignment	Fiscal Excellence
Financial Considerations	All estimates in the presentation and attachments are estimates at the time of preparation. If debt issuances are approved, final bid results will be presented to Council at the regularly scheduled council meeting on September 8, 2026.
Citizen Input/Board Review	N/A
Legal Review	N/A
Alternative Options	N/A
Supporting Documents	2026 Plan of Finance dated June 23, 2026



HilltopSecurities
Investment Banking Solutions



Jim Sabonis

Managing Director

717 N. Harwood St., Suite 3400

Dallas, TX 75201

Direct: 214.953.4195

Fax: 214.953.4050

jim.sabonis@hilltopsecurities.com

Andre Ayala

Managing Director

717 N. Harwood St., Suite 3400

Dallas, TX 75201

Direct: 214.953.4184

Fax: 214.953.4050

andre.ayala@hilltopsecurities.com

Jorge Delgado

Senior Vice President

717 N. Harwood St., Suite 3400

Dallas, TX 75201

Direct: 214.859.1714

Fax: 214.953.4050

jorge.delgado@hilltopsecurities.com

Amber Chien

Assistant Vice President

717 N. Harwood St., Suite 3400

Dallas, TX 75201

Direct: 214.953.4297

Fax: 214.953.4050

amber.chien@hilltopsecurities.com

City of Boerne, Texas

Certificates of Obligation Bonds, Series 2026

and

General Obligation Refunding Bonds, Series 2026 A and Series B



Goals = 1) Fund \$20 million Fire Station
2) Economically Refund Existing Callable Debt

Tax Status = Tax-Exempt

Bond Rating Assumption = Confirmation of existing "Aa1" bond rating by Moody's Ratings

Interest Rates = Assumes "Aa1" Tax-Exempt Interest Rates as of June 9, 2026 plus 25 basis points. Subject to change at any time.

Pricing and Council Approval = Tuesday, 09/8/26

Closing and Delivery of funds to the City = Wednesday, 09/30/26

Fire Station Funding

Debt Instrument = Certificates of Obligation, Series 2026

Credit Pledge = Combination of I&S Ad Valorem Taxes and Limited Net Revenues of the Utility System

Repayment = Levy of I&S Ad Valorem Tax

Economic Refunding

Debt Instrument = General Obligation Refunding Bonds, Series 2026

1) Series A = I&S Ad Valorem Tax Supported Debt

2) Series B = Utility Fund Supported Debt

Credit Pledge = Levy of I&S Ad Valorem Tax

Repayment = 1) Series A = Levy of I&S Ad Valorem Tax

2) Series B = Net Revenues of the Utility Fund



	Certificates of Obligation	General Obligation Refunding Bonds	Total
Par Amount of Bonds	\$20,145,000	\$26,055,000	\$26,055,000
<u>Plus: Original Issue Premium</u>	<u>\$213,740</u>	<u>\$2,308,662</u>	<u>\$2,308,662</u>
Total Sources of Funds	\$20,358,740	\$28,363,662	\$28,363,662
Project Fund	\$20,000,000	\$0	\$0
Refunding Escrow Deposits	\$0	\$27,923,859	\$27,923,859
Financing Cost	\$161,160	\$283,473	\$283,473
<u>Underwriter's Discount</u>	<u>\$197,580</u>	<u>\$156,330</u>	<u>\$156,330</u>
Total Uses of Funds	\$20,358,740	\$28,363,662	\$28,363,662
All-in True Interest Cost	4.34%	3.78%	
Total Principal and Interest	\$31,832,267	\$30,504,212	
Amortization	20 years	14 years	
Avg. Annual P&I	\$1,591,613	\$2,178,872	

Notes

1) Estimated, subject to change.

2) Assumes "Aa1" Tax-Exempt Interest Rates plus 0.25% as of 6/9/2026. Subject to change at any time.

General Obligation Refunding Details



	<u>Par</u>	<u>Coupon</u>	<u>Call Date</u>
General Obligation Refunding Bonds, Series 2016	\$6,430,000	3.0% to 4.0%	11/13/2026
General Obligation Refunding Bonds, Series 2017	<u>\$21,385,000</u>	3.5% to 5.0%	11/13/2026
	\$27,815,000		

	<u>2026A</u>	<u>2026B</u>	
	<u>I&S</u>	<u>Utility</u>	<u>Total</u>
Gross Savings	\$37,881	\$645,601	\$683,481
Net Present Value Savings	\$34,240	\$515,727	\$549,967
NPV Savings as a % of Refunded Bonds	2.18%	0.83%	1.98%

	<u>Gross Savings</u>
Current Interest Rates less 0.25%	\$1,694,427
Current Interest Rates	\$1,193,007
Current Interest Rates plus 0.25% (Current Scenario)	\$683,481

Notes

1) Estimated, subject to change.

2) Assumes "Aa1" Tax-Exempt Interest Rates plus 0.25% as of 6/9/2026. Subject to change at any time.

Projected Refunding Debt Service Savings



FYE 30-Sep	Utility Debt Component			I&S Debt Component			Total Projected Refunding Savings ⁽¹⁾
	Existing Utility Supported D/S	Less: Projected Refunding Savings ⁽¹⁾	Projected Total Utility Supported D/S	Existing I&S Tax Supported D/S	Less: Projected Refunding Savings ⁽¹⁾	Projected Total I&S Tax Supported D/S	
2026	\$2,863,175	\$0	\$2,863,175	\$5,660,272	\$0	\$5,660,272	\$0
2027	\$2,246,950	\$3,613	\$2,242,307	\$3,863,957	\$3,056	\$3,860,902	\$6,669
2028	\$2,241,675	\$26,050	\$2,201,375	\$3,969,125	\$4,375	\$3,964,750	\$30,425
2029	\$2,243,500	\$24,750	\$2,205,000	\$3,990,500	\$7,200	\$3,983,300	\$31,950
2030	\$2,245,775	\$27,150	\$2,205,375	\$4,028,275	\$7,775	\$4,020,500	\$34,925
2031	\$2,239,775	\$34,275	\$2,192,750	\$4,072,075	\$4,225	\$4,067,850	\$38,500
2032	\$2,406,950	\$192,950	\$2,201,750	\$3,968,875	\$6,300	\$3,962,575	\$199,250
2033	\$2,397,075	\$183,450	\$2,201,875	\$3,318,025	\$4,950	\$3,313,075	\$188,400
2034	\$1,908,225	\$5,850	\$1,905,750	\$2,525,600	\$0	\$2,525,600	\$5,850
2035	\$2,197,125	\$23,625	\$2,166,875	\$2,609,450	\$0	\$2,609,450	\$23,625
2036	\$2,204,063	\$25,313	\$2,172,375	\$2,705,650	\$0	\$2,705,650	\$25,313
2037	\$2,203,000	\$23,500	\$2,173,375	\$2,805,100	\$0	\$2,805,100	\$23,500
2038	\$2,204,500	\$23,875	\$2,169,875	\$2,913,200	\$0	\$2,913,200	\$23,875
2039	\$2,208,000	\$26,125	\$2,176,500	\$3,024,050	\$0	\$3,024,050	\$26,125
2040	\$2,203,200	\$25,075	\$2,173,000	\$3,107,850	\$0	\$3,107,850	\$25,075
2041	\$0	\$0	\$0	\$2,253,600	\$0	\$2,253,600	\$0
2042	\$0	\$0	\$0	\$2,390,100	\$0	\$2,390,100	\$0
2043	\$0	\$0	\$0	\$165,600	\$0	\$165,600	\$0
2044	\$0	\$0	\$0	\$164,500	\$0	\$164,500	\$0
2045	\$0	\$0	\$0	\$163,200	\$0	\$163,200	\$0
	\$34,012,988	\$645,601	\$33,251,357	\$57,699,004	\$37,881	\$57,661,124	\$683,481

Notes

1) Estimated, subject to change.

2) Assumes "Aa1" Tax-Exempt Interest Rates plus 0.25% as of 6/9/2026. Subject to change at any time.

Impact of Certificates of Obligation, Series 2026



Fiscal Year	Existing I&S Tax Supported Debt Service	Less: Series 2021 Elctetric Utility Transfer	Net I&S Tax Supported Debt Service	Less: Series 2026A Refunding Savings ⁽¹⁾	Fire Station \$20,145,000 Certificates of Obligation, Series 2026			NEW I&S Tax Supported Debt Service
					<i>All-in True Interest Cost = 4.34% ⁽¹⁾</i>			
					Principal	Total	Total D/S	
2026	\$5,660,272	(\$1,103,463)	\$4,556,809	\$0	\$0	\$0	\$4,556,809	
2027	\$3,863,957	(\$1,073,025)	\$2,790,932	(\$1,044)	\$1,445,000	\$783,905	\$2,228,905	\$5,018,792
2028	\$3,969,125	(\$1,198,995)	\$2,770,130	(\$9,750)	\$415,000	\$809,250	\$1,224,250	\$3,984,630
2029	\$3,990,500	(\$1,156,587)	\$2,833,913	(\$7,450)	\$370,000	\$789,625	\$1,159,625	\$3,986,088
2030	\$4,028,275	(\$1,128,372)	\$2,899,903	(\$8,025)	\$325,000	\$772,250	\$1,097,250	\$3,989,128
2031	\$4,072,075	(\$1,102,608)	\$2,969,467	(\$9,350)	\$270,000	\$757,375	\$1,027,375	\$3,987,492
2032	\$3,968,875	(\$1,017,735)	\$2,951,140	(\$6,300)	\$300,000	\$743,125	\$1,043,125	\$3,987,965
2033	\$3,318,025	(\$1,031,629)	\$2,286,396	(\$4,950)	\$355,000	\$726,750	\$1,081,750	\$3,363,196
2034	\$2,525,600	(\$579,776)	\$1,945,824	\$0	\$720,000	\$699,875	\$1,419,875	\$3,365,699
2035	\$2,609,450	(\$578,764)	\$2,030,686	\$0	\$670,000	\$665,125	\$1,335,125	\$3,365,811
2036	\$2,705,650	(\$579,975)	\$2,125,675	\$0	\$610,000	\$633,125	\$1,243,125	\$3,368,800
2037	\$2,805,100	(\$580,659)	\$2,224,441	\$0	\$535,000	\$604,500	\$1,139,500	\$3,363,941
2038	\$2,913,200	(\$581,115)	\$2,332,085	\$0	\$455,000	\$579,750	\$1,034,750	\$3,366,835
2039	\$3,024,050	(\$578,522)	\$2,445,528	\$0	\$360,000	\$559,375	\$919,375	\$3,364,903
2040	\$3,107,850	(\$578,579)	\$2,529,271	\$0	\$295,000	\$543,000	\$838,000	\$3,367,271
2041	\$2,253,600	\$0	\$2,253,600	\$0	\$590,000	\$520,875	\$1,110,875	\$3,364,475
2042	\$2,390,100	\$0	\$2,390,100	\$0	\$480,000	\$494,125	\$974,125	\$3,364,225
2043	\$165,600	\$0	\$165,600	\$0	\$2,760,000	\$426,925	\$3,186,925	\$3,352,525
2044	\$164,500	\$0	\$164,500	\$0	\$2,885,000	\$314,025	\$3,199,025	\$3,363,525
2045	\$163,200	\$0	\$163,200	\$0	\$3,005,000	\$196,225	\$3,201,225	\$3,364,425
2046	\$0	\$0	\$0	\$0	\$3,300,000	\$68,063	\$3,368,063	\$3,368,063
2047	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
2048	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$57,699,004	(\$12,869,804)	\$44,829,200	(\$46,869)	\$20,145,000	\$11,687,267	\$31,832,267	\$76,614,598

Notes

1) Estimated, subject to change.

2) Assumes "Aa1" Tax-Exempt Interest Rates plus 0.25% as of 6/9/2026. Subject to change at any time.

Proposed Schedule of Events



<u>Date</u>	<u>Event</u>
Tuesday, 06/23/26	<u>City Council Meeting</u> <ul style="list-style-type: none">1) Presentation of Initial Plan of Finance to Fund 2026 Capital improvement Plan and Economically Refunding Existing Debt<ul style="list-style-type: none">A) Combination Tax and Limited Net Revenue of the Utility System Certificates of Obligation, Series 2026 (Fire Station)B) General Obligation Refunding Bonds, Series 2026A (I&S Ad Valorem Tax)C) General Obligation Refunding Bonds, Series 2026B (Utility)
Tuesday, 07/14/26	<u>City Council Meeting</u> <ul style="list-style-type: none">1) Presentation of Final Plan of Finance to Fund 2026 Capital improvement Plan and Economically Refunding Debt2) City Council approves Final Plan of Finance and directs Staff to work with Finance Team to Implement3) City Council considers a Resolution for Publication of a Notice of Intent to issue Combination Tax and Limited Net Revenue of the Utility System Certificates of Obligation, Series 2026 (Fire Station)
Saturday, 07/25/26	Certification of Taxable Assessed Value
Tuesday, 09/8/26	Morning of September 8, 2026 - Pricing of Debt Issuances <u>City Council Meeting</u> <ul style="list-style-type: none">1) Presentation of the Results of Pricings and Final Transaction Numbers2) City Council considers and approves the Ordinance authorizing issuance of the General Obligation Refunding Bonds, Series 2026A (I&S Ad Valorem Tax)3) City Council considers and approves the Ordinance authorizing issuance of the General Obligation Refunding Bonds, Series 2026B (Utility)4) City Council considers and approves the Ordinance authorizing issuance of the Combination Tax and Limited Net Revenues of the Utility System Certificates of Obligation, Series 2026 (Fire Station Funding Sized to March Bid Result)
Before Closing	Texas Attorney General Municipal Bond department reviews and approves the City's debt issuance
Wednesday, 09/30/26	Closing of Debt Issues <ul style="list-style-type: none">1) General Obligation Refunding Series A and Series B net proceeds deposited into the Refunding Escrow Account2) Certificates of Obligation, Series 2026 net proceeds deposited in the City Project Account

Notes

- 1) Schedule of Events is preliminary; subject to change.
- 2) Blue font indicates City Council agenda action items.



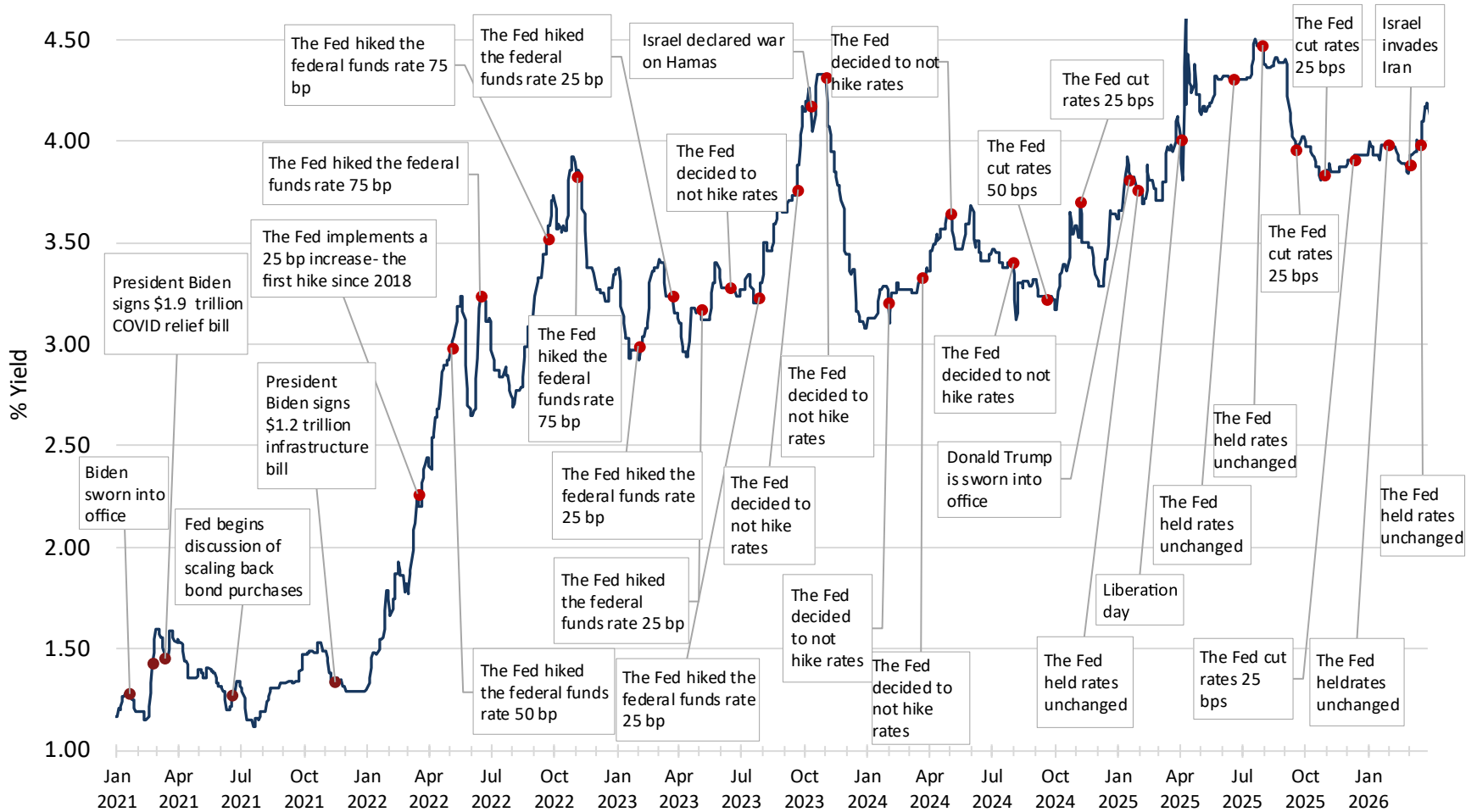
Questions and Discussion

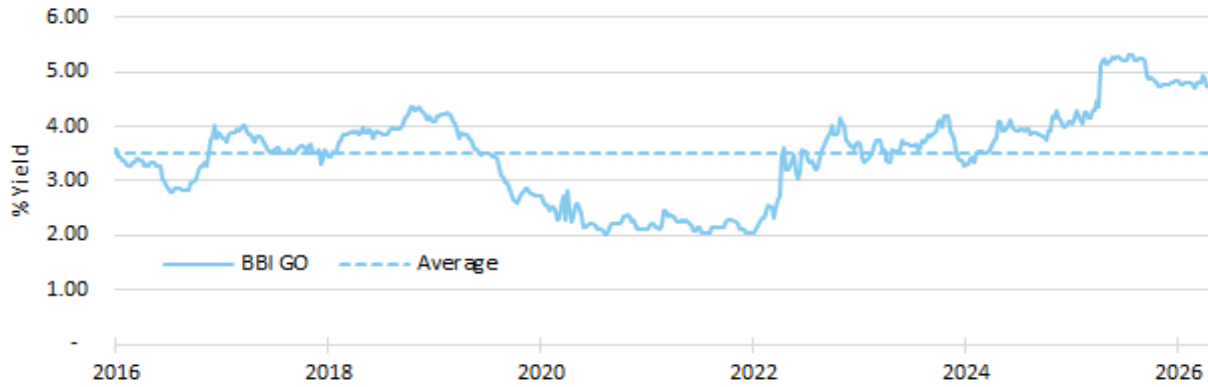


Appendix A

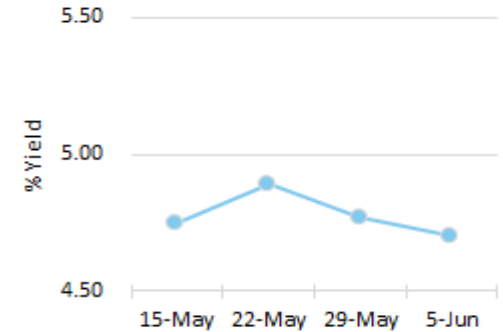
June 5, 2026 - Market Update

CHANGE IN 20-YEAR MMD

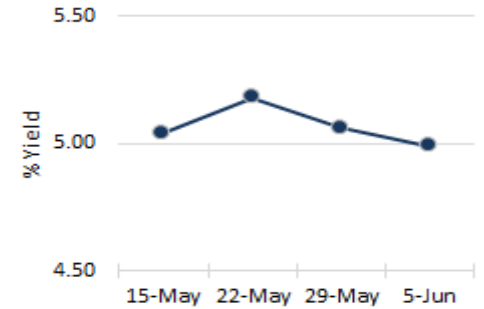




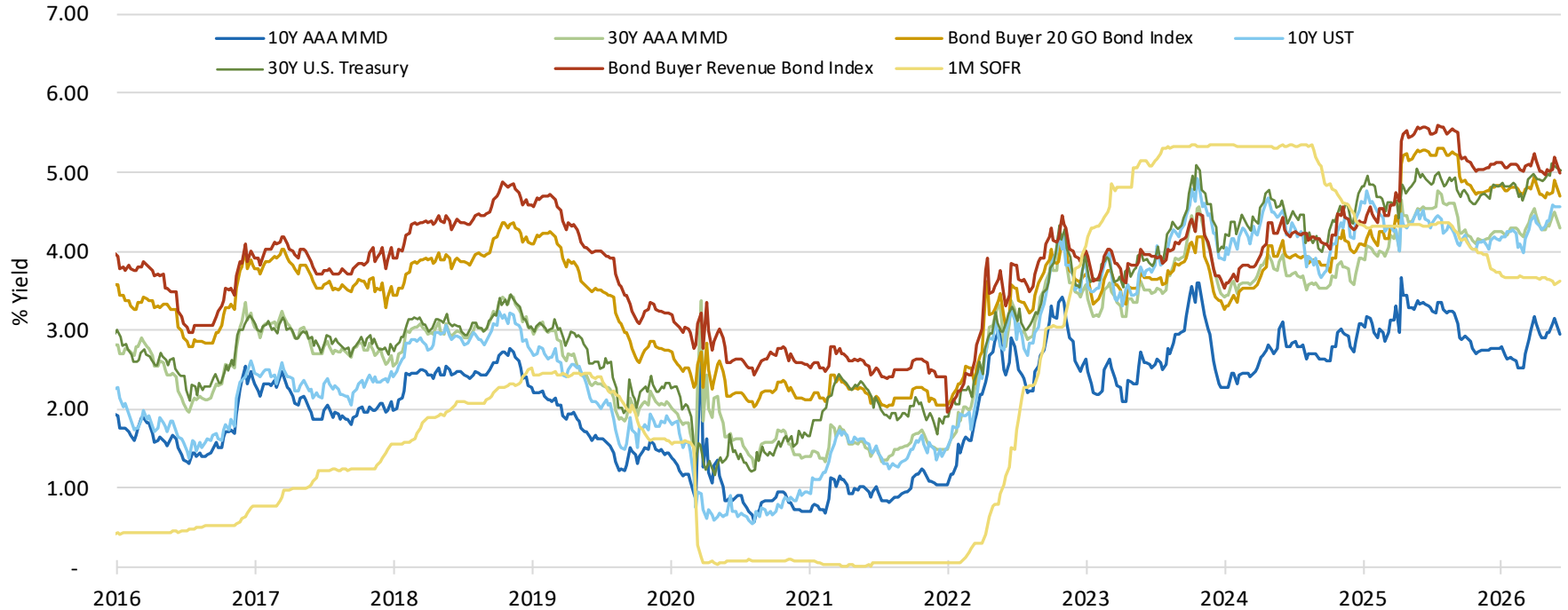
4-Week Snapshot



4-Week Snapshot



WEEKLY BENCHMARK INTEREST RATES

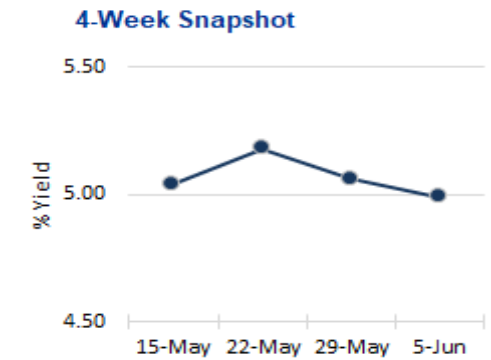
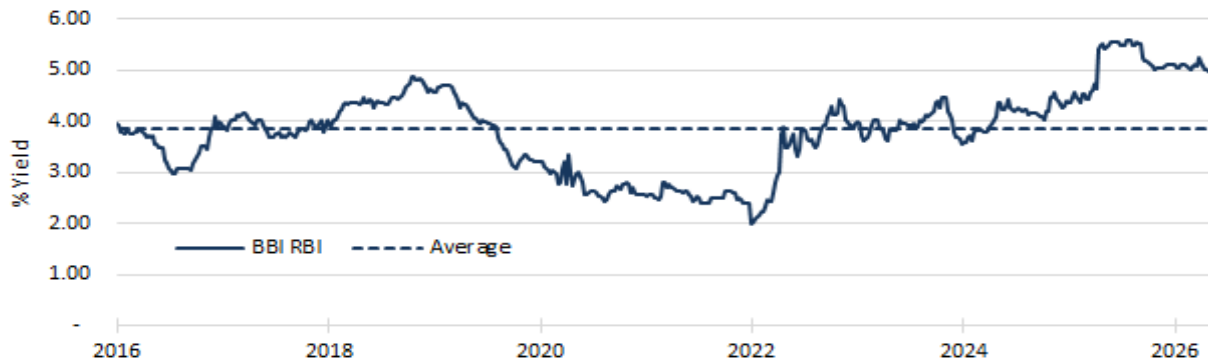
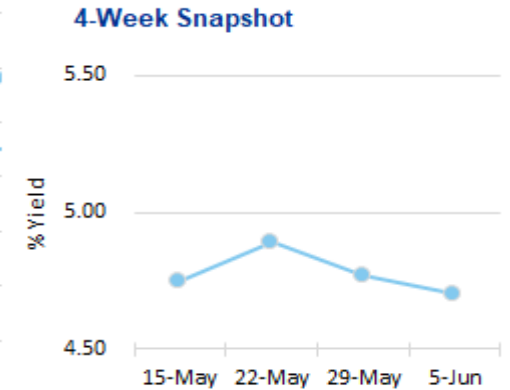
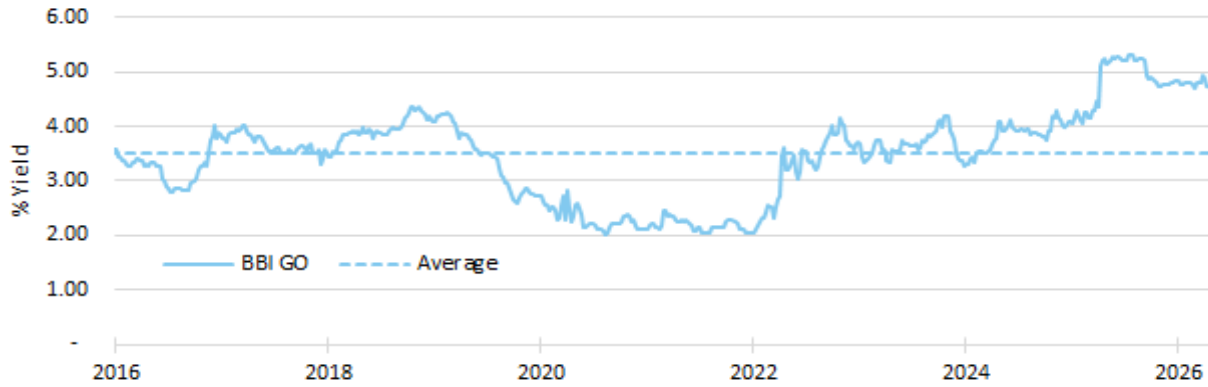


	10-Year AAA MMD	30-Year AAA MMD	Bond Buyer 20 GO Bond Index	Bond Buyer Revenue Bond Index	10-Year U.S. Treasury	30-Year U.S. Treasury	SIFMA	1-Month SOFR
Current	2.95	4.30	4.70	4.99	4.55	5.01	2.14	3.61
Maximum	3.66	4.77	5.30	5.59	4.93	5.12	5.20	5.36
Minimum	0.58	1.27	2.02	1.97	0.55	1.17	0.01	0.01
Average	2.11	2.93	3.49	3.82	2.76	3.19	1.56	2.29
% Time Lower	86.9%	93.2%	89.2%	89.2%	96.7%	98.9%	68.6%	66.5%

Source: Refinitiv Municipal Market Data, U.S. Treasury and Bloomberg

(1) SOFR 1 Month is blended with LIBOR 1 Month rates prior to 2019

© 2026 Hilltop Securities Inc. | All rights reserved | Member: NYSE/FINRA/SIPC



Municipal Advisor Disclosure Statement



This disclosure statement (“Conflict Disclosures”) is provided by Hilltop Securities Inc. (“the Firm”) to disclose information regarding conflicts of interest and legal or disciplinary events of the Firm that are required to be disclosed to potential clients pursuant to MSRB Rule G-42(b) and (c)(ii).

PART A – Disclosures of Conflicts of Interest

MSRB Rule G-42 requires that municipal advisors provide to their clients disclosures relating to any actual or potential material conflicts of interest, including certain categories of potential conflicts of interest identified in Rule G-42, if applicable.

Material Conflicts of Interest – The Firm makes the disclosures set forth below with respect to material conflicts of interest in connection with the Scope of Services under the Agreement with the Firm, together with explanations of how the Firm addresses or intends to manage or mitigate each conflict.

General Mitigations – As general mitigations of the Firm’s conflicts, with respect to all of the conflicts disclosed below, the Firm mitigates such conflicts through its adherence to its fiduciary duty to clients, which includes a duty of loyalty to clients in performing all municipal advisory activities for clients. This duty of loyalty obligates the Firm to deal honestly and with the utmost good faith with client and to act in the client’s best interests without regard to the Firm’s financial or other interests. In addition, because the Firm is a broker-dealer with significant capital due to the nature of its overall business, the success and profitability of the Firm is not dependent on maximizing short-term revenue generated from individualized recommendations to its clients but instead is dependent on long-term profitably built on a foundation of integrity, quality of service and strict adherence to its fiduciary duty. Furthermore, the Firm’s municipal advisory supervisory structure, leveraging our long-standing and comprehensive broker-dealer supervisory processes and practices, provides strong safeguards against individual representatives of the Firm potentially departing from their regulatory duties due to personal interests. The disclosures below describe, as applicable, any additional mitigations that may be relevant with respect to any specific conflict disclosed below.

I. Affiliate Conflict. The Firm, directly and through affiliated companies, provides or may provide services/advice/products to or on behalf of clients that are related to the Firm’s advisory activities. Hilltop Securities Asset Management (HSAM), a SEC-registered affiliate of the Firm, provides post issuance services including arbitrage rebate and treasury management. The Firm’s arbitrage team verifies rebate and yield restrictions on the investments of bond proceeds on behalf of clients in order to meet IRS restrictions. The treasury management division performs portfolio management/advisor services on behalf of public sector clients. The Firm, through affiliate Hilltop Securities Asset Management (HSAM), provides a multi-employer trust tailor-made for public entities which allows them to prefund Other Post-Employment Benefit liabilities. The Firm has a structured products desk that provides advice to help clients mitigate risk through investment management, debt management and commodity price risk management products. These products consist of but are not limited to swaps (interest rate, currency, commodity), options, repos, escrow structuring and other securities. Continuing Disclosure services provided by the Firm work with issuers to assist them in meeting disclosure requirements set forth in SEC rule 15c2-12. Services include but are not limited to ongoing maintenance of issuer compliance, automatic tracking of issuer’s annual filings and public notification of material events. The Firm administers government investment pools. These programs offer governmental entities investment options for their cash management programs based on the entities specific needs. The Firm and the aforementioned affiliate’s business with a client could create an incentive for the Firm to recommend to a client a course of action designed to increase the level of a client’s business activities with the affiliates or to recommend against a course of action that would reduce or eliminate a client’s business activities with the affiliates. This potential conflict is mitigated by the fact that the Firm and affiliates are subject to their own comprehensive regulatory regimes.

II. PlainsCapital Bank Affiliate Conflict. The Firm, directly and through affiliated companies, provides or may provide services/advice/products to or on behalf of clients that are related to the Firm’s advisory activities. Affiliate, PlainsCapital Bank, provides banking services to municipalities including loans and custody. The Firm and the aforementioned affiliate’s business with a client could create an incentive for the Firm to recommend to a client a course of action designed to increase the level of a client’s business activities with the affiliates or to recommend against a course of action that would reduce or eliminate a client’s business activities with the affiliates. This potential conflict is mitigated by the fact that the Firm and affiliates are subject to their own comprehensive regulatory regimes.



III. Other Municipal Advisor or Underwriting Relationships. The Firm serves a wide variety of other clients that may from time to time have interests that could have a direct or indirect impact on the interests of other clients. For example, the Firm serves as municipal advisor to other municipal advisory clients and, in such cases, owes a regulatory duty to such other clients just as it does to all its municipal advisory clients. These other clients may, from time to time and depending on the specific circumstances, have competing interests, such as accessing the new issue market with the most advantageous timing and with limited competition at the time of the offering. In acting in the interests of its various clients, the Firm could potentially face a conflict of interest arising from these competing client interests. In other cases, as a broker-dealer that engages in underwritings of new issuances of municipal securities by other municipal entities, the interests of the Firm to achieve a successful and profitable underwriting for its municipal entity underwriting clients could potentially constitute a conflict of interest if, as in the example above, the municipal entities that the Firm serves as underwriter or municipal advisor have competing interests in seeking to access the new issue market with the most advantageous timing and with limited competition at the time of the offering. None of these other engagements or relationships would impair the Firm's ability to fulfill its regulatory duties to any specific client.

IV. Secondary Market Transactions in Client's Securities. The Firm, in connection with its sales and trading activities, may take a principal position in securities, including securities of its clients, and therefore the Firm could have interests in conflict with a client with respect to the value of the client's securities while held in inventory and the levels of mark-up or mark-down that may be available in connection with purchases and sales thereof. In particular, the Firm or its affiliates may submit orders for and acquire a municipal advisory client's securities issued in an issue under a municipal advisory agreement from members of the underwriting syndicate, either for its own account or for the accounts of its customers. This activity may result in a conflict of interest with the client in that it could create the incentive for the Firm to make recommendations to the client that could result in more advantageous pricing of the client's bond in the marketplace. Any such conflict is mitigated by means of such activities being engaged in on customary terms through units of the Firm that operate independently from the Firm's municipal advisory business, thereby reducing the likelihood that such investment activities would have an impact on the services provided by the Firm to any client under a municipal advisory agreement.

V. Broker-Dealer and Investment Advisory Business. The Firm is dually registered as a broker-dealer and an investment advisor that engages in a broad range of securities-related activities to service its clients, in addition to serving as a municipal advisor or underwriter. Such securities-related activities, which may include but are not limited to the buying and selling of new issue and outstanding securities and investment advice in connection with such securities, including securities of the firm's municipal advisory clients, may be undertaken on behalf of, or as counterparty to, the client, personnel of the client, and current or potential investors in the securities of the client. These other clients may, from time to time and depending on the specific circumstances, have interests in conflict with those of the Firm's municipal advisory clients, such as when their buying or selling of the municipal advisory client's securities may have an adverse effect on the market for municipal advisory client's securities, and the interests of such other clients could create the incentive for the Firm to make recommendations to the municipal advisory client that could result in more advantageous pricing for the other clients. Furthermore, any potential conflict arising from the firm effecting or otherwise assisting such other clients in connection with such transactions is mitigated by means of such activities being engaged in on customary terms through units of the Firm that operate independently from the Firm's municipal advisory business, thereby reducing the likelihood that the interests of such other clients would have an impact on the services provided by the Firm to its municipal advisory clients.

VI. Compensation-Based Conflicts. Fees that are based on the size of the issue are contingent upon the delivery of the Issue. While this form of compensation is customary in the municipal securities market, this may present a conflict because it could create an incentive for the Firm to recommend unnecessary financings or financings that are disadvantageous to its clients, or to advise clients to increase the size of the issue. This conflict of interest is mitigated by the general mitigations described above.

Fees based on a fixed amount are usually based upon an analysis by the client and the Firm of, among other things, the expected duration and complexity of the transaction and the scope of municipal services to be performed by the Firm. This form of compensation presents a potential conflict of interest because, if the transaction requires more work than originally contemplated, the Firm may suffer a loss. Thus, the Firm may recommend less time-consuming alternatives, or fail to do a thorough analysis of alternatives. This conflict of interest is mitigated by the general mitigations described above.

Municipal Advisor Disclosure Statement



Hourly fees are calculated with, the aggregate amount equaling the number of hours worked by Firm personnel times an agreed-upon hourly billing rate. This form of compensation presents a potential conflict of interest if the client and the Firm do not agree on a reasonable maximum amount at the outset of the engagement, because the Firm does not have a financial incentive to recommend alternatives that would result in fewer hours worked. This conflict of interest is mitigated by the general mitigations described above.

PART B – Disclosures of Information Regarding Legal Events and Disciplinary History

MSRB Rule G-42 requires that municipal advisors provide to their clients certain disclosures of legal or disciplinary events material to its client's evaluation of the municipal advisor or the integrity of the municipal advisor's management or advisory personnel.

Accordingly, the Firm sets out below required disclosures and related information in connection with such disclosures.

I. Material Legal or Disciplinary Event. The Firm discloses the following legal or disciplinary events that may be material to Client's evaluation of the Firm or the integrity of the Firm's management or advisory personnel:

- For related disciplinary actions please refer to the Firm's BrokerCheck webpage.
- From July 2011 to October 2015, Hilltop failed to submit required MSRB Rule G-32 information to EMMA in connection with 122 primary offerings of municipal securities for which the Firm served as placement agent. During the period January 2012 to September 2015, the Firm failed to provide MSRB Rule G-17 letters to issuers in connection with 119 of the 122 offerings referenced above. From October 2014 to September 2015, the Firm failed to report on Form MSRB G-37 that it had engaged in municipal securities business as placement agent for 45 of these 122 offerings. This failure was a result of a misunderstanding by one branch office of Southwest Securities. Hilltop discovered these failures during the merger of FirstSouthwest and Southwest Securities and voluntarily reported them to FINRA. The Firm paid a fine of \$100,000 for these self-reported violations.
- In connection with a settlement on July 9, 2021, the U.S. Securities and Exchange Commission found that, between January 2016 and April 2018, the Firm bought municipal bonds for its own account from another broker-dealer and that, on occasion during that time period, the other broker-dealer mischaracterized the Firm's orders when placing them with the lead underwriter. The SEC found that, among other things, the Firm lacked policies and procedures with respect to how stock orders were submitted for new issues bonds to third parties, including the broker-dealer that mischaracterized the Firm's orders. The SEC found violations of MSRB Rules G-27, G-17, and SEC rule 15B(c)(1) and a failure to reasonably supervise within the meaning of Section 15(b)(4)(E) of the Securities Exchange Act of 1934. The Firm was censured and ordered to pay disgorgement of \$206,606, prejudgment interest of \$48,587 and a penalty of \$85,000.
- On August 14, 2024, the Securities and Exchange Commission ("SEC") entered into a settlement order with Hilltop Securities Inc. ("Hilltop") to settle an administrative action finding that Hilltop failed to (1) maintain and preserve off-channel communications related to Hilltop's broker-dealer business, as well as related to recommendations made or proposed to be made and advice given or proposed to be given with respect to Hilltop's investment advisory business; and (2) reasonably supervise its personnel with a view to preventing or detecting certain of its personnel's aiding and abetting violations of certain provisions of the federal securities laws. Hilltop admitted to the facts in the settlement order, acknowledged its conduct violated the federal securities laws, and agreed to: (a) a cease-and-desist order, (b) a censure, (c) payment of a civil monetary penalty in the amount of \$1,600,000, and (d) certain undertakings related to the retention of electronic communications.

II. How to Access Form MA and Form MA-I Filings. The Firm's most recent Form MA and each most recent Form MA-I filed with the SEC are available on the SEC's EDGAR system at Forms MA and MA-I. The SEC permits certain items of information required on Form MA or MA-I to be provided by reference to such required information already filed by the Firms in its capacity as a broker-dealer on Form BD or Form U4 or as an investment adviser on Form ADV, as applicable. Information provided by the Firm on Form BD or Form U4 is publicly accessible through reports generated by BrokerCheck at <http://brokercheck.finra.org> and the Firm's most recent Form ADV is publicly accessible at the Investment Adviser Public Disclosure website at <http://www.adviserinfo.sec.gov>. For purposes of accessing such BrokerCheck reports or Form ADV, click previous hyperlinks.

Municipal Advisor Disclosure Statement



PART C – MSRB Rule G-10 Disclosure

MSRB Rule G-10 covers Investor and Municipal Advisory Client education and protection. This rule requires that municipal advisors make certain disclosures to all municipal advisory clients. This communication is a disclosure only and does not require any action by the firm’s municipal advisory clients. The disclosures are noted below.

Hilltop Securities Inc. is registered with the U.S. Securities and Exchange Commission and the Municipal Securities Rulemaking Board as a Municipal Advisor.

You can access the website for the Municipal Securities Rulemaking Board at www.msrb.org

The Municipal Securities Rulemaking Board has posted a municipal advisory client brochure. A copy of the brochure is attached to the memo. This link will take to you to the electronic version MA-Clients-Brochure.

PART D – Future Supplemental Disclosures

As required by MSRB Rule G-42, this Municipal Advisor Disclosure Statement may be supplemented or amended, from time to time as needed, to reflect changed circumstances resulting in new conflicts of interest or changes in the conflicts of interest described above, or to provide updated information with regard to any legal or disciplinary events of the Firm. The Firm will provide Client with any such supplement or amendment as it becomes available throughout the term of the Agreement.